

Agenda

Council Meeting

Notice is hereby given pursuant to the provisions of the Local Government Act, 1999 that the next Meeting of Campbelltown City Council will be held in the Council Chamber, 172 Montacute Road, Rostrevor on

Tuesday 16 March 2021 at 7.00 pm

for the purpose of considering the items included on the Agenda.



Paul Di Iulio
Chief Executive Officer

Campbelltown City Council Strategic Plan 2010–2020

Vision *Campbelltown provides a quality lifestyle for its people.*

Mission *At Campbelltown we will place a high value on living together, respecting each other's views and building strong partnerships to support the needs of the community.*



Values *Integrity • Respect • Teamwork • Leadership • Customer Focus*

Goal 1 - Quality Living

A quality lifestyle that meets the changing needs of the community

OBJECTIVES	1.1 A cohesive community which values diversity, encourages equity and inclusiveness, and celebrates quality of life	1.2 Effective communication, learning and service delivery that supports the community	1.3 City infrastructure that provides a range of welcoming, attractive and safe facilities that encourage social interaction and an active community	1.4 Strong partnerships and effective management of resources to achieve mutual benefits for the community	1.5 A healthy and safe community through planning, advocacy and compliance
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Goal 2 - Leadership

A Council with strong leadership and excellent service delivery

OBJECTIVES	2.1 Open, transparent and accountable decision making	2.2 Investment in strong leadership through training and development	2.3 A collaborative and flexible approach that enhances, supports and continuously improves service delivery	2.4 Effective interaction between Council and the community	2.5 Quality corporate and financial governance for the City
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Goal 3 - City Planning

Planning that achieves a balance between infrastructure, development, and community needs

OBJECTIVES	3.1 An effective Development Plan that is sustainable and builds strong communities	3.2 Effective Infrastructure and Asset Management that allows for growth	3.3 Planning aligned to local needs and State Plans
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Goal 4 - Environmental Responsibility

An enhanced local environment delivered in partnership with the community

OBJECTIVES	4.1 Valuable recreation and open spaces enhanced through effective planning and management	4.2 Opportunities to conserve energy and resources are maximised	4.3 Initiatives that advocate for the sharing of environmental information, knowledge and activities
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Goal 5 - Local Economy

A Council which supports a strong and diverse local economy

OBJECTIVES	5.1 Advocacy for local employment	5.2 Business and industry partnerships which support growth in the local economy	5.3 Promotion of community events, facilities and attractions to enhance the local economy
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Kaurna Acknowledgement

Campbelltown City Council acknowledges that we meet on the traditional Country of the Kaurna people and respect their physical and spiritual connection to Country.

We as Council will act in a way that pays respect to Kaurna Heritage. We also acknowledge elders past, present, and future and the continuing importance of their living culture.

Chair: Mayor Jill Whittaker

Members: Councillor Dominic Barbaro
Councillor Luci Blackborough
Councillor Therese Britton-La Salle
Councillor Elena Casciano
Councillor John Flynn
Councillor Dr Sue Irvine
Councillor John Kennedy
Councillor Anna Leombruno
Councillor Johanna McLuskey
Councillor Matthew Noble

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Council Agendas are placed on the website and can be viewed and downloaded from <https://www.campbelltown.sa.gov.au/page.aspx?u=3438>. Three copies of the Agenda are printed for the Public Gallery as part of Council’s commitment to being environmentally friendly.

1. Opening of Meeting, Kaurna Acknowledgement and Council Pledge

Council Pledge

May we in this meeting speak honestly, listen attentively, think clearly and decide wisely for the good governance of the City of Campbelltown and the wellbeing of those we serve.

2. Apologies

3. Minutes

Recommendation

That the minutes of the meeting of the Council held on Tuesday 2 March 2021 as printed and circulated be taken as read and confirmed.

Minutes

Council Meeting

Minutes of the meeting of the **Council** held in the Council Chamber, 172 Montacute Road, Rostrevor

Tuesday 2 March 2021

Elected Members Present: Mayor Jill Whittaker
Councillor Domenic Barbaro
Councillor Luci Blackborough Arrived 7.01 pm
Councillor Therese Britton-La Salle
Councillor Elena Casciano
Councillor John Flynn
Councillor Dr Sue Irvine
Councillor John Kennedy
Councillor Anna Leombruno
Councillor Johanna McLuskey
Councillor Matthew Noble

Council Staff Present: Chief Executive Officer
General Manager Infrastructure Services
Acting General Manager Urban Planning & Leisure Services
Manager Finance
Acting Manager Leisure Businesses
Executive Manager Economic Development & Innovation
Coordinator Environment & Sustainability
Executive Services Officer

Meeting Commenced: 7.00 pm Meeting Adjourned: 9.08 pm
Meeting Reconvened: 9.25 pm Meeting Concluded: 10.24 pm

1. Opening of the Meeting, Kaurua Acknowledgement and Council Pledge

The time being 7.00 pm Mayor Whittaker opened the meeting.

The time being 7.01 pm Cr Blackborough entered the meeting.

2. Apologies

Nil.

3. Minutes

Cr Kennedy moved and Cr Barbaro seconded that the minutes of the meeting of the Council held on Tuesday 16 February 2021 as printed and circulated be taken as read and confirmed.

Carried

4. Public Question Time

Nil.

5. Business Adjourned

Nil.

6. Questions With Notice

Nil.

7. Deputations / Presentations

7.1 Gurners Reserve Toilet Proposal

Mr Peter Barone made a deputation to Council regarding the Gurners Reserve Toilet Proposal.

Cr Britton-La Salle moved and Cr Barbaro seconded that the deputation by Mr Peter Barone be received and Mr Barone be thanked for his deputation.

Carried

8. Petition

8.1 Gurners Reserve Toilet Proposal

Cr Flynn moved and Cr Casciano seconded that the petition be received and taken into consideration when Council considers the feedback from the Stage 2 Community consultation process regarding installing an Exeloo toilet in Gurners Reserve.

Carried

9. Motions on Notice

- 9.1 Cr Kennedy moved and Cr Blackborough seconded that the palm trees along Curtis Street, Hectorville be progressively removed and replaced with appropriate Australian Native trees.

An **Amendment** was moved by Cr Noble and seconded by Cr Leombruno that Council consider allocating funding in the draft 2021/2022 Annual Business Plan and Budget for the progressive removal of the palm trees along Curtis Street, Hectorville and be replaced with appropriate Australian Native trees.

The **Amendment** on being put was **Carried** and then became the **Motion** which on being put was **Carried**

- 9.2 Cr Noble moved and Cr Blackborough seconded that the Local Government Association at its Ordinary General Meeting be asked to lobby the State Government to assist Councils convert to an electric (including hydrogen) vehicle fleet by providing incentives.

Carried

- 9.3 Cr Noble moved and Cr Kennedy seconded that the Council does not support the Local Government Association lobbying the State Government to exempt Local Government from a proposed tax on distances travelled by electric vehicles.

Carried

- 9.4 Cr Casciano moved and Cr Blackborough seconded that the Local Government Association be requested at the Ordinary General Meeting to lobby the Federal Government to remove the luxury vehicle tax on electric vehicles and to introduce incentives for local vehicle manufacturing to create local industries to change the Internal combustion fleet to an electric fleet based on renewable, locally produced power.

Carried Unanimously

Cr Leombruno moved and Cr Casciano seconded that Items 10.1 to 10.3 be moved in block.

10. Recommendations from Committees

10.1 Audit & Governance Advisory Committee – Minutes, Thursday 11 February 2021

Cr Leombruno moved and Cr Casciano seconded that the minutes of the Audit & Governance Advisory Committee made at its meeting held on Thursday 11 February 2021 be received.

Carried

10.2 Disability Access & Inclusion Advisory Committee - Minutes, Monday 22 February 2021

Cr Leombruno moved and Cr Casciano seconded that the minutes of the meetings of the Disability Access and Inclusion Advisory Committee held on Monday 22 February 2021 be received.

Carried

10.3 Council Assessment Panel - Minutes, Tuesday 23 February 2021

Cr Leombruno moved and Cr Casciano seconded that the minutes of the Council Assessment Panel made at its meeting held on Tuesday 23 February 2021 be received.

Carried

11. Reports from Officers

11.1 Third Creek Erosion Control Works

Cr Noble moved and Cr Flynn seconded that:

- Council allocate \$72,000 within the 2021/2022 Annual Business Plan and Budget for the creek remediation work near Melory Crescent.
- Council consider allocating \$50,000 within the 2021/2022 Annual Business Plan and Budget for the commencement of Stage 1 erosion control and bank stability work (items 15 through to 29 as outlined in the attachment to the report) in and around The Gums section of Third Creek, subject to successfully obtaining a grant funding
- subsequent works (Stage 2 and 3) be considered for future budget consideration in the draft 2022/2023 and 2023/2024 Annual Business Plans and Budgets.

Carried Unanimously

11.2 Draft Wadmore Park/Pulyonna Wirra Management Plan

Cr Noble moved and Cr McLuskey seconded that Council:

- endorse the draft Wadmore Park/Pulyonna Wirra Management Plan for the purposes of Community consultation
- consider allocating \$20,000 towards the development of the asset protection zone in Wadmore Park/Pulyonna Wirra including associated fire management works such as selective vegetation removal as part of the draft 2021/2022 Annual Business Plan and Budget.

An **Amendment** was moved by Cr Barbaro that Council:

- endorse the draft Wadmore Park/Pulyonna Wirra Management Plan for the purposes of Community consultation
- allocate \$20,000 towards the development of the asset protection zone in Wadmore Park/Pulyonna Wirra including associated fire management works such as selective vegetation removal as part of the draft 2021/2022 Annual Business Plan and Budget.

The Amendment lapsed for want of a Seconder

The **Motion** on being put was

Carried

11.3 2021/2022 Long Term Financial Plan

Cr Noble moved and Cr Casciano seconded that Council adopt the 2021/2022 Long Term Financial Plan, which includes annual rate increases of LGPI (Local Government Price Index) plus growth for the life of the Plan.

Carried

11.4 Fee for Installing Signage on a Development Site

Cr Kennedy moved and Cr McLuskey seconded that Council endorse the proposed fee of \$250 (excluding GST) where Council is requested to erect signage on a development site in accordance with the public notification procedures in the Planning Development and Infrastructure Act 2016 and the Schedule of Fees and Charges be amended accordingly.

Carried

11.5 Elected Member Budget Request – Greening the Central Median of Gorge Road

Cr Leombruno moved and Cr McLuskey seconded that Council:

- endorse, subject to the approval from the Department of Infrastructure and Transport, the Stage 1 proposal of Gorge Road from Darley Road to Stradbroke Road and allocate \$27,000 at the time of formulating the draft 2021/2022 Annual Business Plan and Budget
- Staff report back to Council on the outcomes of the Community consultation.

Carried

11.6 Footpath Program

Cr Leombruno moved and Cr Flynn seconded that Council:

- allocates \$524,200 to construct new footpath assets as Capital-New at the time of formulating the draft 2021/2022 Annual Business Plan and Budget
- allocates \$260,600 as Capital-Renewal and Replacement at time of formulating the draft 2021/2022 Annual Business Plan and Budget to replace narrow concrete footpaths.

and the improvements to the footpath along Gorge Road between Clement Road and King George Avenue be undertaken this financial year and be funded in the Third Budget Review for 2020/2021 at a cost of \$12,000.

Carried

11.7 Elected Member Budget Request – Additional Resources – Innovation Facilitators

Cr Dr Irvine moved and Cr Barbaro seconded that at the time of formulation the draft 2021/2022 Annual Business Plan and budget Council consider, with input from the Economic Development Advisory Committee, the following allocations to support innovation:

- \$100,000 for the appointment of a Staff member with the required skill set to complement and support existing Staff
- \$50,000 for resources to support innovation projects.

Carried on the Casting Vote of the Mayor

11.8 Budget Request – Purchase of Library Shredder

Cr Leombruno moved and Cr Kennedy seconded that Staff purchase a shredder for the Campbelltown Library up to a cost of \$6,000 and it be recognised at the Third Budget Review for 2020/2021.

Carried

11.9 Budget Request – Annual Australia Day Event

Cr Britton-La Salle moved and Cr Kennedy seconded that Council allocate an additional \$10,300 to the annual Australia Day Event budget at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

An **Amendment** was moved by Cr McLuskey and seconded by Cr Leombruno that Council consider allocating an additional \$10,300 to the annual Australia Day Event budget at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

The **Amendment** on being put was **Carried** and then became the **Motion** which on being put was **Carried**

The time being 9.08 pm the meeting stood adjourned for the purpose of the evening break until 9.25 pm.

The time being 9.25 pm the meeting reconvened.

11.10 Carpark Footpath/Ramp at The ARC Campbelltown

Cr Leombruno moved and Cr Kennedy seconded that Council support the Carpark Footpath addition at The ARC and allocate \$70,000 as Capital-New funding at the time of formulating the Draft 2021/2022 Annual Business Plan and Budget.

An **Amendment** was moved by Cr Noble and seconded by Cr Casciano that Council support the Carpark Footpath addition at The ARC and consider allocating \$70,000 as Capital-New funding at the time of formulating the Draft 2021/2022 Annual Business Plan and Budget.

The **Amendment** on being put was **Carried** and then became the **Motion** which on being put was **Carried**

11.11 Hoist Installation at Thorndon Park Accessible Toilet

Cr Blackborough moved and Cr Barbaro seconded that Council allocate \$25,200 Capital-New for the installation of the hoist and adult change table at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

An **Amendment** was moved by Cr Noble and seconded by Cr Leombruno that Council consider allocating \$25,200 Capital-New for the installation of the hoist and adult change table at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

The **Amendment** on being put was **Carried** and then became the **Motion** which on being put was

A Division was requested by Cr Kennedy.

This set aside the Mayor's declaration that the **Motion** was **Carried** and the Mayor then took the Division being:

For: Cr Flynn, Cr Noble, Cr McLuskey, Cr Britton-La Salle, Cr Casciano,
Cr Leombruno and Cr Dr Irvine

Against: Cr Blackborough, Cr Kennedy and Cr Barbaro

As a result of the Division the Mayor declared the **Motion** was **Carried**

11.12 Replacement of the Migrant Monument LED Lighting System

Cr Barbaro moved and Cr Leombruno seconded that Council allocate \$39,300 to replace the existing LED Lighting system, including remote programming capabilities from the Capital-Renewal and Replacement Reserve, at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

Carried

11.13 Elected Member Budget Request – The Gums Reserve Lighting

The time being 10.09 pm Cr Britton-La Salle declared an actual conflict of interest in the following matter due to living in close proximity to The Gums Reserve and remained in the Chamber.

Cr Kennedy moved and Cr Noble seconded that Council receive the report and endorse Staff incorporating the options for safety lighting improvements within The Gums Precinct (including up lights), as part of the detailed design for traffic improvements along Shakespeare Avenue.

Carried

Cr Britton-La Salle did not participate in the debate or vote on the **Motion**.

11.14 Consent Items

Cr Leombruno moved and Cr Dr Irvine seconded that the Consent Items be received and the recommendations contained therein be adopted.

11.14A Update on Aerial Bundling Cables (Powerlines)

That Council receive the report and no longer pursue the Aerial Bundling Cable option as a method to manage tree canopy around overhead powerlines.

Carried

12. Member's Reports

- Mayor Whittaker
- Our International Women's Day Event will be held on 4 March from 7.00 pm to 9.00 pm in the Function Centre. This year the theme is Health and the keynote speaker is Dr Emily Kirkpatrick, SA Deputy Chief Public Health Officer. There will also be a presentation of the 2021 'Women of Campbelltown'.
 - The 30th Anniversary of Operation Flinders event will be held on Friday 12 March 2021 from 7.00 pm to 10.00 pm at Sir Thomas Elder Rotunda, Adelaide Zoo.
 - Draft Strategic and Draft Community Plan Consultations close Wednesday 3 March 2021 at 4.00 pm.
 - New legislation regarding single use plastics came into effect on 1 March 2021 with the sale of single use plastic straws, stirrers and cutlery being prohibited from sale, supply or distribution in South Australia.
 - The next and last Moonlight Markets for the season will be held on Friday 5 March 2021.
 - Acknowledged Councils 153rd Birthday today.
- Cr Barbaro
- Attended the Campbelltown Community Orchid's monthly 'Working Bee' and assisted the Volunteers in the maintenance of the bee hives even though I am allergic to bees, it was a great learning and sharing event.

- Cr Britton-La Salle • Advised that two koala drinking stations have now been installed, one in Wadmore Park and the other at the Gums. Thank you to Aub Van Ristell, Max Harris and Steve Miller and Bret Bobrige for their design and installation of the koala drinking stations, they are a welcomed addition for the wildlife in the Parks.

- Cr Kennedy • The next Rotary Club of Magill Sunrise Market will be held on 14 March. At its last Market, the repair café received approximately 60 requests per 4 hour session.

- Cr Leombruno • Attended the opening of the 'Wave at the ArtHouse' Exhibition which is being displayed in the Campbelltown ArtHouse every Saturday until 21 March 2021.

13. Closure of Meeting

The time being 10.24 pm the Mayor closed the meeting.

Certified a true recordCHAIRPERSON

Taken as read and confirmed this
dayCHAIRPERSON

4. Public Question Time

5. Business Adjourned

Nil.

6. Questions With Notice

Nil.

7. Deputations / Presentations

7.1 Parking on the Darley Road Bridge between Gameau Road and Danby Avenue

Ms Julie and Mr Kym Tilbrook will make a deputation to Council regarding their support to impose parking restrictions on the Darley Road Bridge.

8. Petition

Nil.

9. Motions on Notice

Cr Noble submitted the following motion for consideration:

- 9.1 That Council work with DIT (Department of Infrastructure and Transport) and Port Adelaide Enfield Council to impose parking restrictions on the Darley Road Bridge between Gameau Road and Danby Avenue, on both sides of Darley Road.**

Rationale:

While we all appreciate the increased parking at the Paradise Interchange, once again, the narrow, local streets are being used for all day parking by bus users.

Of particular concern is the fact that the Darley Road Bridge is again restricted by cars parking on both sides. This reduces a busy 3 lane road to 2 lanes on each side causing a particular problem for vehicles exiting Gameau Road and the Interchange to turn left (north) onto Darley Road, especially at peak times.

Local residents have witnessed rear end collisions because of this. There are now even more cars compounding this problem. It is a dangerous traffic situation.

Parking on the bridge needs to be banned!

Cr Flynn submitted the following motion for consideration:

- 9.2 That Council Staff investigate combining the two parcels of Council land situated in Magill named:**

- 1. Church Reserve, and**
- 2. King George Reserve (Chandler Street)**

and rename the combined land - King George Reserve with a co-named Indigenous name and report to Council with a recommendation.

Rationale:

There are two parcels of land that are situated side by side in Magill. The area is known by the residents as King George Reserve however a Council check revealed that the land actually is divided into two parcels. The check also revealed that King George Reserve is not recognised on our website as a Reserve and hasn't got a sign anywhere on the Reserve recognising it as a Reserve.

The intention of this motion is to combine the parcels of land, officially call it King George Reserve (along with an Indigenous co-name) and recognise it as a Reserve in our City. I request that Council Staff investigate this further and provide a recommendation to Council in due course.

10. Recommendations from Committees

10.1 Audit & Governance Advisory Committee – Special Minutes, Wednesday 3 March 2021

Recommendation

That the minutes of the Audit & Governance Advisory Committee made at its Special meeting held on Wednesday 3 March 2021 be received.

10.2 Strategic Planning & Development Policy Committee – Minutes, Tuesday 9 March 2021

Recommendation

That the minutes of the Strategic Planning & Development Policy Committee made at its meeting held on Tuesday 9 March 2021 be received and the following be adopted:

That Staff prepare a directions report on development policy review and management including consideration of the need and purpose of a specific committee in the last quarter of 2021.

Section 41

Minutes

Special Audit and Governance Advisory Committee

Minutes of the meeting of the Audit and Governance
Advisory Committee held in the Council Chamber,
172 Montacute Road, Rostrevor, on

Wednesday 3 March 2021

Chairperson: Mr Roberto Bria

Members Present: Cr Elena Casciano
Cr Matthew Noble
Mr Leigh Hall
Dr Andrew Johnson

Council Staff Present: Chief Executive Officer
General Manager Corporate & Community Services
Manager Finance

Meeting Commenced: 6.20 pm

Meeting Concluded: 7.53 pm

1. Apologies

Nil.

2. Chief Executive Officer's Report

2.1 Strategic Land Purchase

Time commenced: 6.20 pm

Dr Johnson moved and Mr L Hall seconded that:

1. under the provisions of Section 90 (2) of the Local Government Act 1999 an order be made that the public except the following Elected Members, Staff and Committee Members; Chief Executive Officer, General Manager Corporate & Community Services, Manager Finance, Cr Dr Irvine, Cr McLuskey, Cr Blackburn, Cr Leombruno, Cr Noble, Cr Casciano, Cr Britton-La Salle, Mr Roberto Bria, Mr Leigh Hall and Dr Andrew Johnson be excluded from attendance at the meeting in order to consider in confidence Item 2.1.
2. the Council is satisfied that it is reasonably foreseeable that the public disclosure or discussion of the report, attachments and minutes at the meeting could reasonably be expected to confer commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party, as contained in Section 90 (3)(d)(i) and (ii).

Carried

Cr Casciano moved and Cr Noble seconded that the meeting be adjourned for a period of time to allow for informal discussion between the Elected Members and Committee Members and be resumed at the discretion of the Presiding Member when he forms the opinion that the discussion has been exhausted.

Carried

The Presiding Member formed the opinion that the discussion had been exhausted and resumed the meeting.

Cr Casciano moved and Cr Noble seconded that an order be made under the provisions of Section 91(7) of the Local Government Act 1999, that the report, attachments and minutes of the subject matter, having been dealt with on a confidential basis under Section 90(3) of the Act, should be kept confidential on the grounds that disclosure of information could confer commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party as contained in Section 90 (3)(b)(i) until the date of settlement.

Carried

Certified a true record

.....CHAIRPERSON
Mr R Bria

Taken as read and confirmed this
day of

.....CHAIRPERSON
Mr R Bria

Strategic Planning & Development Policy Committee

Refer Item 10.2



Minutes

Strategic Planning & Development Policy Committee

Minutes of the meeting of the Strategic Planning & Development Policy Committee held in the Council Chamber, 172 Montacute Road, Rostrevor on

Tuesday 9 March 2021

Chairperson: Mr David Brown

Members: Cr Dr Sue Irvine
Cr Johanna McLuskey
Mr Garth Heynen

Council Staff

Present: Manager Planning Services

Meeting Commenced: 6.02 pm

Meeting Concluded: 6.57 pm

1. Apologies

Cr McLuskey moved and Cr Dr Irvine seconded that an apology be received for the absence of Mr O’Connell and also noted that he recently tendered his resignation at which time the Committee acknowledged Mr O’Connell’s service and thanked him for his contribution to the Committee over the years.

Carried

2. Minutes

Cr McLuskey moved and Cr Dr Irvine seconded that the minutes of the meeting of the Strategic Planning & Development Policy Committee held on Thursday 26 November 2020 as printed and circulated be taken as read and confirmed with the following addition to item 3.2:

‘...and recommends that Council consider supporting the development of new planning policy for co-housing by participating with the ERA (Eastern Region Alliance) Co-Housing for Ageing Well Project.’

Carried

3. Manager Planning Services’ Report

3.1 Future of the Strategic Planning and Development Policy Committee

Cr McLuskey moved and Mr Heynen seconded that it be noted that:

1. upon full implementation of the Planning Development and Infrastructure Act 2016 the Strategic Planning and Development Policy Committee will dissolve.

- 2. the Independent Members have appreciated the opportunity to contribute and trust that it has been of value to the Council.

and further that it be a recommendation to Council that Staff prepare a directions report on development policy review and management including consideration of the need and purpose of a specific committee in the last quarter of 2021.

Carried

3.2 General Code and Implementation Update

Cr Dr Irvine moved and Cr McLuskey seconded that the General Code and Implementation update report be received.

Carried

4. General Business

Certified a true recordCHAIRPERSON

Taken as read and confirmed this
 day of 20CHAIRPERSON

11. Reports from Officers

11.1 Stage 3 Commencement of Planning, Development and Infrastructure Act 2016

Manager Governance & Community Interaction, Lyn Barton's Report

Purpose of Report

To make changes to Delegations and Council Policies in relation to the commencement of Phase 3 of the Planning, Development and Infrastructure Act 2016.

Strategic Plan Link

Strategy 2.5.1 Provide an effective corporate governance service that meets legislative requirements

Background

Following the commencement of the PDI Act (Planning, Development and Infrastructure Act 2016), the State-wide Planning and Design Code has commenced operation in some areas of South Australia including outback areas and regional South Australia (excluding larger population centres). Development Plans for affected Councils have discontinued with the commencement of these operations.

Phase 3 implementation of the Planning and Design Code for metropolitan Councils and other remaining Councils has been gazetted to commence on 19 March 2021.

The PDI Act will change the way planning decisions are made in South Australia, through the establishment of:

- A new, independent State Planning Commission
- A state-wide Planning and Design Code
- A new Community Engagement Charter
- New assessment pathways, and
- Professional accreditation system.

Elected Members may recall a combined Elected Member, CAP (Council Assessment Panel) Member and Staff Briefing Session was held on 27 July 2020 to provide an overview of the Planning, Development and Infrastructure Act 2016 and the impact on delegations for Council, CAP and Staff.

Discussion

Delegations

The impending commencement of this legislation requires Council, CAP and Council's Assessment Manager to establish new Delegations under the Planning, Development and Infrastructure Act 2016 and its Regulations to facilitate assessment and decision making in relation to planning approvals.

Four delegation instruments are required to effect delegations from 19 March 2021:

- Instrument A - Powers of Council as a Council; designated authority; designated entity
- Instrument B - Powers of a Council as a relevant authority
- Instrument C - Powers of an Assessment Panel (considered by CAP at a Special Meeting on 9 February 2021)
- Instrument D - Powers of an Assessment Manager.

Council needs to consider and adopt delegations encapsulated in Instrument A and Instrument B.

Staff have checked delegations contained within Instruments A and B; draft delegations are attached for Council's consideration.

It is important to note that delegations contained within Instruments A-D need to work in harmony to effect the new legislation. In this respect, there is minimal scope for Council to adjust the delegations as presented.

In most instances delegations to the Chief Executive Officer are recommended (exceptions are marked 'Not delegated'). The Chief Executive Officer should be authorised to sub-delegate these powers further as appropriate.

Policies

Commencement of Phase 3 of the PDI Act will result in the need and capacity for the following Council policies to be superseded:

- Building and Swimming Pool Inspection
- Development Delegations.

These policies will be withdrawn on 19 March 2021.

Members may like to note that Council's Community Accountability Policy will also be amended at this time to accommodate the changes to legislation.

Social Implications

Effective and efficient management of the planning and building business unit is contributory to confidence in Council's administrative arrangements.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

Council has a responsibility to manage its delegations and policies in accordance with its various functions under the Planning, Development and Infrastructure Act 2016.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

All Councils within South Australia have a responsibility to effect delegations prior to commencement of the new legislation.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There are no financial implications in relation to this report.

Recommendation**That Council:**

- 1. Hereby revokes its previous delegations to the Chief Executive Officer of those powers and functions under the Planning, Development and Infrastructure Act 2016.**
- 2. Delegated Powers of the Council as a Council, Designated Authority and Designated Entity Under The Planning, Development and Infrastructure Act 2016**

In exercise of the power contained in Section 44 of the Local Government Act 1999, the powers and functions under the Planning, Development and Infrastructure Act 2016 and statutory instruments made thereunder contained in the proposed Instrument of Delegation (annexed to the Report and entitled Instrument A) are hereby delegated this 16th day of March, 2021 to the person occupying or acting in the office of Chief Executive Officer of the Council subject to the conditions and/or limitations, if any, specified herein or in the Schedule of Conditions in the proposed Instrument of Delegation.

Such powers and functions may be further delegated by the Chief Executive Officer in accordance with Sections 44 and 101 of the Local Government Act 1999 as the Chief Executive Officer sees fit, unless otherwise indicated herein or in the Schedule of Conditions contained in the proposed Instrument of Delegation.

3. Delegated Powers of the Council as a Relevant Authority under the Planning, Development and Infrastructure Act 2016

In exercise of the power contained in Section 100 of the Planning, Development and Infrastructure Act 2016, the powers and functions under the Planning, Development and Infrastructure Act 2016 and statutory instruments made thereunder contained in the proposed Instrument of Delegation (annexed to the Report and entitled Instrument B) are hereby delegated this 16th day of March, 2021 to the person occupying or acting in the office of Chief Executive Officer of the Council subject to the conditions and/or limitations, if any, specified herein or in the Schedule of Conditions in the proposed Instrument of Delegation.

Such powers and functions may be further delegated by the Chief Executive Officer in accordance with Section 100(2)(c) of the Planning, Development and Infrastructure Act 2016 as the Chief Executive Officer sees fit, unless otherwise indicated herein or in the Schedule of Conditions contained in the proposed Instrument of Delegation.

4. Notes the changes to its policies required as a result of the commencement of Phase 3 of the Planning, Development and Infrastructure Act 2016 on 19 March 2021.

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- A COUNCIL;
- A DESIGNATED AUTHORITY;
- A DESIGNATED ENTITY

NOTES

1. Conditions or Limitations: conditions or limitations may apply to the delegations contained in this Instrument. Refer to the Schedule of Conditions at the back of this document.
2. Refer to the relevant Council resolution(s) to identify when these delegations were made, reviewed and or amended.

POWERS AND FUNCTIONS DELEGATED IN THIS INSTRUMENT

1.	Environment and Food Production Areas – Greater Adelaide
1.1	The power pursuant to Section 7(5)(b) of the Planning, Development and Infrastructure Act 2016 (the PDI Act), in relation to a proposed development in an environment and food production area that involves a division of land that would create 1 or more additional allotments to concur in the granting of the development authorisation to the development. – Not delegated
2.	Functions
2.1	The power pursuant to Section 22(4)(a)(i) of the PDI Act to, if an inquiry is conducted by the Commission under Section 22(1)(e) of the PDI Act make submissions or representations.
3.	Planning Agreements
3.1	The power pursuant to Section 35(1)(a) of the PDI Act and subject to Section 35 of the PDI Act to enter into an agreement (a planning agreement) with the Minister relating to a specified area of the State subject to Section 35 of the PDI Act. – Not delegated
3.2	The power pursuant to Section 35(3) of the PDI Act to, in a planning agreement, include provisions that outline the purposes of the agreement and the outcomes that the agreement is intended to achieve and to provide for: – Not delegated
3.2.1	the setting of objectives, priorities and targets for the area covered

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	by the agreement; and
3.2.2	the constitution of a joint planning board including, in relation to such a board:
3.2.2.1	the membership of the board, being between 3 and 7 members (inclusive); and
3.2.2.2	subject to Section 35(4) of the PDI Act, the criteria for membership; and
3.2.2.3	the procedures to be followed with respect to the appointment of members; and
3.2.2.4	the terms of office of members; and
3.2.2.5	conditions of appointment of members, or the method by which those conditions will be determined, and the grounds on which, and the procedures by which, a member may be removed from office; and
3.2.2.6	the appointment of deputy members; and
3.2.2.7	the procedures of the board; and
3.2.3	the delegation of functions and powers to the joint planning board (including, if appropriate, functions or powers under another Act); and
3.2.4	the staffing and other support issues associated with the operations of the joint planning board; and
3.2.5	financial and resource issues associated with the operations of the joint planning board, including:
3.2.5.1	the formulation and implementation of budgets; and
3.2.5.2	the proportions in which the parties to the agreement will be responsible for costs and other liabilities associated with the activities of the board; and
3.2.6	such other matters as the delegate thinks fit.
3.3	The power pursuant to Section 35(5)(a) of the PDI Act, at the expiry of a planning agreement, to replace it with a new agreement (in the same or

	different terms). – Not delegated
3.4	The power pursuant to Section 35(5)(b) of the PDI Act, to vary or terminate a planning agreement by agreement between the parties to the agreement. – Not delegated
4.	Community Engagement Charter
4.1	The power pursuant to Section 44(6)(a) of the PDI Act, to make submissions in relation to any proposal to prepare or amend a designated instrument under Part 5 Division 2 Subdivision 5 of the PDI Act that is relevant to the Council (unless the proposal has been initiated by the Council).
4.2	The power pursuant to Section 44(9)(b) of the PDI Act to the extent that Section 44(9)(a) of the PDI Act does not apply, have regard to, and seek to achieve, any principles or performance outcomes that apply in a relevant case.
4.3	The power pursuant to Section 44(10) of the PDI Act to:
4.3.1	seek the approval of the Commission to adopt an alternative way to achieving compliance with a requirement of the charter; and
4.3.2	with the approval of the Commission, adopt an alternative way to achieving compliance with a requirement of the charter.
5.	Preparation and Amendment of Charter
5.1	The power pursuant to Section 45(2)(c) of the PDI Act to make representations (including in writing or via the SA planning portal) on a proposal to prepare or amend the charter. – Not delegated
6.	Preparation and Amendment
6.1	The power pursuant to Section 73(6) of the PDI Act where the Council is authorised or approved under Section 73 of the PDI Act, after all of the requirements of Section 73 of the PDI Act have been satisfied:
6.1.1	to prepare a draft of the relevant proposal; and
6.1.2	to comply with the Community Engagement Charter for the purposes of consultation in relation to the proposal; and
6.1.3	to the extent that paragraph (b) of Section 73(6) of the PDI Act does not apply, in the case of a proposed amendment to a regional plan that has been prepared by a joint planning board where the

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	amendment is not being proposed by the joint planning board – consult with the joint planning board; and
6.1.4	to the extent that paragraph (b) of Section 73(6) of the PDI Act does not apply, in the case of a proposed amendment to the Planning and Design Code that will have a specific impact on 1 or more particular pieces of land in a particular zone or subzone (rather than more generally) – to take reasonable steps to give:
6.1.4.1	an owner or occupier of the land; and
6.1.4.2	an owner or occupier of each piece of adjacent land,
	a notice in accordance with the regulations; and
6.1.5	to consult with any person or body specified by the Commission and any other person or body as the delegate thinks fit; and
6.1.6	to carry out such investigations and obtain such information specified by the Commission; and
6.1.7	to comply with any requirement prescribed by the regulations.
6.2	The power pursuant to Section 73(8) of the PDI Act, after the Council has furnished a report to the Minister under Section 73(7) of the PDI Act, to ensure that a copy of the report is published on the SA planning portal in accordance with a practice direction that applies for the purposes of Section 73 of the PDI Act.
6.3	The power pursuant to Section 73(9) of the PDI Act to enter into an agreement with a person for the recovery of costs incurred by the Council in relation to an amendment of the Planning and Design Code or a design standard under Section 73 of the PDI Act (subject to the requirement to charge costs under Section 73(4)(b) of the PDI Act (if relevant)). – Not delegated
7.	Parliamentary Scrutiny
7.1	The power pursuant to Section 74(8)(c) of the PDI Act if the ERD Committee is proposing to suggest an amendment under Section 74(4) of the PDI Act and the amendment is specifically relevant to the Council, to provide a comment and response within the period of 2 weeks.
8.	Complying Changes – Planning and Design Code
8.1	The power pursuant to Section 75(3) of the PDI Act to effect an amendment

	under Section 75 of the PDI Act by an instrument deposited on the SA Planning database (in accordance with requirements established by the Chief Executive).
9.	Entities Constituting Relevant Authorities
9.1	The power pursuant to Section 82(d) of the PDI Act, subject to the PDI Act, to appoint an assessment panel. – Not delegated
10.	Panels Established by Joint Planning Boards or Councils
10.1	The power pursuant to Section 83(1) of the PDI Act in relation to an assessment panel appointed by the Council under Division 1 of Part 6 of the PDI Act, to:
10.1.1	appoint more than 1 assessment panel and if the delegate does so, to clearly specify which class of development each assessment panel is to assess; – Not delegated
10.1.2	determine:
10.1.2.1	the membership of the assessment panel, being no more than 5 members, only 1 of which may be a member of a Council, and, if the delegate thinks fit, on the basis that the assessment panel will be constituted by a different number of members depending on the particular class of development that is being assessed by the assessment panel; and
10.1.2.2	the procedures to be followed with respect to the appointment of members; and
10.1.2.3	the terms of office of members; and
10.1.2.4	conditions of appointment of members, or the method by which those conditions will be determined, (including as to their remuneration) and the grounds on which, and the procedures by which, a member may be removed from office; and
10.1.2.5	the appointment of deputy members; and
10.1.2.6	who will act as the presiding member of the panel and the process for appointing an acting presiding member.
10.2	The power pursuant to Section 83(1)(h) of the PDI Act to arrange the staffing

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	and support required for the purposes of the operations of the panel.
10.3	The power pursuant to Section 83(1)(i) of the PDI Act to substitute the existing members of the panel with new members if directed to do so by the Minister acting on recommendation of the Commission under Section 86 of the PDI Act.
10.4	The power pursuant to Section 83(2) of the PDI Act to form the opinion and be satisfied that a person to be appointed as a member of an assessment panel who is a member, or former member, of a Council is appropriately qualified to act as a member of the assessment panel on account of the person's experience in local government.
11.	Substitution of Local Panels
11.1	The power pursuant to Section 86(2)(a) of the PDI Act to make submissions to the Commission in relation to an inquiry.
12.	Notification of Acting
12.1	The power pursuant to Section 89(b) of the PDI Act to require an accredited professional to provide such information or documentation as the delegate may require.
13.	Matters Against which Development Must be Assessed
13.1	The power pursuant to Section 102(1)(c)(iv) of the PDI Act in relation to a proposed division of land (otherwise than under the Community Titles Act 1996 or the Strata Titles Act 1988) where land is to be vested in the Council, to consent to the vesting.
13.2	The power pursuant to Section 102(1)(d)(iv) of the PDI Act in relation to a proposed division of land under the Community Titles Act 1996 or the Strata Titles Act 1988 where land is to be vested in the Council, to consent to the vesting.
13.3	The power pursuant to Section 102(11)(b) of the PDI Act to impose a reasonable charge on account of an encroachment over land under the care, control and management of the Council when the relevant development is undertaken.
14.	Restricted Development
14.1	The power pursuant to Section 110(2)(b) of the PDI Act to, in accordance with the regulations and within a period prescribed by the regulations, make representations to the Commission in relation to the granting or refusal of

	planning consent.
14.2	The power pursuant to Section 110(c)(ii) of the PDI Act to appear personally or by representative before the Commission to be heard in support of the Council's representation.
14.3	The power pursuant to Section 110(7) of the PDI Act to appeal against a decision on a development classified as restricted development.
15.	Level of Detail
15.1	The power pursuant to Section 112(b) of the PDI Act to express views in relation to the level of detail required in relation to an EIS.
16.	Essential Infrastructure – Alternative Assessment Process
16.1	The power pursuant to Section 130(6) of the PDI Act to report to the Commission on any matters contained in a notice under Section 130(5) of the PDI Act.
16.2	The power pursuant to Section 130(14) of the PDI Act to, if the Council has, in relation to any matters referred to the Council under Section 130(5) of the PDI Act, expressed opposition to the proposed development in its report under Section 130(6) of the PDI Act, withdraw the Council's opposition.
17.	Development Assessment – Crown Development
17.1	The power pursuant to Section 131(7) of the PDI Act to report to the Commission on any matters contained in a notice under Section 131(6) of the PDI Act.
17.2	The power pursuant to Section 131(15) of the PDI Act to, if the Council has, in relation to any matters referred to the Council under Section 131(6) of the PDI Act expressed opposition to the proposed development in its report under Section 131(7) of the PDI Act, withdraw the Council's opposition.
18.	Land Division Certificate
18.1	The power pursuant to Section 138(1) of the PDI Act to enter into a binding agreement supported by adequate security and if the regulations so require in a form prescribed by the regulations.
18.2	The power pursuant to Section 138(2) of the PDI Act to furnish the Commission with appropriate information as to compliance with a particular condition and to comply with any requirement prescribed by the regulations.

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19. Action if Development Not Completed	
19.1	The power pursuant to Section 141(1) of the PDI Act, if:
19.1.1	an approval is granted under the PDI Act; but
19.1.2	-
19.1.2.1	the development to which the approval relates has been commenced but not substantially completed within the period prescribed by the regulations for the lapse of the approval; or
19.1.2.2	in the case of a development that is envisaged to be undertaken in stages - the development is not undertaken or substantially completed in the manner or within the period contemplated by the approval,
	to apply to the Court for an order under Section 141 of the PDI Act.
19.1.3	The power pursuant to Section 141(5) of the PDI Act, if the Court makes an order under Section 141(3)(a), (b) or (d) of the PDI Act and a person fails to comply with the order within the period specified by the Court, to cause any work contemplated by the order to be carried out, and to recover the costs of that work, as a debt from the person.
19.1.4	The power pursuant to Section 141(6) of the PDI Act, if an amount is recoverable from a person by the Council under Section 141(5) of the PDI Act:
19.1.4.1	to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.
20. Completion of Work	
20.1	The power pursuant to Section 142(1) of the PDI Act, if:
20.1.1	an approval is granted under the PDI Act; but
20.1.2	the development to which the approval relates has been substantially but not fully completed within the period prescribed by the

	regulations for the lapse of the approval,
	to, by notice in writing, require the owner of the relevant land to complete the development within a period specified in the notice.
20.2	The power pursuant to Section 142(2) of the PDI Act, if an owner fails to carry out work as required by a notice under Section 142(1) of the PDI Act, to cause the necessary work to be carried out.
20.3	The power pursuant to Section 142(3) of the PDI Act to recover as a debt due from the owner, the reasonable costs and expenses incurred by the Council (or any person acting on behalf of the Council) under Section 142 of the PDI Act.
20.4	The power pursuant to Section 142(4) of the PDI Act, if an amount is recoverable from a person by the Council under Section 142 of the PDI Act:
20.4.1	to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.
21.	Notification During Building
21.1	The power pursuant to Section 146(3) of the PDI Act to, subject to Section 146(4) of the PDI Act, direct a person who is carrying out building work to stop building work when a mandatory notification stage has been reached pending an inspection by an authorised officer who holds prescribed qualifications.
22.	Classification of Buildings
22.1	The power pursuant to Section 151(2) of the PDI Act to assign to a building erected in the Council's area a classification that conforms with the regulations.
22.2	The power pursuant to Section 151(3) of the PDI Act, if the Council assigns a classification under Section 151 of the PDI Act, to give notice in writing to the owner of the building to which the classification has been assigned, of the classification assigned to the building.
23.	Certificates of Occupancy
23.1	The power pursuant to Section 152(2) of the PDI Act to issue a certificate of occupancy.
23.2	The power pursuant to Section 152(3)(a) of the PDI Act to require an

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	application for a certificate of occupancy to include any information required by the delegate.
23.3	The power pursuant to Section 152(3)(c) of the PDI Act to determine the appropriate fee.
23.4	The power pursuant to Section 152(5) of the PDI Act to consider any report supplied under Section 152(4) of the PDI Act before deciding the application.
23.5	The power pursuant to Section 152(6) of the PDI Act to issue the certificate if the delegate is satisfied (in accordance with procedures set out in the regulations and on the basis of information provided or obtained under Section 152 of the PDI Act) that the relevant building is suitable for occupation and complies with such requirements as may be prescribed by the regulations for the purposes of Section 152(6) of the PDI Act.
23.6	The power pursuant to Section 152(10) of the PDI Act, if the Council refuses an application to notify the applicant in writing of:
23.6.1	the refusal; and
23.6.2	the reasons for the refusal; and
23.6.3	the applicant's right of appeal under the PDI Act.
23.7	The power pursuant to Section 152(12) of the PDI Act to issue a certificate of occupancy that applies to the whole or part of a building.
23.8	The power pursuant to Section 152(13) of the PDI Act to, in accordance with the regulations, revoke a certificate of occupancy in prescribed circumstances.
24.	Temporary Occupation
24.1	The power pursuant to Section 153(1) of the PDI Act to grant an approval to a person to occupy a building on a temporary basis without a certificate of occupancy.
24.2	The power pursuant to Section 153(2) of the PDI Act to grant an approval under Section 153(1) of the PDI Act on such conditions (if any) as the delegate thinks fit to impose.
24.3	The power pursuant to Section 153(3) of the PDI Act if the Council refuses an application to notify the applicant in writing of:

24.3.1	the refusal; and
24.3.2	the reasons for the refusal; and
24.3.3	the applicant's right of appeal under the PDI Act.
25.	Emergency Orders
25.1	The power pursuant to Section 155(5) of the PDI Act, if an owner fails to carry out work as required by an emergency order, to cause the necessary work to be carried out.
25.2	The power pursuant to Section 155(6) of the PDI Act to recover as a debt due from the owner the reasonable costs and expenses incurred by the Council (or any person acting on behalf of the Council) under Section 155 of the PDI Act.
25.3	The power pursuant to Section 155(7) of the PDI Act, if an amount is recoverable from a person by the Council under Section 155 of the PDI Act to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.
26.	Fire Safety
26.1	The power pursuant to Section 157(16) of the PDI Act to establish a body and designate it as an appropriate authority under Section 157 of the PDI Act. - Not delegated
26.2	The power pursuant to Section 157(17) of the PDI Act to: - Not delegated
26.2.1	appoint to the appropriate authority:
26.2.1.1	a person who holds prescribed qualifications in building surveying; and
26.2.1.2	an authorised officer under Part 3 Division 5 or Section 86 of the Fire and Emergency Services Act 2005 who has been approved by the Chief Officer of the relevant fire authority to participate as a member of the appropriate authority; and
26.2.1.3	a person with expertise in the area of fire safety; and
26.2.1.4	if so determined by the delegate, a person selected by the

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	delegate;
26.2.2	specify a term of office of a member of the appropriate authority (other than a member under Section 157(17)(a)(ii) of the PDI Act;
26.2.3	remove a member of the appropriate authority from office for any reasonable cause;
26.2.4	appoint deputy members;
26.2.5	determine the appropriate authority's procedures (including as to quorum).
27.	Consideration of Proposed Scheme
27.1	The power pursuant to Section 166(1)(c) of the PDI Act to consult with a scheme coordinator in relation to a scheme in accordance with the Community Engagement Charter.
28.	Funding Arrangements
28.1	The power pursuant to Section 169(2)(b) of the PDI Act in relation to a scheme that provides for the collection of contributions under Subdivision 8 of the PDI Act to apply for any matter to be considered or determined by ESCOSA or some other prescribed person or body as part of a periodic review of the levels and amounts of those contributions.
28.2	The power pursuant to Section 169(9) of the PDI Act to make submissions to the Commission in relation to a funding arrangement that is specifically relevant to the Council.
29.	Imposition of Charge by Councils
29.1	The power pursuant to Section 180(7) of the PDI Act, if the Council incurs costs in recovering a charge as a debt, to claim the reimbursement of those costs (insofar as they are reasonable) from the relevant fund established under subdivision 9, Division 1, Part 13 of the PDI Act.
30.	Authorised Works
30.1	The power pursuant to Section 187(1) of the PDI Act, subject to Section 187(3) of the PDI Act, to carry out any infrastructure works if the Council is authorised to so do by or under the PDI Act or any other Act.
30.2	The power pursuant to Section 187(5) of the PDI Act, subject to Section 187(6) of the PDI Act, to in relation to a proposal that involves disturbing the

	surface of a road, or that otherwise relates to a road to:
30.2.1	inform the relevant road maintenance authority of the proposal at least 28 days before the proposed commencement of any work; and
30.2.2	give the relevant road maintenance authority a reasonable opportunity to consult with the Council in relation to the matter; and
30.2.3	ensure that proper consideration is given to the views of the road maintenance authority.
30.3	The power pursuant to Section 187(5)(b) of the PDI Act to make submissions to the designated entity in relation to the matter.
30.4	The power pursuant to Section 187(6) of the PDI Act, in a case of emergency, to only comply with Section 187(5) of the PDI Act to such extent as is practicable in the circumstances.
31.	Entry onto Land
31.1	The power pursuant to Section 188(1) of the PDI Act to authorise a person for the purpose of undertaking any work or activity in connection with the exercise of a power under Division 2 of Part 13 of the PDI Act to:
31.1.1	enter and pass over any land; and
31.1.2	bring onto any land any vehicles, plant or equipment; and
31.1.3	temporarily occupy land; and
31.1.4	do anything else reasonably required in connection with the exercise of the power.
31.2	The power pursuant to Section 188(4) of the PDI Act to pay reasonable compensation on account of any loss or damage caused by the exercise of a power under Section 188(1) of the PDI Act.
32.	Land Management Agreements
32.1	The power pursuant to Section 192(1) of the PDI Act to enter into an agreement relating to the development, management, preservation or conservation of land with the owner of the land or a designated entity. - Not delegated
32.2	The power pursuant to Section 192(2) of the PDI Act to enter into an agreement relating to the management, preservation or conservation of the

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	land with a greenway authority. – Not delegated
32.3	The power pursuant to Section 192(4) of the PDI Act in considering whether to enter into an agreement under Section 192 of the PDI Act which relates to the development of land and, if such an agreement is to be entered into, in considering the terms of the agreement, to have regard to: – Not delegated
32.3.1	the provisions of the Planning and Design Code and to any relevant development authorisation under the PDI Act; and
32.3.2	the principle that the entering into of an agreement under Section 192 of the PDI Act by the Council should not be used as a substitute to proceeding with an amendment to the Planning and Design Code under the PDI Act.
32.4	The power pursuant to Section 192(5) of the PDI Act to register agreements entered into under Section 192 of the PDI Act in accordance with the regulations.
32.5	The power pursuant to Section 192(8) of the PDI Act to carry out on private land any work for which provision is made by agreement under Section 192 of the PDI Act.
32.6	The power pursuant to Section 192(9) of the PDI Act to include in an agreement under Section 192 of the PDI Act an indemnity from a specified form of liability or right of action, a waiver or exclusion of a specified form of liability or right of action, an acknowledgment of liability, or a disclaimer, on the part of a party to the agreement.
32.7	The power pursuant to Section 192(10) of the PDI Act to express a provision under Section 192(9) of the PDI Act as extending to, or being for the benefit of, a person or body who or which is not a party to the agreement.
32.8	The power pursuant to Section 192(11) of the PDI Act to consent to the owner of land entering into an agreement under Section 192 of the PDI Act where the Council has a legal interest in the land.
32.9	The power pursuant to Section 192(12) of the PDI Act to apply to the Registrar-General, to note the agreement against the relevant instrument of title or, in the case of land not under the provisions of the Real Property Act 1886, against the land.
32.10	The power pursuant to Section 192(15) of the PDI Act to apply to the Registrar-General in relation to an agreement to which a note has been made under Section 192 of the PDI Act that has been rescinded or amended, to enter a note of the rescission or amendment against the instrument of title, or

	against the land.
32.11	The power pursuant to Section 192(16) of the PDI Act to provide in an agreement under Section 192 of the PDI Act for remission of rates or taxes on the land.
32.12	The power pursuant to Section 192(17) of the PDI Act to consent to an agreement entered into by the Minister under Section 192 of the PDI Act, providing for the remission of rates or taxes payable to the Council.
32.13	The power pursuant to Section 192(18) of the PDI Act to take into account the existence of an agreement under Section 192 of the PDI Act when assessing an application for a development authorisation under the PDI Act.
33.	Land Management Agreements – Development Applications
33.1	The power pursuant to Section 193(1) of the PDI Act to, subject to Section 193 of the PDI Act, enter into an agreement under Section 193 of the PDI Act with a person who is applying for a development authorisation under the PDI Act that will, in the event that the relevant development is approved, bind:
33.1.1	the person; and
33.1.2	any other person who has the benefit of the development authorisation; and
33.1.3	the owner of the relevant land (if he or she is not within the ambit of Sections 193(a) or (b) of the PDI Act and if the other requirements of Section 193 of the PDI Act are satisfied).
33.2	The power pursuant to Section 193(2) of the PDI Act to enter into an agreement under Section 193 of the PDI Act in relation to any matter that the delegate agrees is relevant to the proposed development (including a matter that is not necessarily relevant to the assessment of the development under the PDI Act).
33.3	The power pursuant to Section 193(3) of the PDI Act to have regard to:
33.3.1	the provisions of the Planning and Design Code; and
33.3.2	the principle that the entering into of an agreement under Section 193 of the PDI Act by the Council should not be used as a substitute to proceeding with an amendment to the Planning and Design Code under the PDI Act.
33.4	The power pursuant to Section 193(5) of the PDI Act to register agreements

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	entered into under Section 193 of the PDI Act in accordance with the regulations.
33.5	The power pursuant to Section 193(10) of the PDI Act to consent to an application to note the agreement against the relevant instrument of title or the land.
33.6	The power pursuant to Section 193(11) of the PDI Act to consent to an owner of land entering into an agreement or giving a consent under Section 192(10) of the PDI Act where the Council has a legal interest in the land.
33.7	The power pursuant to Section 193(13) of the PDI Act to apply to the Registrar-General to note the agreement against the relevant instrument of title or, in the case of land not under the provisions of the Real Property Act 1886, against the land.
33.8	The power pursuant to Section 193(15) of the PDI Act to apply to the Registrar-General in relation to an agreement under Section 193 that has been rescinded or amended, to enter a note of the rescission or amendment against the instrument of title, or against the land.
33.9	The power pursuant to Section 193(16) of the PDI Act, if an agreement under Section 193 of the PDI Act does not have effect under Section 193 of the PDI Act within the period prescribed by the regulations, to by notice given in accordance with the regulations, lapse the relevant development approval.
34.	Off-setting Contributions
34.1	The power pursuant to Section 197(2) of the PDI Act to establish a scheme under Section 197 of the PDI Act that is designed to support or facilitate: - Not delegated
34.1.1	development that may be in the public interest or otherwise considered by the delegate as being appropriate in particular circumstances (including by the provision of facilities at a different site); or
34.1.2	planning or development initiatives that will further the objects of the PDI Act or support the principles that relate to the planning system established by the PDI Act; or
34.1.3	any other initiative or policy:
34.1.3.1	designated by the Planning and Design Code for the purposes of Section 197(2)(c)(i) of the PDI Act;

	34.1.3.2	prescribed by the regulations for the purposes of Section 197(2)(c)(ii) of the PDI Act.
34.2		The power pursuant to Section 197(3) of the PDI Act to include in a scheme established under Section 197 of the PDI Act:
	34.2.1	an ability or requirement for a person who is proposing to undertake development (or who has the benefit of an approval under the PDI Act):
	34.2.1.1	to make a contribution to a fund established as part of the scheme; or
	34.2.1.2	to undertake work or to achieve some other goal or outcome (on an 'in kind' basis); or
	34.2.1.3	to proceed under a combination of Sections 197(3)(a)(i) and (ii) of the PDI Act,
		in order to provide for or address a particular matter identified by the scheme; and
	34.2.2	an ability for a provision of the Planning and Design Code to apply with a specified variation under the terms of the scheme; and
	34.2.3	an ability for any relevant authority to act under or in connection with Sections 197(3)(a) or (b) of the PDI Act.
34.3		The power pursuant to Section 197(4)(b) of the PDI Act to apply the fund towards the purposes of the scheme in accordance with any directions or approvals of the Treasurer made or given after consultation with the Minister.
34.4		The power pursuant to Section 197(4)(c) of the PDI Act to invest money that is not immediately required for the purposes of the fund in accordance with provisions included in the scheme.
35.		Open Space Contribution Scheme
35.1		The power pursuant to Section 198(1) of the PDI Act, where an application for a development authorisation provides for the division of land in the Council's area into more than 20 allotments, and 1 or more allotments is less than 1 hectare in area to require:
	35.1.1	that up to 12.5% in area of the relevant area be vested in the Council to be held as open space; or

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35.1.2	that the applicant make the contribution prescribed by the regulations in accordance with the requirements of Section 198 of the PDI Act; or
35.1.3	that land be vested in the Council under Section 198(1)(c) of the PDI Act and that the applicant make a contribution determined in accordance with Section 198(8) of the PDI Act,
	according to the determination and specification of the delegate, and to have regard to any relevant provision of the Planning and Design Code that designates land as open space and to seek the concurrence of the Commission to taking any action that is at variance with the Planning and Design Code.
35.2	The power pursuant to Section 198(3) of the PDI Act to enter into an agreement referred to in Section 198(2)(d) of the PDI Act.
35.3	The power pursuant to Section 198(4)(a) of the PDI Act to concur with an area being vested in the Council.
35.4	The power pursuant to Section 198(11) of the PDI Act in relation to money received under Section 198 of the PDI Act to immediately pay it into a fund established for the purposes of Section 198 of the PDI Act and apply it for the purpose of acquiring or developing land as open space.
35.5	The power pursuant to Section 198(12) of the PDI Act to form the opinion that the division of land is being undertaken in stages.
36.	Urban Trees Fund
36.1	The power pursuant to Section 200(2) of the PDI Act to effect the establishing of the fund by notice published in the Gazette. - Not delegated
36.2	The power pursuant to Section 200(3) of the PDI Act to define a designated area by reference to an area established by the Planning and Design Code. - Not delegated
36.3	The power pursuant to Section 200(5) of the PDI Act to invest any money in an urban trees fund that is not immediately required for the purpose of the fund and to pay any resultant income into the fund.
36.4	The power pursuant to Section 200(6) of the PDI Act to apply money standing to the credit of an urban trees fund:
36.4.1	to maintain or plant trees in the designated area which are or will

	(when fully grown) constitute significant trees under the PDI Act; or
36.4.2	to purchase land within the designated area in order to maintain or plant trees which are or will (when fully grown) constitute significant trees under the PDI Act.
36.5	The power pursuant to Section 200(7) of the PDI Act if, the Council subsequently sells land purchased under Section 200(6)(b) of the PDI Act, to pay the proceeds of sale into an urban trees fund maintained by the Council under Section 200 of the PDI Act, subject to the qualifications in Sections 200(7)(a) and (b).
37.	Appointment of Authorised Officers
37.1	The power pursuant to Section 210(1) of the PDI Act to:
37.1.1	appoint a person to be an authorised officer for the purposes of the PDI Act; and
37.1.2	appoint a person who holds the qualifications prescribed by the regulations to be an authorised officer for the purposes of the PDI Act if the Council is required to do so by the regulations.
37.2	The power pursuant to Section 210(2) of the PDI Act to make an appointment of an authorised officer subject to conditions.
37.3	The power pursuant to Section 210(3) of the PDI Act to issue each authorised officer an identity card:
37.3.1	containing a photograph of the authorised officer; and
37.3.2	stating any conditions of appointment limiting the authorised officer's appointment.
37.4	The power pursuant to Section 210(5) of the PDI Act to, at any time, revoke an appointment which the Council has made, or vary or revoke a condition of such an appointment or impose a further such condition.
38.	Enforcement Notices
38.1	The power pursuant to Section 213(1) of the PDI Act, if the delegate has reason to believe on reasonable grounds that a person has breached the PDI Act or the repealed Act, to do such of the following as the delegate considers necessary or appropriate in the circumstances:
38.1.1	direct a person to refrain, either for a specified period or until further

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	notice, from the PDI Act, or course of action, that constitutes the breach;
38.1.2	direct a person to make good any breach in a manner, and within a period, specified by the delegate;
38.1.3	take such urgent action as is required because of any situation resulting from the breach.
38.2	The power pursuant to Section 213(2) of the PDI Act to give a direction under Section 213(1) of the PDI Act by notice in writing unless the delegate considers that the direction is urgently required.
38.3	The power pursuant to Section 213(5) of the PDI Act, if a person fails to comply with a direction under Section 213(1)(b) of the PDI Act within the time specified in the notice, to cause the necessary action to be taken.
38.4	The power pursuant to Section 213(6) of the PDI Act to recover the reasonable costs and expenses incurred by the Council (or any person acting on behalf of the Council) under Section 213 of the PDI Act, as a debt due from the person whose failure gave rise to the PDI Action
38.5	The power pursuant to Section 213(7) of the PDI Act, if an amount is recoverable from a person by the Council under Section 213 of the PDI Act to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.
39.	Applications to Court
39.1	The power pursuant to Section 214(1) of the PDI Act to apply to the Court for an order to remedy or restrain a breach of the PDI Act or the repealed Act.
39.2	The power pursuant to Section 214(2) of the PDI Act to consent to proceedings under Section 214 of the PDI Act being brought in a representative capacity on behalf of the Council.
39.3	The power pursuant to Section 214(4) of the PDI Act to make an application without notice to any person and to make an application to the Court to serve a summons requiring the respondent to appear before the Court to show cause why an order should not be made under Section 214 of the PDI Act.
39.4	The power pursuant to Section 214(6) of the PDI Act to make submissions to the Court on the subject matter of the proceedings.
39.5	The power pursuant to Section 214(9) of the PDI Act to appear before a final

	order is made and be heard in proceedings based on the application.
39.6	The power pursuant to Section 214(10) of the PDI Act to make an application to the Court to make an interim order under Section 214 of the PDI Act.
39.7	The power pursuant to Section 214(11) of the PDI Act to make an application for an interim order without notice to any person.
39.8	The power pursuant to Section 214(12) of the PDI Act, if the Court makes an order under Section 214(6)(d) of the PDI Act and the respondent fails to comply with the order within the period specified by the Court, to cause any work contemplated by the order to be carried out, and recover the costs of that work, as a debt, from the respondent
39.9	The power pursuant to Section 214(13) of the PDI Act, if an amount is recoverable from a person by the Council under Section 214(12) of the PDI Act to, by notice in writing to the person, fix a period, being not less than 28 days from the date of the notice, within which the amount must be paid by the person.
39.10	The power pursuant to Section 214(17) of the PDI Act to apply to the Court to vary or revoke an order previously made under Section 214 of the PDI Act.
40.	Proceedings for Offences
40.1	The power pursuant to Section 219(1) of the PDI Act to commence proceedings for an offence against the PDI Act.
41.	Adverse Publicity Orders
41.1	The power pursuant to Section 223(2) of the PDI Act to make an application to the Court for an adverse publicity order.
41.2	The power pursuant to Section 223(4) of the PDI Act, if the offender fails to give evidence to the Council in accordance with Section 224(1)(b) of the PDI Act to:
41.2.1	take the PDI Action or actions specified in the order; and
41.2.2	authorise a person in writing to take the PDI Action or actions specified in the order.
41.3	The power pursuant to Section 223(5) of the PDI Act, if:
41.3.1	the offender gives evidence to the Council in accordance with

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Section 223(1)(b) of the PDI Act; and	
41.3.2	despite the evidence, the delegate is not satisfied that the offender has taken the PDI Action or actions specified in the order in accordance with the order,
to apply to the court for an order authorising the Council, or a person authorised in writing by the Council, to take the PDI Action or actions and to authorise a person in writing to take the PDI Action or actions.	
41.4	The power pursuant to Section 223(6) of the PDI Act, if the Council, or a person authorised in writing by the Council, takes an action or actions in accordance with Section 223(4) of the PDI Act or an order under Section 223(5) of the PDI Act, to recover from the offender an amount in relation to the reasonable expenses of taking the PDI Action or actions, as a debt, due to the Council.
42. Civil Penalties	
42.1	The power pursuant to Section 225(1) of the PDI Act, subject to Section 225 of the PDI Act, if the delegate is satisfied that a person has committed an offence by contravening a provision of the PDI Act, to, as an alternative to criminal proceedings, recover, by negotiation or by application to the Court, an amount as a civil penalty in respect of the contravention.
42.2	The power pursuant to Section 225(2) of the PDI Act, in respect of a contravention where the relevant offence does not require proof of intention or some other state of mind, to determine whether to initiate proceedings for an offence or take action under Section 225 of the PDI Act, having regard to the seriousness of the contravention, the previous record of the offender and any other relevant factors.
42.3	The power pursuant to Section 225(3) of the PDI Act to serve on the person a notice in the prescribed form advising the person that the person may, by written notice to the Council, elect to be prosecuted for the contravention.
42.4	The power pursuant to Section 225(13) of the PDI Act to seek the authorisation of the Attorney-General to the commencement of proceedings for an order under Section 225 of the PDI Act.
42.5	The power pursuant to Section 225(17) of the PDI Act to seek an authorisation from the Commission for the Council to act under Section 225 of the PDI Act.
43. Make Good Order	

43.1	The power pursuant to Section 228(7) of the PDI Act to apply to the Court to vary or revoke an order under Section 228 of the PDI Act.
44.	Recovery of Economic Benefit
44.1	The power pursuant to Section 229(5) of the PDI Act to apply an amount paid to the Council in accordance with an order under Section 229(1) of the PDI Act for the purpose of acquiring or developing land as open space and to hold it in a fund established for the purposes of Section 198 of the PDI Act.
45.	Enforceable Voluntary Undertakings
45.1	The power pursuant to Section 230(1) of the PDI Act to accept (by written notice) a written undertaking given by a person in connection with a matter relating to a contravention or alleged contravention by the person of the PDI Act.
45.2	The power pursuant to Section 230(4) of the PDI Act if the delegate considers that a person has contravened an undertaking accepted by the Council, to apply to the Court for enforcement of the undertaking.
45.3	The power pursuant to Section 230(7) of the PDI Act to agree in writing with a person who has made an undertaking to:
45.3.1	vary the undertaking; or
45.3.2	withdraw the undertaking.
45.4	The power pursuant to Section 230(11) of the PDI Act to accept an undertaking in respect of a contravention or alleged contravention before proceedings in respect of that contravention have been finalised.
45.5	The power pursuant to Section 230(12) of the PDI Act if the delegate accepts an undertaking before the proceedings are finalised, to take all reasonable steps to have the proceedings discontinued as soon as possible.
45.6	The power pursuant to Section 230(14) of the PDI Act to seek an authorisation from the Commission for the Council to act under Section 230 of the PDI Act.
46.	Advertisements
46.1	The power pursuant to Section 231(1) of the PDI Act, if, in the opinion of the delegate, an advertisement or advertising hoarding:
46.1.1	disfigures the natural beauty of a locality or otherwise detracts from

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	the amenity of a locality; or
46.1.2	is contrary to the character desired for a locality under the Planning and Design Code,
	to, by notice served in accordance with the regulations on the advertiser or the owner or occupier of the land on which the advertisement or advertising hoarding is situated, whether or not a development authorisation has been granted in respect of the advertisement or advertising hoarding, order that person to remove or obliterate the advertisement or to remove the advertising hoarding (or both) within a period specified in the notice (of at least 28 days from the date of service of the notice).
46.2	The power pursuant to Section 231(3) of the PDI Act if a person on whom a notice is served under Section 231(1) of the PDI Act fails to comply with a notice within the time allowed in the notice to enter on the land and take the necessary steps for carrying out the requirements of the notice and to recover the costs of so doing, as a debt, from the person on whom the notice was served.
47.	Professional Advice to be Obtained in Relation to Certain Matters
47.1	The power pursuant to Section 235(1) of the PDI Act, to, in the exercise of a prescribed function, rely on a certificate of a person with prescribed qualifications.
47.2	The power pursuant to Section 235(2) of the PDI Act to seek and consider the advice of a person with prescribed qualifications, or a person approved by the Minister for that purpose, in relation to a matter arising under the PDI Act that is declared by regulation to be a matter on which such advice should be sought.
48.	Charges on Land
48.1	The power pursuant to Section 239(1) of the PDI Act if a charge on land is created under a provision of the PDI Act in favour of the Council, to deliver to the Registrar-General a notice in a form determined by the Registrar-General, setting out the amount of the charge and the land over which the charge is claimed.
48.2	The power pursuant to Section 239(6) of the PDI Act if a charge in the Council's favour exists and the amount to which the charge relates is paid, to by notice to the appropriate authority in a form determined by the Registrar-General, apply for the discharge of the charge.

49. Registering Authorities to Note Transfer
49.1 The power pursuant to Section 240(1) of the PDI Act to apply to the Registrar-General or another authority required or authorised under a law of the State to register or record transactions affecting assets, rights or liabilities, or documents relating to such transactions, to register or record in an appropriate manner the transfer to the Council of an asset, right or liability by regulation, proclamation or notice under the PDI Act.
50. Reporting
50.1 The power pursuant to Clause 13(3)(b) of Schedule 2 of the PDI Act to require a report under Clause 13(2) of Schedule 2 of the PDI Act to contain any other information or report required by the delegate.
51. Review of Performance
51.1 The power pursuant to Clause 3(16) of Schedule 4 of the PDI Act to comply with a direction under Clauses 3(13) or (15) of Schedule 4 of the PDI Act.

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52. Mutual Liability Scheme – Rights of Indemnity
52.1 The power pursuant to Regulation 11B(1) of the Planning, Development and Infrastructure (General) Regulations 2019 (the General Regulations) to:
52.1.1 in being responsible under Section 83(1)(h)(ii) of the PDI Act for the costs and other liabilities associated with the activities of an assessment panel appointed by the Council; and
52.1.2 in being responsible for the costs associated with the activities of a regional assessment panel in accordance with a scheme set out in a notice under Section 84(1)(a) and (i) of the PDI Act,
have arrangements in place to indemnify the members of any such panel in respect of a claim against a member of the panel arising out of the performance, exercise or discharge (or purported performance, exercise or discharge) in good faith of their functions, powers or duties under the PDI Act in their role as a member of the panel.
52.2 The power pursuant to Regulation 11B(5) of the General Regulations to:

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52.2.1	in being responsible under Section 87(f) of the PDI Act for the costs and other liabilities associated with the activities of an assessment manager for an assessment panel appointed by the Council; and
52.2.2	in being responsible for the costs associated with the activities of a regional assessment panel in accordance with a scheme set out in a notice under Section 87(1)(a) and (i) of the PDI Act,
	have arrangements in place to indemnify an assessment manager for any such panel in respect of a claim against the assessment manager arising out of the performance, exercise or discharge (or purported performance, exercise or discharge) in good faith of their functions, powers or duties under the PDI Act in their role as an assessment manager.
53. Performance Assessed Development and Restricted Development	
53.1	The power pursuant to Regulation 47(4)(d) of the General Regulations to determine the fee payable by the applicant as being appropriate to cover the reasonable costs of placing the notice on the land.
54. Underground Main Areas	
54.1	The power pursuant to Regulation 78(1) of the General Regulations if the delegate considers an area should be declared an underground mains area to seek a report from the relevant electricity authority in relation to the matter.
54.2	The power pursuant to Regulation 78(2) of the General Regulations after having received and considered a report from the electricity authority to declare the area to be an underground mains area.
55. Width of Roads and Thoroughfares	
55.1	The power pursuant to Regulation 81(4) of the General Regulations to dispense with a width prescribed by Regulations 81(1) or (3) of the General Regulations (and specify a different width) if the delegate is of the opinion that the width so prescribed is not necessary for the safe and convenient movement of vehicles or pedestrians, or for underground services.
55.2	The power pursuant to Regulation 81(5) of the General Regulations to subject to Regulation 81(6) of the General Regulations specify the width of the road at the head of every cul-de-sac in such dimensions as may be acceptable to the delegate.
55.3	The power pursuant to Regulation 81(6) of the General Regulations to dispense with a requirement under Regulation 81(5) of the General Regulations if it appears to the delegate that the cul-de-sac is likely to

	become a through road.
56.	Road Widening
56.1	The power pursuant to Regulation 82(1) of the PDI Act, subject to Regulation 82(2) of the General Regulations, if an existing road abuts land which is proposed to be divided, to form the view that the road should be widened in order to provide a road of adequate width having regard to existing and future requirements of the area.
57.	Requirement as to Forming of Roads
57.1	The power pursuant to Regulation 83(1) of the General Regulations, subject to Regulation 83(2) of the General Regulations, to specify the width and manner of the formation of the roadway of every proposed road on a plan of division.
57.2	The power pursuant to Regulation 83(2) of the General Regulations to form the opinion that it is necessary to specify a width for a roadway to be formed under Regulation 83(1) in excess of 7.4m, in view of the volume or type of traffic that is likely to traverse that road.
57.3	The power pursuant to Regulation 83(4) of the General Regulations, to dispense with the requirements under Regulation 83(3) of the General Regulations, if the delegate is of the opinion that the cul-de-sac is likely to become a through road.
57.4	The power pursuant to Regulation 83(5) of the General Regulations, subject to Regulation 83(6) of the General Regulations to require every footpath, water-table, kerbing, culvert and drain of every proposed road to be formed in a manner satisfactory to the delegate.
57.5	The power pursuant to Regulation 83(6) of the General Regulations, to dispense with a requirement under Regulation 83(5) of the General Regulations.
58.	Construction of Roads, Bridges, Drains and Services
58.1	The power pursuant to Regulation 84(1) of the General Regulations to require the roadway of every proposed road within the relevant division to be constructed and paved and sealed with bitumen, tar or asphalt or other material approved by the delegate.
59.	Supplementary Provisions
59.1	The power pursuant to Regulation 85(1) of the General Regulations to

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	approve the road location and grading plan for the manner of forming any proposed road, footpath, water-table, kerbing, culvert or drain required under Division 6 of the General Regulations.
59.2	The power pursuant to Regulation 85(2) of the General Regulations, subject to Regulation 85(4) of the General Regulations, to require all work referred to in Regulations 83 and 84 of the General Regulations to be carried out in a manner satisfactory to the delegate and in conformity with detailed construction plans and specifications signed by a professional engineer or, at the discretion of the delegate, a licensed surveyor, and approved by the delegate before the commencement of the work.
59.3	The power pursuant to Regulation 85(4) of the General Regulations to form the opinion that all connections for water supply and sewerage services to any allotment delineated on the plan which, in the opinion of the Chief Executive of the South Australian Water Corporation are necessary and need to be laid under the surface of the proposed road, have been made.
60.	General Provisions
60.1	The power pursuant to Regulation 89(1) of the General Regulations to form the opinion that another form of arrangement is satisfactory for the purposes of Section 138(1) of the PDI Act.
60.2	The power pursuant to Regulation 89(3) of the General Regulations to provide a certificate which:
60.2.1	evidences the consent of the Council to an encroachment by a building over other land; and
60.2.2	sets out:
60.2.2.1	the date on which any relevant building was erected (if known); and
60.2.2.2	the postal address of the site.
60.3	The power pursuant to Regulation 89(6)(b) of the General Regulations to request a written copy of the certificate and plan (or certificates and plans) referred to in Regulation 89(3) of the General Regulations.
61.	Notifications During Building Work
61.1	The power pursuant to Regulation 93(1)(b) of the General Regulations to specify by notice to the building owner and to the licensed building work contractor responsible for carrying out the relevant building work (if any),

	when development approval is granted in respect of the work, any stage of the building work to which the periods and stages prescribed for the purposes of Section 146(1) of the PDI Act relate.
61.2	The power pursuant to Regulation 93(1)(c) of the General Regulations to specify by notice in writing to the building owner on the granting of development approval in respect of the work any stage of the building work to which the periods and stages prescribed for the purposes of Section 146(1) of the PDI Act relate.
62. Essential Safety Provisions	
62.1	The power pursuant to Regulation 94(13) of the General Regulations to require compliance with Regulation 94(10) of the General Regulations if:
62.1.1	the essential safety provisions were installed
62.1.1.1	under a condition attached to a consent or approval that is expressed to apply by virtue of a variance with the performance requirements of the Building Code; or
62.1.1.2	as part of a performance solution under the Building Code; or
62.1.2	the building has been the subject of a notice under Section 157 of the PDI Act.
63. Classification of Buildings	
63.1	The power pursuant to Regulation 102(3) of the General Regulations to require an application under Regulation 102(1) or (2) of the General Regulations to be accompanied by:
63.1.1	such details, particulars, plans, drawings, specifications, certificates and other documents as the delegate may reasonably require to determine the building's classification.
63.2	The power pursuant to Regulation 102(4) of the General Regulations, to subject to Regulation 102(5) of the General Regulations, assign the appropriate classification under the Building Code to a building if the delegate is satisfied, on the basis of the owner's application, and accompanying documentation, that the building, in respect of the classification applied for, possesses the attributes appropriate to its present or intended use.
63.3	The power pursuant to Regulation 102(5) of the General Regulations, if an application under Regulation 102 of the General Regulations is made in

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	respect of an existing Class 2 to Class 9 building, to require the applicant to satisfy the delegate that the provisions of any relevant Ministerial building standard relating to upgrading health and safety in existing buildings has been complied with (to the extent reasonably applicable to the building and its present or intended use).
63.4	The power pursuant to Regulation 102(6) of the General Regulations, on assigning a classification to a building (or part of a building) to, if relevant, determine and specify in the notice to the owner under Section 151(3) of the PDI Act:
63.4.1	the maximum number of persons who may occupy the building (or part of the building); and
63.4.2	if the building has more than 1 classification—the part or parts of the building to which each classification relates and the classifications currently assigned to the other parts of the building.
64.	Certificates of Occupancy
64.1	The power pursuant to Regulation 103(2) of the General Regulations to, require the following documentation:
64.1.1	if the development has been approved subject to conditions, such evidence as the delegate may reasonably require to show that the conditions have been satisfied;
64.1.2	if the application relates to the construction or alteration of part of a building and further building work is envisaged in respect of the remainder of the building, such evidence as the delegate may reasonably require to show:
64.1.2.1	in the case of a building more than 1 storey - that the requirements of any relevant Ministerial building standard have been complied with; or
64.1.2.2	in any other case - that the building is suitable for occupation.
64.2	The power pursuant to Regulation 103(3) of the General Regulations, to, other than in relation to a designated building on which building work involving the use of a designated building product is carried out after 12 March 2018, dispense with the requirement to provide a Statement of Compliance under Regulation 103(2)(a) of the General Regulations if:
64.2.1	the delegate is satisfied that a person required to complete 1 or both

	parts of the statement has refused or failed to complete that part and that the person seeking the issuing of the certificate of occupancy has taken reasonable steps to obtain the relevant certification or certifications; and
64.2.2	it appears to the delegate, after undertaking an inspection, that the relevant building is suitable for occupation.
64.3	The power pursuant to Regulation 103(4) of the General Regulations if:
64.3.1	a building is:
64.3.1.1	to be equipped with a booster assembly for use by a fire authority; or
64.3.1.2	to have installed a fire alarm that transmits a signal to a fire station or to a monitoring service approved by the relevant authority; and
64.3.2	facilities for fire detection, fire fighting or the control of smoke must be installed in the building pursuant to an approval under the PDI Act,
	to not grant a certificate of occupancy unless or until the delegate has sought a report from the fire authority as to whether those facilities have been installed and operate satisfactorily and to seek such a report from the fire authority.
64.4	The power pursuant to Regulation 103(5) of the General Regulations if a report is not received from the fire authority within 15 business days, to presume that the fire authority does not desire to make a report.
64.5	The power pursuant to Regulation 103(6) of the General Regulations to have regard to any report received from a fire authority under Regulation 103(4) of the General Regulations before the delegate issues a certificate of occupancy.
64.6	The power pursuant to Regulation 103(6a) of the General Regulations, on receipt of a notification of intended completion of building work under Regulation 93(1)(f) of the General Regulations, to determine that building work will be inspected by an authorised officer.
64.7	The power pursuant to Regulation 103(9) of the General Regulations to revoke a certificate of occupancy:

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64.7.1	if:
64.7.1.1	there is a change in the use of the building; or
64.7.1.2	the classification of the building changes; or
64.7.1.3	building work involving an alteration or extension to the building that will increase the floor area of the building by more than 300m ² is about to commence, or is being or has been carried out; or
64.7.1.4	the building is about to undergo, or is undergoing or has undergone, major refurbishment,
	and the delegate considers that in the circumstances the certificate should be revoked and a new certificate sought; or
64.7.2	if the delegate considers that the building is no longer suitable for occupation because of building work undertaken, or being undertaken, on the building, or because of some other circumstance; or
64.7.3	if a schedule of essential safety provisions has been issued in relation to the building and the owner of the building has failed to comply with the requirements of Regulation 94(10) of the General Regulations; or
64.7.4	if the delegate considers:
64.7.4.1	that a condition attached to a relevant development authorisation has not been met, or has been contravened, and that, in the circumstances, the certificate should be revoked; or
64.7.4.2	that a condition attached to the certificate of occupancy has not been met, or has been contravened, or is no longer appropriate.
65.	Mining Production Tenements
65.1	The power pursuant to Regulation 109(1)(b) of the General Regulations to make submissions to the appropriate Authority and object to the granting of the tenement.
66.	Register of Land Management Agreements (Section 193)

66.1	The power pursuant to Regulation 111(2) of the General Regulations to establish a register of agreements entered into by the Council under Section 193 of the PDI Act.
66.2	The power pursuant to Regulation 111(3) of the General Regulations to include in a register, or provide access to a copy of each agreement entered into by the Council under Section 193 of the PDI Act and such other information the delegate considers appropriate.
67.	Authorised Officers and Inspections
67.1	The power pursuant to Regulation 112(1) of the General Regulations to appoint at least 1 authorised officer under Section 210(1)(b) of the PDI Act:
67.1.1	who is an accredited professional who is:
67.1.1.1	an Accredited professional - building level 1; or
67.1.1.2	an Accredited professional - building level 2; or
67.1.1.3	an Accredited professional - building level 3; or
67.1.1.4	an Accredited professional - building level 4; or
67.1.2	who holds a current accreditation recognised by the Chief Executive for the purposes of this Regulation; or
67.1.3	who holds an approval from the Chief Executive.

PLANNING, DEVELOPMENT AND INFRASTRUCTURE (FEES, CHARGES AND CONTRIBUTIONS) REGULATIONS 2019

68.	Calculation of Assessment of Fees
68.1	The power pursuant to Regulation 5(1) of the Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019 (the Fees Regulations) in relation to an application which is duly lodged under a related set of regulations (including via the SA planning portal):
68.1.1	to require the applicant to provide such information as the delegate may reasonably require to calculate any fee payable under the Fees Regulations or a related set of regulations; and
68.1.2	to make any other determination for the purposes of the Fees

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	Regulations or a related set of regulations (even if the Council is not a relevant authority).
68.2	The power pursuant to Regulation 5(2) of the Fees Regulations, if the delegate acting under Regulation 5(1) of the Fees Regulations, believes that any information provided by an applicant is incomplete or inaccurate, to calculate any fee on the basis of estimates made by the delegate.
68.3	The power pursuant to Regulation 5(3) of the Fees Regulations to at any time, and despite an earlier calculation or acceptance of an amount in respect of the fee, reassess a fee payable under the Fees Regulations or a related set of Regulations.
69.	Waiver or Refund of Fee
69.1	The power pursuant to Regulation 7 of the Fees Regulations to, as the delegate considers appropriate to do so:
69.1.1	waive the payment of the fee, or the payment of part of the fee; or
69.1.2	refund the whole or a part of the fee.

**STATE PLANNING COMMISSION PRACTICE DIRECTION – 2 PREPARATION AND
AMENDMENT OF DESIGNATED INSTRUMENTS**

70.	Requirements in Relation to Preparing an Engagement Plan
70.1	The power pursuant to clause 5(1) of the State Planning Commission Practice Direction – 2 Preparation and Amendment of Designated Instruments (PD2), to prepare a community engagement plan that:
70.1.1	meets the principles and performance outcomes of the Charter;
70.1.2	describes the persons or bodies to be consulted;
70.1.3	outlines any relevant previous engagement undertaken to inform the proposal;
70.1.4	describes the evaluation framework for the engagement.
70.2	The power pursuant to clause 5(2) of PD2 to submit the community engagement plan to the Commission for approval with the exception of an amendment to the Code and a Design Standard.

71. Requirements in Relation to Preparing an Engagement Report Following Consultation	
71.1	The power pursuant to clause 6(2) of PD2 to set out in the report:
71.1.1	details of the engagement undertaken and how that engagement met the agreed community engagement plan, and reasons for variations, if any to that plan;
71.1.2	the outcome of the engagement including a summary of the feedback made;
71.1.3	the response to the details of, and reasons for, changes to the proposal to prepare or amend a designated instrument when compared to the proposal that was engaged on, and to specifically indicate:
71.1.3.1	where changes are proposed to the designated instrument based on the engagement; and
71.1.3.2	any other changes proposed based on additional investigations or information not available when the proposal was released for engagement.
71.2	The power pursuant to clause 6(3) of PD2 to, in the engagement report also include an evaluation of the effectiveness of the engagement that considers whether:
71.2.1	the principles of the Charter have been achieved; and
71.2.2	all mandatory requirements identified in the Charter have been met where the consultation category is applicable.
72. Requirements in Relation to Initiating a Code Amendment Pursuant to Section 73 of the Act	
72.1	The power pursuant to clause 7(1) of PD 2 to provide a proposal to the Commission to initiate a code amendment that sets out: – Not delegated
72.1.1	Scope - an explanation of the reasons for the preparation of the amendment and a description of the changes in circumstance leading the need for the amendment and the range of issues to be addressed in the amendment;
72.1.2	Code Modules - an outline of any overlay, general policy, zone or subzones being considered for amendment and/or the intended

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	spatial application of an overlay, general policy, zone or subzone over an identified area, or draft instructions for the proposed amendments;
72.1.3	Area Affected - A map or description of the area affected by the proposed amendment;
72.1.4	State Planning Policies - an identification of the relevant key state planning policies and a statement of assessment of the amendment's consistency with those policies;
72.1.5	Regional Plans - An indication of how the matters or issues proposed to be addressed by the amendment will relate to the relevant regional plan and any relevant infrastructure planning;
72.1.6	Infrastructure Provision -
72.1.6.1	an explanation of any infrastructure provision that is required and how the infrastructure provision will be provided; and
72.1.6.2	an indication whether it is likely that an infrastructure agreement or agreements will need to be entered into in connection with the code amendment process, identifying the tools that will be used for this process;
72.1.7	Joint Planning Board Comments - that the Council has discussed the proposal with the relevant Regional Planning Board;
72.1.8	Consultation – information regarding any other consultation that has occurred;
72.1.9	in relation to designating a place as a place of local heritage value or a heritage area - a heritage review prepared by a heritage architect or historian or similar occupation in accordance with the Commission's guidelines prepared under Section 67(2)(c) of the PDI Act;
72.1.10	in relation to designating a tree a significant tree - an assessment of the tree against the criteria under Section 68(1)(a) of the PDI Act;
72.1.11	in relation to designating a stand of trees to be significant trees – an assessment of the trees against the criteria under Section 68(1)(b) of the PDI Act.

72.2	The power pursuant to clause 7(2) of PD2 to, in addition, provide: - Not delegated
72.2.1	Timetable - an outline of the proposed timetable for each step of the process (ensuring that the process is completed within reasonable time limits), and a commitment on the part of the Council that it will take steps to update this timetable if it appears at any stage that the Council will require an extension;
72.2.2	Investigations - an outline of the investigations and justifications that will be undertaken (and those that may have already been undertaken) and the form that those investigations will take in order to address the strategic and social, economic and environmental issues of the proposed amendment, or an explanation and summary of the investigations undertaken and how these support the amendment.
73.	Requirements in Relation to Preparation of the Draft Proposal Prior to Consultation and Decision
73.1	The power pursuant to clause 8(1) of PD 2 to, prior to consultation, provide to the Department:
73.1.1	instructions that set out the intent of the proposed policy amendment for the purposes of the Department writing the draft Code Policy for the Council;
73.1.2	any maps in an industry standard GIS format to enable the production version of mapping to be prepared and returned to the Council;
73.1.3	in relation to heritage lists a local heritage data sheet and a significant trees data sheet.
73.2	The power pursuant to clause 8(2) of PD2, if amendments are proposed to the consultation versions, to provide to the Department:
73.2.1	instruction to write the amendments to the Code Policy;
73.2.2	amendments to the maps in an industry standard GIS format to enable the production version of mapping to be prepared and returned to the Council.
74.	Requirements in Relation to Preparation of the Draft Proposal for Consultation
74.1	The power pursuant to clause 9(1) of PD2 to, for engagement purposes,

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support a code amendment by the following information:	
74.1.1	an explanation about why and how the Code is proposed to be amended;
74.1.2	an assessment of the amendment against the relevant provisions of State Planning Policies and the relevant regional plan;
74.1.3	if any amendment is not fully consistent with the State Planning Policies or the region plan, to so specifically identify that and include an explanation setting out the reason or reasons for the inconsistency;
74.1.4	an explanation and summary of the investigations undertaken and how these support the amendment;
74.1.5	an explanation of any infrastructure provision that is required and how the infrastructure will be provided.
75. Requirements in Relation to Complying Changes Under Section 75	
75.1	The power pursuant to clause 11(1) of PD2, in relation to a proposal to agree to a complying change, to provide the following information to the department:
75.1.1	a reference to the documentation and recommendation in relation to the proposed amendment in the relevant regional plan;
75.1.2	a summary of the consultation in accordance with the Charter that has occurred in relation to the proposal including reference to the Engagement Report prepared for the regional plan and any additional consultation that has occurred;
75.1.3	instructions that set out the intent of the proposed policy amendment for the purposes of the department writing the draft Code Policy for the Council;
75.1.4	any maps in an industry standard GIS format to enable the production version of mapping to be prepared and returned to the Council.
76. Requirements in Relation to Early Commencement Under Section 78	
76.1	The power pursuant to clause 12(1) of PD2, in relation to a request for a code amendment to come into operation without delay, to provide to the department:

76.1.1	an explanation about how early commencement is required to counter applications for undesirable development (development that would detract from, negate the object of the amendment) during consultation and consideration of the code amendment;
76.1.2	instructions that set out the intent of the proposed policy amendment for the purposes of the Department writing the draft Code Policy for the Council;
76.1.3	any maps in an industry standard GIS format to enable the production version of mapping to be prepared and returned to the Council.

STATE PLANNING COMMISSION PRACTICE DIRECTION – 3 (NOTIFICATION OF PERFORMANCE ASSESSED DEVELOPMENT APPLICATIONS) 2019

77. Responsibility to Undertake Notification	
77.1	The power pursuant to clause 6(3)(b) of the State Planning Commission Practice Direction – 3 (Notification of Performance Assessed Development Applications) 2019 (PD3) to determine the relevant fee as being appropriate to cover the relevant authority’s reasonable costs in giving public notice of the application under Section 107(3)(a)(i) of the PDI Act.

**STATE PLANNING COMMISSION PRACTICE DIRECTION
(COUNCIL INSPECTIONS) 2020**

78. Mandatory Inspections	
78.1	The power pursuant to clause 2(2) of Part 2 of the State Planning Commission Practice Direction (Council Inspections) 2020 (PD9) to, in carrying out an inspection under PD9, take all reasonable steps to ensure each inspection includes an inspection and assessment of the following elements (elements), as may be present at the time of inspection:
78.1.1	primary structural elements;
78.1.2	structural framing and roof trusses;
78.1.3	wet areas and waterproofing;
78.1.4	barriers to prevent falls;

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78.1.5	cladding;
78.1.6	egress provisions;
78.1.7	bushfire protection systems;
78.1.8	passive and active fire safety elements;
78.1.9	private bushfire shelters; and
78.1.10	performance solutions.
79.	Additional Inspections
79.1	The power pursuant to clause 3(2) of Part 2 of PD9 to consider carrying out an inspection in addition to any specified in clause 2 of Part 2 of PD9 (additional inspections) if the delegate has information to indicate that the circumstances warrant it, having regard to the objects of PD9.
80.	Inspections Generally
80.1	The power pursuant to clause 4(3) of Part 2 of PD9, in relation to building work listed in Schedule 7 of the General Regulations to consider if an additional inspection may be appropriate.
81.	General Requirements
81.1	The power pursuant to clause 1(2) of Part 3 of PD9 to ensure that an inspection under PD9 and subsequent assessment of each of the applicable elements in clause 2(2) of Part 2 of PD9 is carried out by a person who has the appropriate qualifications, skills, knowledge and experience to carry out an inspection assigned to that officer under PD9.

**STATE PLANNING COMMISSION PRACTICE DIRECTION 10 (STAGED
OCCUPATION OF MULTI-STOREY BUILDINGS) 2020**

82.	Conditions that Must be Met for the Staged Occupation of a Partially Completed Building
82.1	The power pursuant to clause 5(2) of the State Planning Commission Practice Direction 10 (Staged Occupation of Multi-Storey Buildings 2020 (PD10)) to, agree to partial occupancy of a partially completed multistorey building.

SCHEDULE OF CONDITIONS

CONDITIONS OR LIMITATIONS APPLICABLE TO DELEGATIONS CONTAINED IN THIS INSTRUMENT

Paragraph(s) in instrument to which conditions/limitations apply	Conditions / Limitations
Nil	Nil

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NOTES

1. Conditions or Limitations: conditions or limitations may apply to the delegations contained in this Instrument. Refer to the Schedule of Conditions at the back of this document.
2. Refer to the relevant Council resolution(s) to identify when these delegations were made, reviewed and or amended.

POWERS AND FUNCTIONS DELEGATED IN THIS INSTRUMENT

1.	Environment and Food Production Areas – Greater Adelaide
1.1	The power pursuant to Section 7(5)(a) of the Planning, Development and Infrastructure Act 2016 (the PDI Act), in relation to a proposed development in an environment and food production area that involves a division of land that would create 1 or more additional allotments to seek the concurrence of the Commission in the granting of the development authorisation to the development. – Not delegated
1.2	The power pursuant to Section 7(5)(d) of the PDI Act in relation to a proposed development in an environment and food production area that involves a division of land that would create one or more additional allotments, to, if the proposed development will create additional allotments to be used for residential development, refuse to grant development authorisation in relation to the proposed development. – Not delegated
2.	Related Provisions
2.1	The power pursuant to Section 99(2)(b)(ii) of the PDI Act to, if appropriate, grant development approval in the case of Section 99(1)(d) of the PDI Act.
2.2	The power pursuant to Section 99(3) of the PDI Act where a proposed development is to be undertaken within the area of the Council, to, subject to the regulations, if appropriate, grant the final development approval after all elements of the development have been approved by one or more relevant authorities under Section 99 of the PDI Act.
3.	Matters Against Which Development Must be Assessed
3.1	The power pursuant to Section 102(1) of the PDI Act to assess a

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	development against and grant or refuse a consent in respect of the relevant provisions of the Building Rules (building consent).
3.2	The power pursuant to Section 102(8) of the PDI Act, when all relevant consents have been granted in relation to a development, to in accordance with the PDI Act, indicate that the development is approved.
4.	Building Consent
4.1	The power pursuant to Section 118(1) of the PDI Act, if the Regulations provide that a form of building work complies with the Building Rules, to grant any such building work a building consent (subject to such conditions or exceptions as may be prescribed by the regulations).
4.2	The power pursuant to Section 118(2)(a) of the PDI Act to seek the concurrence of the Commission to grant a building consent in respect of a development that is at variance with the performance requirements of the Building Code or a Ministerial building standard.
4.3	The power pursuant to Section 118(2) of the PDI Act, subject to Section 118(6) of the PDI Act, to grant a building consent to a development that is at variance with the Building Rules if:
4.3.1	the variance is with a part of the Building Rules other than the Building Code or a Ministerial building standard and the delegate determines that it is appropriate to grant the consent despite the variance on the basis that the delegate is satisfied:
4.3.1.1	that:
	(a) the provisions of the Building Rules are inappropriate to the particular building or building work, or the proposed building work fails to conform with the Building Rules only in minor respects; and
	(b) the variance is justifiable having regard to the objects of the Planning and Design Code or the performance requirements of the Building Code or a Ministerial building standard (as the case may be) and would achieve the objects of this Act as effectively, or more effectively, than if the variance were not to be allowed; or
4.3.1.2	in a case where the consent is being sought after the development has occurred - that the variance is justifiable

in the circumstances of the particular case.	
4.4	The power pursuant to Section 118(4) of the PDI Act, to at the request or with the agreement of the applicant, refer proposed building work to the Commission for an opinion on whether or not it complies with the performance requirements of the Building Code or a Ministerial building standard.
4.5	The power pursuant to Section 118(6) of the PDI Act if an inconsistency exists between the Building Rules and the Planning Rules in relation to a State heritage place or a local heritage place, to, in determining an application for building consent, ensure, so far as is reasonably practicable, that standards of building soundness, occupant safety and amenity are achieved in respect of the development that are as good as can reasonably be achieved in the circumstances.
4.6	The power pursuant to Section 118(7) of the PDI Act to seek and consider the advice of the Commission before imposing or agreeing to a requirement under Section 18(6) of the PDI Act that would be at variance with the performance requirements of the Building Code or a Ministerial building standard.
4.7	The power pursuant to Section 118(8) of the PDI Act, to, subject to the PDI Act, accept that proposed building work complies with the Building Rules to the extent that:
4.7.1	such compliance is certified by the provision of technical details, particulars, plans, drawings or specifications prepared and certified in accordance with the regulations; or
4.7.2	such compliance is certified by a building certifier.
4.8	The power pursuant to Section 118(10) of the PDI Act to refuse to grant a consent in relation to any development if, as a result of that development, the type or standard of construction of a building of a particular classification would cease to conform with the requirements of the Building Rules for a building of that classification
4.9	The power pursuant to Section 118(11) of the PDI Act, if a relevant authority decides to grant building consent in relation to a development that is at variance with the Building Rules, to, subject to the regulations, in giving notice of the relevant authority's decision on the application for that consent, specify (in the notice or in an accompanying document):
4.9.1	the variance; and

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4.9.2	the grounds on which the decision is being made.
5.	Application and Provision of Information
5.1	The power pursuant to Section 119(1)(b) of the PDI Act to require an application to the relevant authority for the purposes of Part 7 of the PDI Act, to include any information as the delegate may reasonably require.
5.2	The power pursuant to Section 119(3) of the PDI Act to request an applicant:
5.2.1	to provide such additional documents, assessments or information (including calculations and technical details) as the delegate may reasonably require to assess the application;
5.2.2	to remedy any defect or deficiency in any application or accompanying document or information required by or under the PDI Act;
5.2.3	to consult with an authority or body prescribed by the regulations;
5.2.4	to comply with any other requirement prescribed by the regulations.
5.3	The power pursuant to Section 119(6)(b) of the PDI Act if a request is made under Section 119(3) of the PDI Act and the request is not complied with within the time specified by the Regulations, subject to Section 119(6)(b)(ii), to refuse the application.
5.4	The power pursuant to Section 119(7) of the PDI Act to, in dealing with an application that relates to a regulated tree, consider that special circumstances apply.
5.5	The power pursuant to Section 119(9) of the PDI Act to:
5.5.1	permit an applicant:
5.5.1.1	to vary an application;
5.5.1.2	to vary any plans, drawings, specifications or other documents that accompanied an application,
	(provided that the essential nature of the proposed development is not changed);
5.5.2	permit an applicant to lodge an application without the provision of any information or document required by the regulations;

5.5.3	to the extent that the fee is payable to the relevant authority waive payment of whole or part of the application fee, or refund an application fee (in whole or in part);
5.5.4	if there is an inconsistency between any documents lodged with the relevant authority for the purposes of Part 7 of the PDI Act (whether by an applicant or any other person), or between any such document and a development authorisation that has already been given that is relevant in the circumstances, return or forward any document to the applicant or to any other person and determine not to finalise the matter until any specified matter is resolved, rectified or addressed.
5.6	The power pursuant to Section 119(10) of the PDI Act to grant a permission under Section 119(9) of the PDI Act unconditionally or subject to such conditions as the delegate thinks fit.
5.7	The power pursuant to Section 119(12) of the PDI Act to, in a consent, provide for, or envisage, the undertaking of development in stages, with separate consents or approvals for the various stages.
5.8	The power pursuant to Section 119(14) of the PDI Act to if an applicant withdraws an application to determine to refund the application fee.
6.	Outline Consent
6.1	The power pursuant to Section 120(1) of the PDI Act and subject to Section 120 of the PDI Act, to on application, grant a consent in the nature of an outline consent.
6.2	The power pursuant to Section 120(3) of the PDI Act if an outline consent is granted and a subsequent application is made with respect to the same development (subject to any variations allowed by a practice direction) to:
6.2.1	grant any consent contemplated by the outline consent; and
6.2.2	not impose a requirement that is inconsistent with the outline consent.
7.	Referrals to Other Authorities or Agencies
7.1	The power pursuant to Section 122(1) of the PDI Act, where an application for consent to, or approval of, a proposed development of a prescribed class is to be assessed by a relevant authority, to:
7.1.1	refer the application, together with a copy of any relevant information provided by the applicant, to a body prescribed by the regulations

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	(including, if so prescribed, the Commission); and
7.1.2	not make a decision until the relevant authority has received a response from that prescribed body in relation to the matter or matters for which the referral was made
	where the regulations so provide, subject to Section 122 of the PDI Act.
7.2	The power pursuant to Section 122(5)(b) of the PDI Act, acting by direction of a prescribed body:
7.2.1	to refuse the application; or
7.2.2	consent to or approve the development and impose such conditions as the prescribed body thinks fit, (subject to any specific limitation under another Act as to the conditions that may be imposed by the prescribed body)
	where the regulations so provide.
7.3	The power pursuant to Section 122(7) of the PDI Act, if the relevant authority is directed by a prescribed body to refuse an application and the refusal is the subject of an appeal under the PDI Act, to apply for the relevant authority to be joined as a party to the proceedings.
7.4	The power pursuant to Section 122(10) of the PDI Act to, if requested by an applicant, defer a referral under Section 122 of the PDI Act to a particular stage in the process of assessment.
8.	Proposed Development Involving Creation of Fortifications
8.1	The power pursuant to Section 124(1) of the PDI Act, if the delegate has reason to believe that a proposed development may involve the creation of fortifications, to refer the application for consent to, or approval of, the proposed development to the Commissioner of Police (the Commissioner).
8.2	The power pursuant to Section 124(5) of the PDI Act, if the Commissioner determines that the proposed development involves the creation of fortification, to:
8.2.1	if the proposed development consists only of the creation of fortifications – refuse the application;
8.2.2	in any other case – impose conditions in respect of any consent to or approval of the proposed development prohibiting the creation of the

	fortification.
8.3	The power pursuant to Section 124(6) of the PDI Act, if the relevant authority acting on the basis of a determination of the Commissioner under Section 124(2) of the PDI Act refuses an application or imposes conditions in respect of a development authorisation, to notify the applicant that the application was refused, or the conditions imposed, on the basis of a determination of the Commissioner under Section 124 of the PDI Act.
8.4	The power pursuant to Section 124(7) of the PDI Act, if a refusal or condition referred to in Section 124(5) of the PDI Act is the subject of an appeal under the PDI Act, to apply to the Court to be joined as a party to the appeal.
9.	Determination of Application
9.1	The power pursuant to Section 126(1) of the PDI Act to, on making a decision on an application under Part 7 of the PDI Act, give notice of the decision in accordance with the regulations (and, in the case of a refusal, to include in the notice the reasons for the refusal and any appeal rights that exist under the PDI Act).
9.2	The power pursuant to Section 126(3) of the PDI Act to, on the delegate's own initiative or on the application of a person who has the benefit of any relevant development authorisation, extend a period prescribed under Section 126(2) of the PDI Act.
10.	Conditions
10.1	The power pursuant to Section 127(1) of the PDI Act to make a decision subject to such conditions (if any) as the delegate thinks fit to impose in relation to the development.
10.2	The power pursuant to Section 127(2)(c) of the PDI Act to vary or revoke a condition in accordance with an application under Part 7 of the PDI Act.
11.	Variation of Authorisation
11.1	The power pursuant to Section 128(2)(d) of the PDI Act to approve an application for a variation to a development authorisation previously given under the PDI Act, which seeks to extend the period for which the relevant authorisation remains operative.
12.	Saving Provisions
12.1	The power pursuant to Section 133(3) of the PDI Act to, in order to avoid or reduce hardship, extend the limitation period referred to in Section 133(2) of

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	the PDI Act.
13.	Requirement to Up-grade
13.1	The power pursuant to Section 134(1) of the PDI Act to form the opinion that the building is unsafe, structurally unsound or in an unhealthy condition.
13.2	The power pursuant to Section 134(1) of the PDI Act, if:
13.2.1	an application for a building consent relates to:
13.2.1.1	building work in the nature of an alteration to a building constructed before the date prescribed by regulation for the purposes of Section 134(1) of the PDI Act; or
13.2.1.2	a change of classification of a building; and
13.2.2	the building is, in the opinion of the delegate, unsafe, structurally unsound or in an unhealthy condition,
	to require that building work that conforms with the requirements of the Building Rules be carried out to the extent reasonably necessary to ensure that the building is safe and conforms to proper structural and health standards.
13.3	The power pursuant to Section 134(2) of the PDI Act, when imposing a requirement under Section 134(1) of the PDI Act, to specify (in reasonable detail) the matters under Section 134(1)(b) of the PDI Act that must, in the opinion of the delegate, be addressed.
13.4	The power pursuant to Section 134(3) of the PDI Act to impose a requirement under Section 134(1) of the PDI Act:
13.4.1	subject to Section 134(3)(b) of the PDI Act - on the basis that the relevant matters must be addressed as part of the application before the relevant authority will grant building consent; and
13.4.2	in cases prescribed by the regulations - as a condition of the building consent that must be complied with within a prescribed period after the building work to which the application for consent relates is completed
13.5	The power pursuant to Section 134(4) of the PDI Act if:
13.5.1	an application is made for building consent for building work in the

	nature of an alteration of a class prescribed by the regulations; and
13.5.2	the delegate is of the opinion that the affected part of the building does not comply with the performance requirements of the Building Code or a Ministerial building standard in relation to access to buildings, and facilities and services within buildings, for people with disabilities,
	to require that building work or other measures be carried out to the extent necessary to ensure that the affected part of the building will comply with those performance requirements of the Building Code or the Ministerial building standard (as the case may be).
13.6	The power pursuant to Section 134(5) of the PDI Act to impose a requirement under Section 134(4) of the PDI Act:
13.6.1	subject to Section 134(5)(b) of the PDI Act - on the basis that the building work or other measures to achieve compliance with the relevant performance requirements must be addressed before the relevant authority will grant building consent; and
13.6.2	in cases prescribed by the regulations - as a condition of the building consent that must be complied with within a prescribed period after the building work to which the application for consent relates is completed.
14.	Urgent Building Work
14.1	The power pursuant to Section 135(2)(d) of the PDI Act to issue any direction.
15.	Cancellation of Development Authorisation
15.1	The power pursuant to Section 143(1) of the PDI Act to, on the application of a person who has the benefit of the authorisation, cancel a development authorisation previously given by the relevant authority.
15.2	The power pursuant to Section 143(2) of the PDI Act to make a cancellation under Section 143(1) of the PDI Act subject to such conditions (if any) as the delegate thinks fit to impose.

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16. Professional Advice to be Obtained in Relation to Certain Matters	
16.1	The power pursuant to Section 235(1) of the PDI Act, to, in the exercise of a prescribed function, rely on a certificate of a person with prescribed qualifications.
16.2	The power pursuant to Section 235(2) of the PDI Act to seek and consider the advice of a person with prescribed qualifications, or a person approved by the Minister for that purpose, in relation to a matter arising under the PDI Act that is declared by regulation to be a matter on which such advice should be sought.
17. Continuation of Processes	
17.1	The power pursuant to Clause 18(2) of Schedule 8 of the PDI Act, to:
17.1.1	adopt any findings or determinations of a relevant authority under the repealed Act that may be relevant to an application to which Clause 18(1) of Schedule 8 of the PDI Act applies; and
17.1.2	adopt or make any decision (including a decision in the nature of a determination), direction or order in relation to an application to which Clause 18(1) of Schedule 8 of the PDI Act applies; and
17.1.3	deal with any matter that is subject to a reserved decision under the repealed Act before the designated day; and
17.1.4	deal with any requirement or grant any variation imposed or proposed in connection with an application to which Clause 18(1) of Schedule 8 of the PDI Act applies; and
17.1.5	take any other step or make any other determination authorised by the regulations, or that is reasonably necessary to promote or ensure a smooth transition on account of the transfer of functions, powers or duties under Clause 18 of Schedule 8 of the PDI Act.

**PLANNING, DEVELOPMENT AND INFRASTRUCTURE (GENERAL)
REGULATIONS 2017**

18. Accredited Professionals	
18.1	The power pursuant to Regulation 25(7)(c) of the Planning, Development and Infrastructure (General) Regulations 2017 (the General Regulations) to form

the opinion and be satisfied, on the basis of advice received from the accreditation authority under the Planning, Development and Infrastructure (Accredited Professionals) Regulations 2019, a relevant professional association, or other relevant registration or accreditation authority, that a person has engineering or other qualifications that qualify the person to act as a technical expert under Regulation 25 of the General Regulations.

19. Verification of Application

19.1 The power pursuant to Regulation 31(1) of the General Regulations, on the receipt of an application under Section 119 of the PDI Act, and in addition to any other requirement under the General Regulations, to, in order to ensure that an application has been correctly lodged and can be assessed in accordance with the PDI Act:

19.1.1 determine the nature of the development; and

19.1.2 if the application is for planning consent - determine:

19.1.2.1 whether the development involves 2 or more elements and, if so, identify each of those elements for the purposes of assessment against the provisions of the Planning and Design Code; and

19.1.2.2 the category or categories of development that apply for the purposes of development assessment; and

19.1.3 determine whether the relevant authority is the correct entity to assess the application under the PDI Act; and

19.1.4 if the relevant authority is the correct entity to assess the application (or any part of the application):

19.1.4.1 check that the appropriate documents and information have been lodged with the application; and

19.1.4.2 confirm the fees required to be paid at that point under the *Planning, Development and Infrastructure (Fees, Charges and Contributions) Regulations 2019*; and

19.1.4.3 provide an appropriate notice via the SA planning portal; and

19.1.5 if the relevant authority is not the correct entity to assess the application (or any part of the application):

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19.1.5.1	provide the application (or any relevant part of the application), and any relevant plans, drawings, specifications and other documents and information in its possession, to the entity that the delegate considers to be the correct relevant authority in accordance with any practice direction; and
19.1.5.2	provide an appropriate notice via the SA planning portal.
20. Amended Applications	
20.1	The power pursuant to Regulation 35(3) of the General Regulations if an application is varied following referral under Division 2 or giving of notice under Division 3, to, if the variations are not substantial, consider the application without the need to repeat an action otherwise required under Division 2 or Division 3.
20.2	The power pursuant to Regulation 35(4) of the General Regulations if a variation would change the essential nature of a proposed development (as referred to in Section 119(9)(a) of the PDI Act), to agree with the applicant to proceed with the variation on the basis that the application (as so varied) will be treated as a new application under the General Regulations.
21. Withdrawing/Lapsing Applications	
21.1	The power pursuant to Regulation 38(1) of the General Regulations if an application is withdrawn by the applicant under Section 119(14) of the PDI Act, to notify:
21.1.1	any agency to which the application has been referred under Division 2 of the General Regulations; and
21.1.2	any person who has made a representation in relation to the application under Division 3 of the General Regulations,
	of the withdrawal.
21.2	The power pursuant to Regulation 38(2) of the General Regulations to lapse an application for a development authorisation under Part 7 of the PDI Act if at least one year has passed since the date on which the application was lodged with the relevant authority.
21.3	The power pursuant to Regulation 38(3) of the General Regulations before taking action to lapse an application under Regulation 38(2) of the General Regulations to:

21.3.1	take reasonable steps to notify the applicant of the action under consideration; and
21.3.2	allow the applicant a reasonable opportunity to make submissions to the delegate (in a manner and form determined by the delegate) about the proposed course of action.
22.	Court Proceedings
22.1	The power pursuant to Regulation 40 of the General Regulations to, subject to Section 214(14) of the PDI Act, by notice in writing to the applicant, decline to deal with the application until any proceedings under the PDI Act have been concluded.
23.	Additional Information or Amended Plans
23.1	The power pursuant to Regulation 42(1) of the General Regulations if the relevant authority has referred an application to a prescribed body under Division 1 of the General Regulations and the relevant authority subsequently receives additional information, or an amended plan, drawing or specification, which is materially relevant to the referral, or to any report obtained as part of the referral process, to repeat the referral process.
24.	Building Matters
24.1	The power pursuant to Regulation 45(1) of the General Regulations to, if, in assessing an application for building consent, the delegate considers that:
24.1.1	a proposed performance solution within the meaning of the Building Code requires assessment against a performance requirement of the Building Code which provides for the intervention of a fire authority; or
24.1.2	the proposed development is at variance with a performance requirement of the Building Code which provides for the intervention of a fire authority; or
24.1.3	special problems for fire fighting could arise due to hazardous conditions of a kind described in Section E of the Building Code,
	refer the application to the relevant fire authority for comment and report unless the fire authority indicates to the relevant authority that a referral is not required.
24.2	The power pursuant to Regulation 45(2) of the General Regulations, if a report is not received from the fire authority on a referral under Regulation

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	45(1) of the General Regulations within 20 business days, to presume that the fire authority does not desire to make a report.
24.3	The power pursuant to Regulation 45(3) of the General Regulations to have regard to any report received from a fire authority under Regulation 45 of the General Regulations.
24.4	The power pursuant to Regulation 45(4) of the General Regulations, if, in respect of an application referred to a fire authority under Regulation 45 of the General Regulations, the fire authority:
24.4.1	recommends against the granting of building consent; or
24.4.2	concurs in the granting of consent on conditions specified in its report,
	but the delegate:
24.4.3	proposes to grant building consent despite a recommendation referred to in Regulation 45(4)(a) of the General Regulations; or
24.4.4	does not propose to impose the conditions referred to in Regulation 45(b) of the General Regulations, or proposes to impose the conditions in varied form, on the grant of consent,
	to:
24.4.5	refer the application to the Commission; and
24.4.6	not grant consent unless the Commission concurs in the granting of the consent.
24.5	The power pursuant to Regulation 45(5) of the General Regulations to provide to the Commission a copy of any report received from a fire authority under Regulation 45(1) of the General Regulations that relates to an application that is referred to the Commission under the PDI Act.
25.	Notice of Decision (Section 126(1))
25.1	The power pursuant to Regulation 57(4)(a) of the General Regulations to endorse a set of any approved plans and other relevant documentation with an appropriate form of authentication.
26.	Consideration of Other Development Authorisations
26.1	The power pursuant to Regulation 60 of the General Regulations, to, in

	deciding whether to grant a development authorisation, take into account any prior development authorisation that relates to the same proposed development under the PDI Act, and any conditions that apply in relation to that prior development authorisation.
27.	Certificate of Independent Technical Expert in Certain Cases
27.1	The power pursuant to Regulation 61(4)(c) of the General Regulations to form the opinion and be satisfied on the basis of advice received from the accreditation authority under the Planning, Development and Infrastructure (Accredited Professionals) Regulations 2019, a relevant professional association, or another relevant registration or accreditation authority, that a person has engineering or other qualifications, qualify the person to act as a technical expert under this regulation.
28.	Urgent Work
28.1	The power pursuant to Regulation 63(1) of the General Regulations to,
28.1.1	determine a telephone number determined for the purposes of Regulation 63(1)(a) of the General Regulations; and
28.1.2	determine the email address for the purposes of Regulation 63(1)(b) of the General Regulations.
28.2	The power pursuant to Regulation 63(2) of the General Regulations to, for the purposes of Section 135(2)(c) of the PDI Act, allow a longer period.
28.3	The power pursuant to Regulation 63(3) of the General Regulations to, for the purposes of Section 135(2)(c) of the PDI Act, allow a longer period.
29.	Variation of Authorisation (Section 128)
29.1	The power pursuant to Regulation 65(1)(a) of the General Regulations to, for the purposes of Section 128(2)(b) of the PDI Act, if a person requests the variation of a development authorisation previously given under the Act (including by seeking the variation of a condition imposed with respect to the development authorisation) to form the opinion and be satisfied that the variation is minor in nature, and approve the variation.
30.	Construction Industry Training Fund
30.1	The power pursuant to Regulation 99(4) of the General Regulations, if after assessing a proposed development against the building rules the delegate is yet to be satisfied that the appropriate levy has been paid under the <i>Construction Industry Training Fund Act 1993</i> or is not payable, to notify the

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	applicant that the delegate cannot issue a building consent until the delegate is satisfied that the levy has been paid or is not payable.
30.2	The power pursuant to Regulation 99(5) of the General Regulations, if a notification has been given under Regulation 99(4) of the General Regulations and if satisfactory evidence is not provided to the delegate within 20 business days after the date of the notification to, if the delegate thinks fit, determine that the application has lapsed.
31. Plans for Building Work	
31.1	The power pursuant to Clause 4(3) of Schedule 8 of the General Regulations, in relation to an application for building consent for development consisting of or involving an alteration to a building, if:
31.1.1	the applicant is applying for a change in the classification of the building to a classification other than Class 10 under the Building Code; or
31.1.2	the building was erected before 1 January 1974 and the applicant is applying for a classification other than Class 10 under the Building Code to be assigned to the building,
	to require the application to be accompanied by such details, particulars, plans, drawings, specifications and other documents (in addition to the other documents required to accompany the application) as the delegate reasonably requires to show that the entire building will, on completion of the building work, comply with the requirements of the PDI Act and the General Regulations for a building of the classification applied for or with so many of those requirements as will ensure that the building is safe and conforms to a proper structural standard.

PLANNING, DEVELOPMENT AND INFRASTRUCTURE (FEES, CHARGES AND CONTRIBUTIONS) REGULATIONS 2019

32. Calculation or Assessment of Fees	
32.1	The power pursuant to Regulation 5(1) of the PDI (Fees, Charges and Contributions) Regulations 2019 (the Fees Regulations) in relation to an application which is duly lodged with the Council under a related set of regulations (including via the SA planning portal):
32.1.1	to require the applicant to provide such information as the delegate may reasonably require to calculate any fee payable under the Fees

	Regulations or a related set of regulations; and
32.1.2	to make any other determination for the purposes of the Fees Regulations or a related set of regulations (even if the Council is not a relevant authority).
32.2	The power pursuant to Regulation 5(2) of the Fees Regulations, if the delegate is acting under Regulation 5(1) of the Fees Regulations, or as the delegate of a relevant authority, believes that any information provided by an applicant is incomplete or inaccurate, to calculate any fee on the basis of estimates made by the delegate.
32.3	The power pursuant to Regulation 5(3) of the Fees Regulations to, at any time, and despite an earlier calculation or acceptance of an amount in respect of the fee, reassess a fee payable under the Fees Regulations or a related set of regulations.
33.	Waiver or Refund of Fee
33.1	The power pursuant to Regulation 7 of the Fees Regulations to, as the delegate considers appropriate to do so:
33.1.1	waive the payment of the fee, or the payment of part of the fee; or
33.1.2	refund the whole or a part of the fee.

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SCHEDULE OF CONDITIONS

CONDITIONS OR LIMITATIONS
APPLICABLE TO DELEGATIONS
CONTAINED IN THIS INSTRUMENT

Paragraph(s) in instrument to which conditions/limitations apply	Conditions / Limitations
Nil	Nil

11.2 Draft Strategic Plan 2024

Manager Governance & Community Interaction, Lyn Barton's Report

Purpose of Report

To receive the consultation outcomes regarding the Draft Strategic Plan and consider it for adoption.

Strategic Plan Link

- Strategy 2.1.4 Provide effective Community and stakeholder engagement to support informed decision making processes
- Strategy 2.5.2 Provide an effective strategic and business planning system

Background

As Elected Members are aware, Council is required to prepare a new Strategic Plan, and Staff have been working on the steps required to prepare a new document for consideration.

Council conducted Stage 1 consultation (ideas generation) in February/March 2020, receiving a report on the outcomes at its meeting on 7 July 2020, including feedback from 132 Community members.

Stage 2 consultation (new Vision) was conducted in September 2020; 269 Community members participated in this consultation.

Subsequent to this, Council endorsed Vision and Mission statements and Goals for the new Strategic Plan as follows:

- Vision A safe, sustainable, vibrant Community
- Mission The Community is the centre of everything we do
- Goals Supporting our Community
- Leading our People
- Planning for our Future
- Enhancing our Assets
- Greening our City

A Draft Strategic Plan was prepared using feedback received on the project to date and at its meeting on 2 February 2021, Council endorsed the draft Plan for consultation.

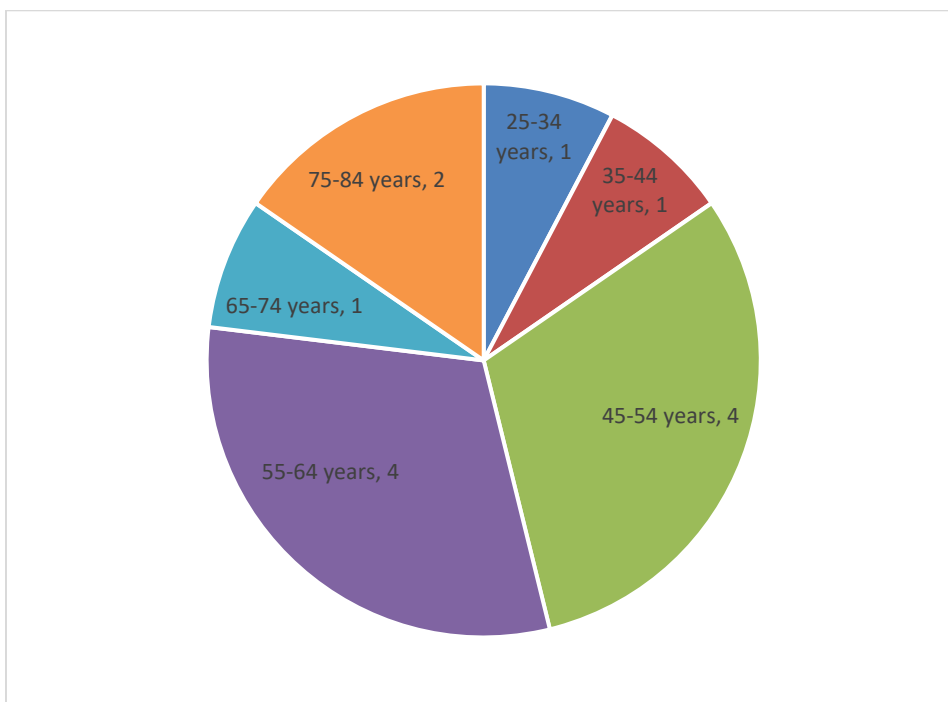
Discussion

Consultation was undertaken from 11 February to 3 March 2021, including the following promotion of the draft Plan:

- Letters to the Premier, local Members of Parliament and neighbouring Councils
- Email promotion to Council’s Online Panel and past participant list (406 emails) and Connect 2 Campbelltown participants (364 emails)
- Advertisement, a newspaper article and a notice in the Council column in the Adelaide East Herald
- Promotion on Connect 2 Campbelltown, Social Media, Website, Email Signature, Digital TV Screens and My Local Services App
- 2 Street banners and 2 corflute’s (which were moved around the City)
- Posters at Council Office, Campbelltown Library, The ARC, The ArtHouse and Marchant Community Centre.

Whilst 119 people viewed the project page on Connect 2 Campbelltown (24 downloaded the Draft Plan) and 42 people collected a hard copy survey or promotional material, 13 people responded to the consultation via survey and one further person asked questions.

Respondents to the survey were made up of 9 females and 4 males, with ages as shown below.



All but one respondent to the survey resided in the Council area; respondents from the Council area were fairly evenly spread across suburbs being from Athelstone (3), Campbelltown (2), Magill (2), Newton (1) and Rostrevor (4).

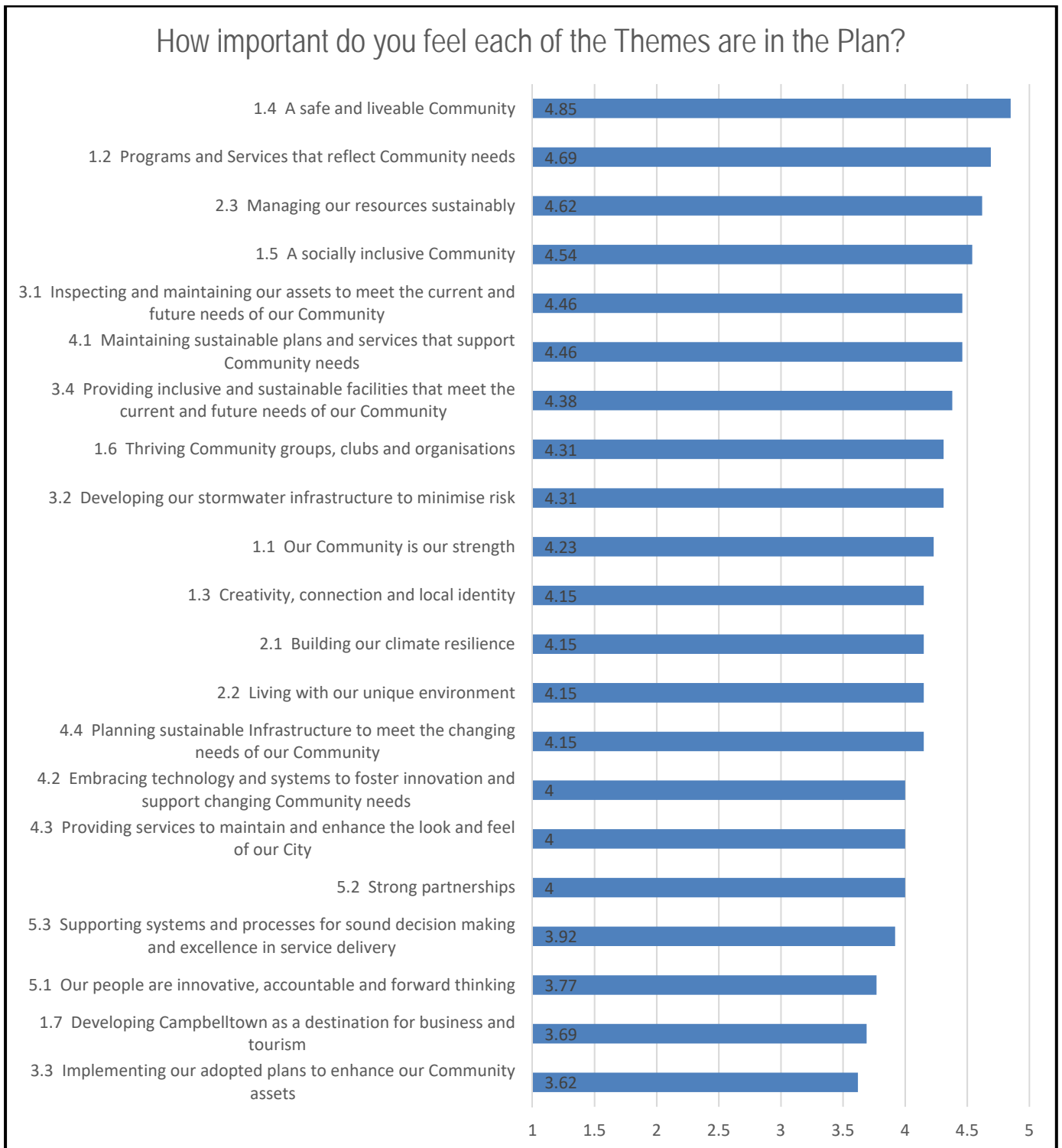
Consultation summary

The survey asked people to advise how important the Themes were in the Plan, where 1= not important at all and 5=very important.

All Themes scored an average of 3.62 or above:

- The lowest average score was 3.62 (Theme 3.3 – Implementing our adopted plans to enhance our Community assets)
- The highest average score was 4.85 (Theme 1.4 - A safe and liveable Community).

The average of all responses is collated below in order of importance as determined by the respondents.



There were 5 text based comments responding to the Plan. A Staff response to each comment is attached.

Questions (and answers) asked via the Connect 2 Campbelltown platform are also attached for information.

Staff have made minor changes to the Plan as follows (formatting and minor text changes are not discussed):

- Page 6, to include more demographic detail and update the number of street trees
- Page 9, to update the heading for the section and amend the number of Community people involved in the development of the Plan
- Page 10, architecture updated for imminent planning legislation change
- Page 12, to update the Supporting Management/Action Plans table
- Page 13, to add a dot point related to asset management
- Page 17 and 19, to add a service to each page.

The Strategic Plan is attached and recommended for adoption.

Social Implications

An engaging Strategic Plan that is considerate of the Community's needs is contributory to confidence in Council and its Administration to manage strategic affairs. The Community have been invited on 3 occasions to contribute to the establishment of this Plan; 414 Community Members participated in the various processes and consultation stages.

The Goal 'Supporting our Community' will facilitate Community interaction matters with 7 Themes provided to manage focus areas such as wellbeing, connectedness, social inclusion, safety and liveability.

Environmental / Climate Change Implications

Staff have considered how best to represent Environmental and Climate Change needs in the Draft Plan given that these issues are significantly important to Council and the Community at this point in time. A new Goal 'Greening our City', and the Themes and Focus Areas that sit below this, once the Plan is adopted, will facilitate these issues being activated for the life of the new Plan.

Asset Management Implications

Asset Management implications have been considered in the preparation of a new Plan using a lens that covers planning renewal and enhancement through to maintenance needs. This is particularly demonstrated through a new Goal 'Enhancing our Assets' as well as a key aspect of the Goal 'Planning for our Future'. In this respect, Asset Management implications will be a key area of activation throughout the life of the new Plan, reflecting the importance that both Council and the Community raised during consultation opportunities to develop the Strategic Plan.

Governance / Risk Management

Council's establishment of a new Plan is a requirement under Section 122 of the Local Government Act 1999. The Plan has been prepared to meet legislative requirements, whilst also providing a contemporary and engaging Plan that is inviting to the Community.

The Plan itself considers both Governance and Risk Management requirements through the Goal 'Leading our People', particularly through the Theme 'Supporting systems and processes for sound decision making and excellence in service delivery'.

Community Engagement

There has been 3 Stages of consultation for this project. The 3rd stage of engagement sought feedback on the draft Plan; a Community Engagement Strategy was developed and will be implemented over 21 days for this purpose.

Regional Implications

All Councils are required to consider and review or prepare a new Strategic Plan for a minimum period of 4 years. During the draft Plan consultation period, neighbouring Councils and State Government Agencies were provided a 2nd opportunity to participate in Council's Strategic Plan preparation process.

Economic Development Implications

Economic development implications are primarily considered in the Draft Plan through the Goals 'Supporting our Community', 'Leading our People' and 'Planning for our Future'. This approach ensures that Economic Development is considered across various facets of the organisation and business of the Council.

Financial Implications

The establishment of the new Plan is funded through existing budget lines.

Consideration of Financial Implications within the new Plan is principally through the Goals 'Leading our People', 'Enhancing our Assets' and 'Planning for our Future', whilst recognising that sound financial management and sustainability is a foundation issue for the Plan and Council's future.

Recommendation

That Council adopt the Strategic Plan 2024 as presented.

Strategic Plan – Stage 3

Staff Analysis of Comments

Survey ID	Survey Comments	Staff Comment
7	<p>The first principle set out in the Plan "South Australian legislation through the Local Government Act 1999 determines Council's roles and functions. Council is committed to delivering these responsibilities" is not specifically explained or mentioned in the themes at all and should be. The way the Plan is currently expressed suggests a risk that formal, legislated obligations will be overlooked. Also, the Foundation Principles section of the Plan is presently a confusing list of principles, processes, and commentary. To ensure a coherent, principles-based focus for planning and implementation, that confusion must be addressed in the final Strategic Plan.</p>	<p>The management of legislative compliance will be undertaken through Goal 5, and more specifically Focus Area 3.3 'Provide corporate and financial governance that meets the needs of our Community and legislative requirements'.</p> <p>Comments about the layout of Foundation Principles are noted.</p>
8	<p>Responsible pet ownership is a given, however the introduction of a flawed Cat by-law isn't, with some parts directly conflicting with:</p> <ol style="list-style-type: none"> 1) the science of cat behaviour, 2) the understanding that dogs and cats are different species, that cannot be treated equitably under the same restraint requirements which will directly and unfairly impact the cat owners within the City 3) the logistics of cat confinement and associated costs of providing such confinement for the rate payer 4) the intent of the by-law in the first instance, which one assumes would be to stop the "inconvenience" factor of neighbour's act visiting one's yard. There are no statistics to support what percentage of these cats are owned and what percentage are unowned strays or ferals. Spraying, caterwalling especially during mating season and fighting for mating rights are all behaviours of undesexed cats. The impact of desexing affects the desire of male cats to wander at large looking for a mate. They also have a greater tendency to spray to mark a territory. The WRONG group of cats is definitely targetted in this by-law. No-one takes responsibility for the feral cats. 5) the assumption that targetting the owned cat population will somehow bring about an end to problems with cat behaviour in the City. In FACT the opposite will be true. By creating an environment that will encourage feral cat infiltration and rampant breeding, the unintended consequences of this by-law will be an increase in the unowned cats in the area that are NOT microchipped, vaccinated or desexed. Feral cats, as domestic cats are territorial. Full confinement flies in the face of deductive reasoning. This is based on the science and supported by evidence of cat number increases in Council areas that have introduced a cat by-law, with either curfews and more importantly full confinement, as reported by 	<p>Comments are noted.</p> <p>Council's cats by-law has been adopted and is with the Legislative Review Committee for approval.</p> <p>Goal 1, Focus Area 4.5 'Promote responsible animal ownership' will be used to inform Community members about the change in requirements and managing cat related matters as a result of the new by-law.</p> <p>Goal 5, Focus Area 3.3 'Provide corporate and financial governance that meets the needs of our Community and legislative requirements' will be used to finalise implementation arrangements for Council in relation to the cats by-law.</p>

Survey ID	Survey Comments	Staff Comment
	<p>the AWL and R.S.P.C.A.</p> <p>6) Council's goal to protect the native wildlife in the City. As a result of this by-law's introduction any feral cat increases WILL have an adverse negative affect of the existing wildlife as ferals need to hunt and kill to survive. Hungry animals are more inclined to pursue prey than those that are well fed. The consequences, intended or not will not be favourable for our native fauna.</p>	
10	<p>There are 5 goals, 21 Themes and 72 'actions' in the plan - which seems a lot for a plan that will expire in 2024. Several of the actions are what I would call 'business as usual' ie they are things that we a ratepayers would expect a council to do (eg WHS or development of staff) - in that context they are not particularly strategic. It would be great if we could see more ambitious actions - for example 'grow circular economy' sounds great but what is the council actually going to do to make this happen, what does it look like, who will be involved and how will it be measured. Similarly there is an absence of some 'bit ticket' items - aged care, disability services and a response to other significant 'players' in the council area eg if UniSA decides to sell off Magill Campus - these all require some strategic consideration and active thought.</p>	<p>The Plan includes aspirational, legislative and strategic focus areas based on resolved Council decisions, legislative requirements and Community expectations. Strategic inclusions are limited to items where Council has a formulated position; there is flexibility in the Plan to facilitate emerging focus areas.</p> <p>The Actions in relation to Focus Areas within the Plan are provided for through other Strategic, Management, Master and Business Plans of the Council. For example, Goal 2, Focus Area 3.1 'Grow circular economy initiatives to eliminate waste and minimise resource use' will be provided for through annual Business Plans.</p> <p>Disability services and aged care considerations are spread across the Goals, Themes and Focus Areas of the Plan. In addition, management issues are considered more closely in the Community Plan and Council's Disability Access and Inclusion Plan, and Active Ageing Plan provide the detail of current and future service arrangements.</p>
HC 2	<p>There is not enough specific strategies / the plan is really 'motherhood' statements</p> <p>1.1 =listening to community</p> <p>1.3 Connection and local identity in liveability</p> <p>1.4 liveable = planning transport moveability network</p> <p>1.5 - communication</p> <p>1.6 Aged care networks needed</p> <p>1.7 OR a liveable community without bikes?</p> <p>2.1 =more street trees</p> <p>2.2 unique environment? no longer as trees gone!</p> <p>2.3 link w/others</p> <p>3.1 = no mention of this in PLAN</p> <p>3.2 stormwater - no mention in PLAN</p> <p>3.3 adopted plans? = communication</p> <p>3.4 - communicate!</p> <p>4.1 - communicate</p>	<p>Council uses further Strategic, Strategic, Management, Master and Business Plans to implement the Focus Areas (refer page 12 for the Integrated Strategic Planning Architecture).</p> <p>The Plan has a strong focus on Community connections and partnerships (refer Goal 1) and Communicating with residents (refer various Focus Areas in Goals 1, 2, 4 and 5).</p> <p>Whilst the Mayor and Chief Executive Officer message referred</p>

Survey ID	Survey Comments	Staff Comment
	<p>4.2 ? WIFI networks needed 4.3 'look and feed'? need functionality priority 4.4 - communicate/consult/plan 5.1 =need evidence of innovation? 5.2 need COMMUNITY partnerships! 5.3 'excellence in service delivery' - listen to complaints <i>Highlights of the Plan</i> 4.3 'look and feel of our City'? terrible statement. What does that mean in a changing community w/massive developments 5.4 Planning for a <u>liveable</u> community; in consultation <i>Page 6 of Draft Plan</i> I don't see any reference to ASSETS & COMMUNITY changes? Roads, water, lighting = important w/extensive developments being built →coping, rebuilds of infrastructure Community = <u>planning</u> of traffic corridors; cars, buses & now bikes → particularly as development is squeezing resident vehicles onto streets *What does this mean? English = European? would be all non-aboriginal? Australian = of all ethnic backgrounds? + We really should know age demographic which is important to priorities for the community, particularly as there is such a strong emphasis on sporting facilities in this Council <i>Page 26 of Draft Plan</i> Refer to page 6 (comments) Whilst these are all warm & fuzzy feel good statements; there needs to be evidence of LEADERSHIP! 'leading the way where it is for the benefit of our Community and our environment' = HOW? Need to encourage other people to talk & be a good listener = especially if you want to advocate on behalf of our community 2.5 Be genuinely interested in other people - communication 1.3 <u>Consultative</u> planning - to maximise funding that meets Community needs <i>Page 27 of Draft Plan</i> <placed an asterix beside 1.3 and 2.5></p>	<p>to the importance of Asset management, an additional consideration has been added to the Service Delivery section of the Plan (page 14).</p> <p>Page 6 of the Plan has been amended to include commentary about Council's ageing population.</p>
HC 3	<p>3.2 Green infrastructure - wetlands, rain gardens etc, healthy creeks/ecosystem - natural solution 3.3 Plans to visually include sporting and playground facilities - need to be broader in focus 4.3 Distinctive Campbelltown - can look different to other LGA 5.1 A high ideal. How? 5.3 Bureaucracy - reduce it please</p>	<p>Comments noted. Suggestions for improvement would be undertaken through other Strategic, Strategic, Management, Master and Business Plans to manage implementation.</p>

QANDA

Ask Us a Question

Visitors 19	Contributors 2	CONTRIBUTIONS 3
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Q

Tia

15 February 21

Does this plan includes any rules or concerns about food waste in Campbelltown any plans to divert them to organic bin and to reduce edible food waste which accounts for 80% in the organic bin? Any programs to educate the community on food waste reduction through proper understanding on date marking?

A

Publicly Answered

Theme 2 (Living with our unique natural environment) and Theme 3 (Managing our resources sustainably) under Goal 2 (Greening our City) provide focus areas to address Council's waste management plans including raising Community awareness to improve living more sustainably. Actions to continuously improve food waste diversion and educate the Community will be managed through annual business plans which are established once the Strategic Plan has been adopted. Council's recently adopted Environment Plan also provides more detail about our waste management arrangements and proposals for the next 4 years.

QANDA

Ask Us a Question

Q

AHC Rostrevor Resident

03 March 21

Why is there no mention in the draft Strategic Plan in any of the Goals, Themes or Focus Areas that relate to the Campbelltown City Councils application to 'acquire' the ratepayers and subsequent rate revenue of the Adelaide Hills Council properties in Rostrevor. Given the material impact on Council revenue and significantly increased liability in terms of services and asset maintainable one would ordinarily expect such a significant strategic issue to be included in a strategic plan. There is mention of books and solar panels in the strategic plan, but no mention of the most significant and contentious boundary realignment application in many decades. How does Council explain this to its constituents?

A

Publicly Answered

Thank you for taking an interest in your Community. Themes and Focus Areas under Goal 4 'Planning for our Future' would be used to manage change in population and asset management needs if the boundary realignment with regard to parts of Rostrevor and Woodforde proceeds. The boundary realignment project would form an 'action' under this Theme. Whilst Council has commenced investigating this boundary realignment, no decision has been made as to whether to pursue it at this time. Unlike Adelaide Hills Council, Campbelltown Council doesn't have a strategic position to investigate boundary realignment with all neighbouring Councils. The boundary realignment being investigated is an isolated project (hence the reason it would be an action and not a high level strategy) which has been discussed for decades between both Councils. If a decision is made to submit a further proposal to the boundaries commission, this will be managed through Annual Business Plans. The potential impact on revenue, liability and asset management will be modelled in Council's Long Term Financial Plan and relevant Asset Management Plans and our constituents will be fully engaged in this process.

QANDA

Ask Us a Question

Q

AHC Rostrevor Resident

03 March 21

Where is the mention of Woodforde any your side sire to conquer this suburb and take the rate revenue. All the hard work has been done and you just want to cash in. Selfish. You will be getting more than \$1 million revenue, but not considered strategic, how do you explain this? The MRA has become a friend of ours and our neighbours so we seek your response ASAP.

A

Publicly Answered

Thank you for taking an interest in your Community. Themes and Focus Areas under Goal 4 'Planning for our Future' would be used to manage change in population and asset management needs if the boundary realignment with regard to parts of Rostrevor and Woodforde proceeds. The boundary realignment project would form an 'action' under this Theme. Whilst Council has commenced investigating this boundary realignment, no decision has been made as to whether to pursue it at this time. Unlike Adelaide Hills Council, Campbelltown Council doesn't have a strategic position to investigate boundary realignment with all neighbouring Councils. The boundary realignment being investigated is an isolated project (hence the reason it would be an action and not a high level strategy) which has been discussed for decades between both Councils. If a decision is made to submit a further proposal to the boundaries commission, this will be managed through Annual Business Plans. The potential impact on revenue, liability and asset management will be modelled in Council's Long Term Financial Plan and relevant Asset Management Plans and our constituents will be fully engaged in this process.



2024 Strategic Plan

A safe, sustainable, vibrant Community



CAMPBELLTOWN
CITY COUNCIL





Campbelltown City Council acknowledges that we meet on the traditional Country of the Kurna people and respect their physical and spiritual connection to Country. We as Council will act in a way that pays respect to Kurna Heritage. We also acknowledge elders past, present, and future and the continuing importance of their living culture.



Local resident, Shouwn Oosting (left) and Ivan-Tiwu Copley, local Kurna / Peramangk elder (right).

Artwork above by Ivan-Tiwu Copley.

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A MESSAGE FROM THE MAYOR AND CHIEF EXECUTIVE OFFICER

Campbelltown is undergoing rapid change as a place where people want to live. Once a rural area consisting of small villages connected by farms, orchards and market gardens, it is now an urban hub consisting of vibrant restaurants, shops, parks, reserves and a great range of facilities and services.

The vision for the past 10 years has been for a quality lifestyle. Now there is a new outlook.

The vision is for a safe, sustainable, vibrant Community. These are the elements identified as most important as we enter our next phase.

The Community wants to be safe which after intense bushfires in South Australia in recent years and the impact of the pandemic of 2020 is essential.

Sustainability is an important environmental and economic consideration as we move towards re-using waste in new products and to preserving the best of the past. People demand a Community which is vibrant, full of opportunity and connectedness and engenders a sense of belonging and common purpose.

The Council's Mission is to put the Community at the centre of everything we do which leads into five key goals.

- Supporting our Community
- Leading our People
- Planning for our Future
- Enhancing our Assets
- Greening our City.

The last Strategic Plan saw tremendous improvements in the standard and quality of Council facilities. By providing accessible buildings, parks and facilities it ensures inclusion for all, strengthening Council's leadership. The establishment of The ARC Campbelltown, the Campbelltown Memorial Oval rebuild and the modernisation of facilities at Daly Oval, Steve Woodcock Sports Centre and Max Amber Sportsfield has ensured that our facilities will support the local Community for many years and offer the ability to embrace many other opportunities.

Jill Whittaker
Mayor



People want Council to provide leadership in social, environmental, economic, planning and development and communication matters to provide a sure path forward with resilience and the capability to manage any situation.

Our future presents many opportunities with actions required to maintain the physical and mental health of our community, high housing standards, recreation, mitigation of climate change and technological challenges. It also means working with businesses to provide jobs to create prosperity.

Council has millions of dollars of assets under its control which need to be maintained at a high standard. Council is committed to improving facilities for the arts sector, meeting modern standards for workers and the Community continuing the progress made during the previous Strategic Plan.

The benefits of a healthy natural world to enhance city life are well known. Large ancient trees are a natural advantage of the area. They cool the streets, provide welcoming ambience, and provide animals with homes.

The new Strategic Plan has been developed in consultation with residents and ratepayers with special attention paid to updating Council's Vision and Mission. Thank you to everyone who contributed their time, energy and ideas to the development of this ambitious plan.

This plan will guide Elected Members and Staff as they initiate actions and consolidate and build on the achievements of previous Councils.

We look forward to working with the Community to continue building a safe, sustainable and vibrant Community.

Paul Di Iulio
Chief Executive Officer



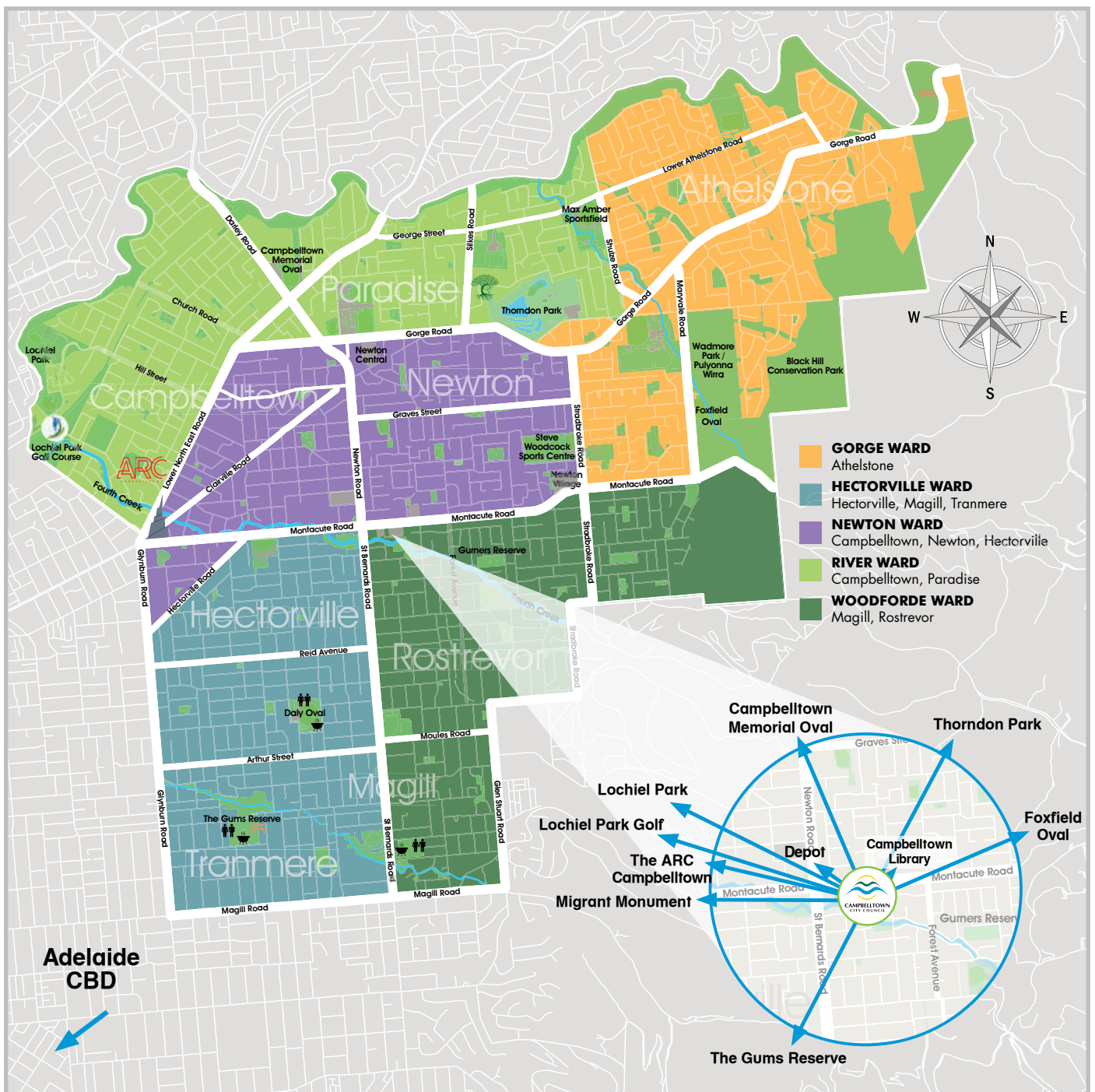
WHO WE ARE

Campbelltown City Council is a metropolitan Council, north-east of the city with its office 10km from the Adelaide GPO. Located on Kurna land, it covers 24.35 km² and incorporates the suburbs of Campbelltown, Paradise, Athelstone, Newton, Hectorville, Rostrevor, Tranmere and parts of Magill and has five metropolitan neighbours; the Cities of Burnside, Tea Tree Gully, Norwood Payneham and St Peters, Port Adelaide Enfield and the Adelaide Hills Council.

Named after Charles James Fox Campbell, a prominent early pastoralist whose original home Lochend still stands in the area at Lochiel Park, the Council was established as a district in 1868, became a town in 1946 and subsequently was proclaimed a city on 6 May 1960.

Today, the City is home to an ageing population made up of 52,192 residents with strong multicultural diversity. Council has a higher proportion of residents aged 70 or more than Greater Adelaide. The City's residents with Italian (26%), English (24%) and Australian (21%) ancestry also make up more than 70% of the population.

The area is predominantly residential with new dwellings mainly from infill development. There are several retail and commercial areas, as well as pockets of light industry, particularly in Magill and Newton. The City also has a good array of parklands and reserves, including 64 playgrounds and 30,000 street and reserve trees.



OUR FUTURE DIRECTION

Council's Vision

A safe, sustainable, vibrant Community

Council's Mission

The Community is the centre of everything we do

Goals

Goal 1 Supporting our Community

Goal 2 Greening our City

Goal 3 Enhancing our Assets

Goal 4 Planning for our Future

Goal 5 Leading our People



OUR FUTURE DIRECTION

Our Foundation Principles

South Australian legislation through the Local Government Act 1999 determines Council's roles and functions. Council is committed to delivering these responsibilities.

Our Strategic Plan has been prepared in accordance with the requirements of the Local Government Act 1999 and builds on the work done through previous Strategic and Management Plans.

Council undertook a Desktop Review of current strategic issues, and the degree to which the Goals, Objectives and Strategies of 'Towards 2020 – Council's Strategic Plan 2010-2020' had been completed, prior to commencing the preparation of this Plan.

All aspects of the Strategic Plan 2024 are underpinned by the following foundation principles:

- We are committed to responding effectively to our Declaration of a Climate Emergency made in November 2019. Our priorities and actions will be informed by our Climate Solutions Strategy and guided by an Advisory Committee of experts.
- We will strive to meet the needs of all members of our Community, balancing current and future needs with financial and environmental sustainability. Throughout the process of developing this Plan, Council has listened to feedback provided by the Community in relation to their current and future needs.
- We will support the Community and businesses to recover from the COVID-19 pandemic emergency. In line with Council's commitment made in 2020, we will provide support and solutions to assist businesses, organisations, clubs, groups, residents and ratepayers through issues impacting their finances and wellbeing.
- We have considered the requirements of the Planning, Development and Infrastructure Act 2016 in preparation of Themes and Focus Areas for this Plan based on known factors at the time of preparation. Development work is focussed on transitioning from the Development Act to new legislation for the life of this Plan.

- We have considered State, Regional and neighbouring Council plans. The Desktop Review and Theme/Focus Area preparation considered objectives of these government bodies in relation to preparing Council's Plan.
- We will continue to maintain strong financial management and sustainability.

Information provided in our Strategic and Business Plans is used in the preparation of Council's IAMPs (Infrastructure Asset Management Plans), LTFP (Long Term Financial Plan), and Annual Business Plan and Budget. The financial performance for any given year is reported through the Annual Financial Statements. All documents are available from our website (www.campbelltown.sa.gov.au).

Council's LTFP is used to determine the level of funding required to provide services to the Community and to monitor financial sustainability. The IAMPs built to inform the LTFP set out the levels of service and expected replacement timeframes for each asset within the key asset categories, and assist in optimising the life of the infrastructure Council is responsible for.

To set parameters around its management and reporting on its financial sustainability, Council has developed a series of key financial targets. These targets are reviewed annually following advice from the Audit and Governance Advisory Committee and are available within the LTFP.

For Council, financial sustainability means that it is generating sufficient income to fund its operations without unexpected fluctuations in rates in the future and the expected service life of its assets are maintained over a 10 year period. To help maintain its financial sustainability, Council aims to record an operating surplus each year.



OUR STRATEGIC PLAN

How did we prepare the Plan

We have worked with the Community to prepare a new Strategic Plan for the local area, undertaking 3 stages of consultation to gather ideas, determine a Vision for the new Plan and check in whether we had drafted the Plan satisfactorily.

414 Community members participated in these processes.

Some of the things we heard the Community say were, we:

- need to protect the environment and natural habitat
- want to address climate change to the extent possible in our area
- need to protect, maintain and improve our facilities and other assets
- want our leaders to provide strong, ethical leadership and tell us what they are doing
- are prepared to take risks and try new things
- want to support local businesses and community groups.

During preparation of the Plan, Council considered Government, Regional and other Councils' plans and policies as well as Stakeholder priorities and alignments. Council values these regional relationships and seeks to align its Plans where possible, balanced with its resource capacity (funding and Staff).

Our Plan goes beyond the requirements of the Local Government Act 1999, inviting not only Federal and State agencies and other Councils to partner on projects, but also providing the Community with ideas about how it can help Council to make the area the best it can be for the Community, wildlife and the environment.

Our Plan is written in such a way as to provide clear guidance as to our intentions over the next 4 years, using Goals, Themes and Focus Areas to provide details of the actions that need to be taken. For each Goal we have provided details of our plans for implementation as well as expectations for the next 4 years, our underlying principles, Community perspective, what services will be required, what we will measure, and how members of the Community can help.

How we will use this Strategic Plan

We will use this Plan to help the Community understand our intentions, guide Staff activities, and negotiate with Stakeholders for funding and partnership opportunities.

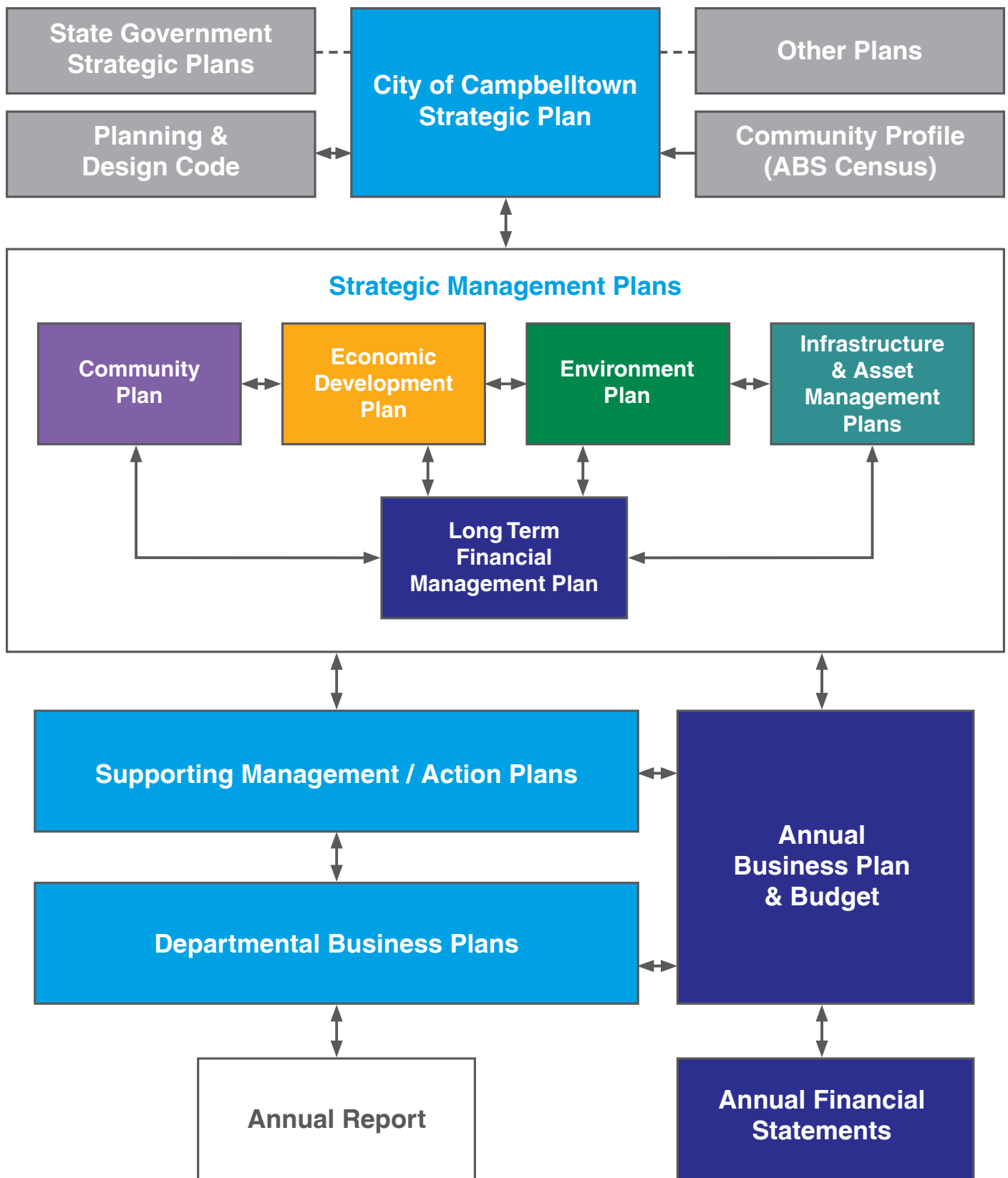
Council is a member of the ERA (Eastern Region Alliance) made up of 6 councils; Campbelltown, Burnside, Norwood Payneham and St Peters, Prospect, Unley and Walkerville. Council Staff regularly meet and discuss policy arrangements and options. These discussions will be guided by the Goals, Themes and Focus Areas in our Strategic Plan.

Our Plan is underpinned by an adopted Strategic Management Planning Framework (available from www.campbelltown.sa.gov.au) that guides Council to ensure our strategic planning meets legislative requirements.



OUR STRATEGIC PLAN

Our Integrated Strategic Planning Architecture



OUR STRATEGIC PLAN

Our Strategic Management Plans are linked and work collectively to achieve our Vision and Goals and fulfil its Mission. Our Integrated Strategic Planning Architecture supports us to work towards a common direction, ensuring a unity of purpose, a clearer understanding of our planned expenditure and use of resources, and a better understanding of the economic, social and environmental factors which impact on the environments in which we operate.

We use Management Plans, Action Plans and Business Plans to support the Strategic Management Plans.

These plans identify:

- Core services to be delivered
- Critical issues affecting implementation
- Actions to implement Themes and Focus Areas
- Budgets required
- Responsibility for actions
- Key performance indicators to measure and report on the implementation progress.



OUR STRATEGIC PLAN

Our Plans

Community Plan	Economic Development Plan	Environment Plan	Infrastructure & Asset Management Plans	Long Term Financial Management Plan
<ul style="list-style-type: none"> • Active Ageing Action Plan • Arts & Culture Action Plan • Child Friendly Action Plan • Community Grant Guidelines • Disability Access & Inclusion Plan • Reconciliation Action Plan • Regional Public Health & Wellbeing Plan • Youth Action Plan 	<ul style="list-style-type: none"> • Co-Working Feasibility Study • Digital Strategy • Economic Report Card • ERA Business Plan • Food Trail Program • Master Plan development (Botanic Grove Reserve, Paradise Recreation Plaza) • Open Space Strategy • Precincts Promotion Framework (Economic & Mainstreet Activation) • Small Business Friendly Initiative (Small Business Grants, Support Local Campaign) 	<ul style="list-style-type: none"> • Biodiversity Strategy* • Climate Solutions Strategy* • Creek Management Plan • Lochiel Park Management Plan* • Open Space Strategy • Tree Management Policy • Urban Forest Strategy* (Heat mapping, Canopy mapping) • Wadmore Park / Pulyonna Wirra Management Plan • Waste Policy 	<ul style="list-style-type: none"> • Bicycle Plan • Community Land Management Plan • Filming Guidelines • Integrated Urban Water Cycle Management Plan • Local Area Traffic Mgt Plan – Campbelltown • Local Area Traffic Mgt Plan – Paradise • Master Plans (CMO, Campbelltown Village, Chain of Trails, Industrial Precincts, Lochend House, Magill Village, Max Amber Sportsfield, Thorndon Park) • Pedestrian Access & Mobility Plan • Playground & Exercise Equipment Plan • Signage & Displays Procedure & Guidelines • Road Asset Register • Transport Action Plan • Transport Plan – Southern Section 	<ul style="list-style-type: none"> • Audit & Governance Work Plan • Efficiency & Comparative Review • Internal Controls Work Plan • Prudential Reports (CMO, Max Amber Sportsfield) • Unsolicited Proposals Guidelines

*Denotes Plan still to be developed

OUR SERVICES

Service Delivery

Council receives two major grants from the State Government annually to assist it with service delivery; the Financial Assistance Grant and Local Roads Grant. Further specific grant funding is also received from State and Federal Governments to assist with the delivery of particular services.

We also receive significant funding to run the CHSP (Commonwealth Home Support Program) and Roads to Recovery Program and without this funding we would not be able to continue providing these programs.

We work closely with several State Government agencies to deliver better service outcomes for our Community. Matters that will require close attention during this planning period include:

- The disruption caused by the COVID-19 pandemic emergency and Council's response to this issue
- Climate change action; resilience, mitigation and solutions
- Implementation of the Planning, Development and Infrastructure Act 2016
- Anticipated imminent changes to the Local Government Act 1999
- The strategic significance and Community expectation for Council to maintain and enhance its assets at a high standard
- Uncertainty in home support services for people aged under 65 with a disability who are ineligible for NDIS (National Disability Insurance Scheme)
- High demand for Commonwealth Home Support Program services for older people.

Key Council Facilities

Campbelltown Library

Campbelltown Library provides a broad array of services to our Community and regional visitors with over 240,000 visits each year to the library situated at 171 Montacute Road, Newton, and approximately 39,000 visits to the dedicated Toy Library space. Items available for loan include books, magazines, audiobooks, CDs, DVDs, Blu-rays and online resources.

In addition to over 500,000 library items being borrowed each year, we offer a popular range of events and programs for people of all ages. Author and visitor talks, forums, movie nights and an extensive digital literacy program keep Staff and our 85 Volunteers engaged in delivering this valuable service to the Community.

An extensive children's program enables nearly 1,000 children to attend Storytime and Wiggle and Giggle sessions each month, whilst older children can participate in school holiday programs during holiday periods.

A Housebound Service is available for residents who are unable to visit the library for medical reasons or disability.

Campbelltown Library also houses a Gallery space, the Local History Room and Justice of the Peace program and invites Community members to take advantage of these services.

Council receives additional funding from the State Library through an operating subsidy and a materials grant which is used to purchase library materials for users to borrow.

More information is available at www.campbelltown.sa.gov.au/library.



The ARC Campbelltown

The ARC Campbelltown is Council's premier swimming, fitness and sport facility. Our aquatic and recreation centre was developed with the assistance of Commonwealth and State Government funding and officially opened on 24 July 2016.

The facility boasts an impressive range of contemporary sport, fitness, relaxation, function and event facilities, welcoming over half a million visitors and Community members into the centre each year. It offers an exciting variety of affordable amenities to motivate fitness goals and promote social connections.

The ARC, as it affectionately known, offers a thoughtfully designed water play area for local children, swimming pools, 5 glass backed squash courts and a multi-purpose five court stadium. There is also a function space overlooking the courts, an open cafe, family facilities including accessible change rooms and family change areas, and a crèche available to patrons and visitors. Formal recreational programs include a popular Learn to Swim program, a fully equipped gym and group fitness studio, and tailored services including ARC Fit for Life fitness programs, yoga, and group fitness classes catering for all ages.

The ARC hosts several local clubs for basketball, netball, futsal, swimming, volleyball and roller derby and attracts an array of major events each year.

The ARC is committed to supporting our local Community groups and programs with continuing support to groups such as the Rotary Club of Morialta, Lighthouse Disability Group, EHA Immunisations Clinics, Little Kickers, Mature Age Badminton and Indoor Bias Bowls.

Further information about the ARC is available at www.arccampbelltown.com.au.



GOALS & THEMES

Goal 1 Supporting our Community	Goal 2 Greening our City	Goal 3 Enhancing our Assets	Goal 4 Planning for our Future	Goal 5 Leading our People
1.1 Our Community is our strength	2.1 Building our climate resilience	3.1 Inspecting and maintaining our assets to meet the current and future needs of our Community	4.1 Maintaining sustainable plans and services that support Community needs	5.1 Our people are innovative, accountable and forward thinking
1.2 Programs and Services that reflect Community needs	2.2 Living with our unique environment	3.2 Developing our stormwater infrastructure to minimise risk	4.2 Embracing technology and systems to foster innovation and support changing Community needs	5.1 Strong partnerships
1.3 Creativity, connection and local identity	2.3 Managing our resources sustainably	3.3 Implementing our adopted plans to enhance our Community assets	4.3 Providing services to maintain and enhance the look and feel of our City	5.3 Supporting systems and processes for sound decision making and excellence in service delivery
1.4 A safe and liveable Community		3.4 Providing inclusive and sustainable facilities that meet the current and future needs of our Community	4.4 Planning sustainable Infrastructure to meet the changing needs of our Community	
1.5 A socially inclusive Community				
1.6 Thriving Community groups, clubs and organisations				
1.7 Developing Campbelltown as a destination for business & tourism				



GOAL 1 Supporting our Community

Where we are headed

Through this Goal we will build on our previous Vision for a quality lifestyle for our Community, and support Community members to participate actively in Community life. We will build on the connections already created through our highly productive library programs and events, activities at the ARC Campbelltown and other sports and leisure facilities, Community development and social inclusion programs, and business and organisational partnerships. We will support our Community to be inclusive, safe and a destination for business and tourism.

Our underlying principles

- A significant number of residents are active and engaged with Council through the ARC Campbelltown, the Campbelltown Library, The ArtHouse/Community Hub, Marchant Centre and other Community facilities, clubs and groups
- We will continue to prioritise and address disability access and inclusion, services for older people, reconciliation, connecting groups within the Community, and partnerships with local businesses, clubs and groups
- We support Community safety measures and encourage responsible pet ownership
- We acknowledge the need to support our Community to rebuild from the impact of the COVID-19 pandemic, and will run programs to help businesses recover and thrive

What people said they wanted

“Provide encouragement and incentives for local businesses to revive the local feeling in shopping centres.”

“Supporting working families.”

“Everyone has a sense of belonging.”

“I like going to the library.”

“Keep Moonlight Markets and community based events that can allow a great community vibe and interesting events for people to attend.”

“Community building – supporting/bringing people together.”

“keeping it ‘real’ with locals.”

“I enjoy living in a cosmopolitan environment where you have the space to live, work and play – safely!”

“An interesting and family friendly dog park.”

“Traffic flow issues and parking considerations are critical factors for maintaining amenity.”



How We Will Get There

THEME 1 – OUR COMMUNITY IS OUR STRENGTH	
Focus Areas	1.1 Work with our Community to connect people, build capacity and create local solutions and initiatives
	1.2 Support volunteering opportunities
Theme 2 – Programs and Services that reflect Community needs	
Focus Areas	2.1 Facilitate learning, leisure, social programs and services for all
	2.2 Provide library materials that meet Community needs
	2.3 Provide services that deliver a wide range of sporting, leisure and recreational opportunities
Theme 3 – Creativity, connection and local identity	
Focus Areas	3.1 Plan, create and activate places, spaces and experiences
	3.2 Support the arts
	3.3 Promote local identity and local history
Theme 4 – A safe and liveable Community	
Focus Areas	4.1 Promote and support Community health and wellbeing
	4.2 Manage and encourage safe movement within our City
	4.3 Maintain public health standards
	4.4 Promote community safety and respond to concerns
	4.5 Promote responsible animal ownership
Theme 5 – A socially inclusive Community	
Focus Areas	5.1 A connected Community with people engaged in meaningful activities
	5.2 Coordinate partnerships with NGO's (non-government organisations) and other Community organisations to provide support services
	5.3 A welcoming Community where everyone is respected and can participate
Theme 6 – Thriving Community groups, clubs and organisations	
Focus Areas	6.1 Partnering with groups, clubs and organisations
	6.2 Promote and work with groups and clubs to build capacity in governance and social inclusion
Theme 7 – Developing Campbelltown as a destination for business and tourism	
Focus Areas	7.1 Attract and promote businesses to grow our local economy and tourism offerings
	7.2 Support local people through diverse employment opportunities
	7.3 Continue economic development initiatives including the Food Trail and support events that attract visitors to our City

What we will measure

Community participation in events, volunteering and opportunities
 Community connection and wellbeing
 Safety measures and perception
 Partnerships and grant success
 Community Plan implementation
 Local economic growth and employment

How you can help

Join local groups, clubs and organisations
 Shop at local businesses and markets
 Borrow a book or attend an event / course at our library
 Join the ARC or play a round at Lochiel Park Golf
 Participate in local events
 Live an active lifestyle
 Connect with people in your neighbourhood
 Be a responsible pet owner
 Employ a local person

Services needed to implement this

Cemeteries
 Community Services & Social Development
 Community Transport
 Economic Development
 Environmental Control & Public Order
 Environmental Health
 Infrastructure Services Management
 Leisure Services
 Library Services
 Services for Older People
 Sport & Recreation Facilities
 Youth Development



GOAL 2 Greening our City

Where we are headed

Council has declared a Climate Emergency and is committed to establishing a Climate Solutions Strategy and taking urgent action regarding Climate Change. We are taking action to encourage the environmental sustainability of private development, and to protect and enhance our natural environment; our creeks and trails, parks and reserves, street trees and verges. We are investigating how we can contribute to the circular economy to minimise our waste and use of resources, and to expand our waste management program for residents.

Our underlying principles

- We have active Landcare and Community Garden groups, and strong support from residents to help and support environmental initiatives
- We have good waste management facilities and programs in place, and are committed to working with other tiers of government and the Community for more
- We are committed to enhancing our tree canopy and protecting our local wildlife and local flora
- We partner with others to deliver quality environmental initiatives and projects (eg Lochiel Park, solar coverage on Community facilities)

What people said they wanted

- “Reduce environmental footprint.”
- “Doing more for recycling and reducing waste.”
- “Green vision project.”
- “Help promote what Landcare does to encourage more volunteers.”
- “Notification to homeowners of new tree plantings on verge & get input to support ownership.”
- “Increase tree canopy by planting street trees on every single street at regular intervals.”
- “All businesses in Council use compostable bags – leaders in plastic free policy.”
- “Become more self-sufficient.”
- “We are known for green city (electric cars, nature playgrounds, lots of trees, hills views).”
- “Dealing with climate changes or changing environment including increase of extreme weather.”



How We Will Get There

Theme 1 – Building our climate resilience	
Focus Areas	1.1 Drive our Climate Solutions Strategy
	1.2 Identify and implement adaptation measures to support climate solutions
	1.3 Reduce emissions locally and regionally, including in partnership with Resilient East
	1.4 Provide support to local environmental action groups and initiatives
Theme 2 – Living with our unique natural environment	
Focus Areas	2.1 Protect and enhance natural areas, creeks, flora and fauna, habitat and biodiversity
	2.2 Improve the quality of public green space (eg, parks, reserves, trees, streetscape and landscaping)
	2.3 Provide opportunities for the Community to engage with nature
	2.4 Support and raise Community awareness of local environmental and sustainability issues
Theme 3 – Managing our resources sustainably	
Focus Areas	3.1 Grow circular economy initiatives to eliminate waste and minimise resource use
	3.2 Expand and implement waste management and recycling programs
	3.3 Conserve and manage our water and energy resources
	3.4 Support, encourage and demonstrate environmentally sustainable development within our City
	3.5 Encourage a sustainable operating culture within Council

What we will measure

Implementation of the Environment Plan

Delivery of a Climate Solutions Strategy

Community participation in environmental education, events and opportunities

Waste and climate adaptation and mitigation

Green space management

Partnerships and grant success

How you can help

Get involved – participate in opportunities or join a Landcare or Community Garden group

Change your habits – recycle, send less to landfill, be water smart

Nurture private green space, street trees and wildlife

Keep our environment clean

Services needed to implement this

Environmental Management

Parks & Reserves

Stormwater Management

Waste Management



GOAL 3 Enhancing our Assets

Where we are headed

Following a recent review of Council's seven Infrastructure Asset Management Plans for Bridges, Buildings, Bus Stops, Footpaths and Walkways, Open Space, Stormwater, and Transport, we are committed to the delivery and enhancement of our assets during this planning period. This new Goal will enable us to proactively manage our assets to improve Community members' experience when interacting with our infrastructure. In this Plan there is a particular emphasis on stormwater management and providing facilities and green space that are safe, accessible and attractive for residents.

Our underlying principles

- We strive for a positive customer experience when our Community interacts with our assets and facilities
- We will manage our assets in a manner that is financially responsible and considerate of our unique natural environment
- We will investigate options to incorporate emerging technologies and products when improving or renewing assets
- We monitor our asset usage and needs throughout each asset's lifecycle and respond to changing Community needs
- Our assets will be maintained at the same or better service level throughout the life of this Plan

What people said they wanted

“Costs to maintain and renew assets.”

“Do more to save our water.”

“Infrastructure capacity – stormwater & existing assets.”

“High quality facilities.”

“Better manage stormwater in all areas.”

“Maximising assets when building / renewing / managing, under utilised, hubs / community centres.”

“Providing sufficient funds to meet its maintenance of assets.”

“Maintaining Council's assets and services so as to provide a quality lifestyle for its community.”

“Upgrading infrastructure differently.”

“Assets maintenance (building, halls) includes Heritage buildings (preservation, expanding our heritage portfolio including purchase).”



How We Will Get There

Theme 1 – Inspecting and maintaining our assets to meet the current and future needs of our Community	
Focus Areas	1.1 Conduct regular asset audits and inspections
	1.2 Embrace proactive maintenance for our assets
	1.3 Continuously improve our Infrastructure Asset Management Plans
Theme 2 – Developing our stormwater infrastructure to minimise risk	
Focus Areas	2.1 Enhance infrastructure plans to meet the future demands and challenges of our Community (eg infill development, climate change)
	2.2 Identify and prioritise flood mitigation
	2.3 Incorporate industry best practice, including sustainable environmental considerations, when developing stormwater improvements and plans
Theme 3 – Implementing our adopted plans to enhance our Community assets	
Focus Areas	3.1 Implement our adopted master plans, management plans and strategies and prioritise through considered resourcing and budgeting
	3.2 Manage long term maintenance regimes to support the durability of our assets
Theme 4 – Providing inclusive and sustainable facilities that meet the current and future needs of our Community	
Focus Areas	4.1 Provide facilities that support Community groups, clubs, organisations and broader Community needs
	4.2 Ensure facility improvements will incorporate flexible design options including accessibility, inclusiveness and improved energy efficiency
	4.3 Manage our Community land, streetscapes and open space to enhance liveability

What we will measure

Implementation of Asset Management Plans
Usage of facilities available for hire
Community perceptions of assets
Incidence of flooding

How you can help

Report flooding incidents
Participate in Customer Satisfaction surveys
Tell us about assets that need fixing
Use our facilities

Services needed to implement this

Administration Building & Hall Maintenance
Asset Management – Footpaths
Asset Management - Road Transport
Asset Management – Stormwater
Depot Operations
Finance
Parks & Reserves
Sport & Recreation Facilities
Street Lighting
Tree Maintenance & Replacement



GOAL 4 Planning for our Future

Where we are headed

This new Goal brings together our planning functions to enable us to collaborate, disrupt and plan more effectively. There is a consolidated approach to foster innovative, environmentally sustainable and emerging technologies in Council operations, whilst still embracing and concentrating our efforts to respond to demographic changes and development needs.

Our underlying principles

- We challenge the norm and recognise learning opportunities
- We are collaborative and consultative in our planning and operations
- We are open to partnering with governments, organisations and businesses for good ideas

What people said they wanted

- “Create pedestrianised zones like those that exist in many European cities.”
- “Planning Regulations with better outcomes for Council”
- “Solar panels on new buildings at planning & building stage”
- “Future planning for growth, managing resources”
- “Planning for future – smart cities, adapting to new technology, cars (driverless, charging stations, roadways).”
- “making multipurpose, adaptable (planning for future)”
- “Sustainable development”
- “Don’t encourage more traffic! Change planning zones so that small clusters of business can exist rather than people having to get into their car to travel so much.”
- “create safer streets for children – especially as backyards are shrinking with developments”
- “implement incentives for builders to build Energy efficient buildings”



How We Will Get There

Theme 1 – Maintaining sustainable plans and services that support Community needs	
Focus Areas	1.1 Prepare and review master plans for parks, precincts and open spaces
	1.2 Prepare and review management and operational plans to meet the changing needs of the Community and Council
	1.3 Provide service levels that strive to meet the changing needs of the Community
Theme 2 – Embracing technology and systems to foster innovation and support changing Community needs	
Focus Areas	2.1 Investigate smart cities and seek opportunities for implementation
	2.2 Embrace emerging technologies in the management of our assets and services
	2.3 Identify and advocate for alternative transport options
Theme 3 – Providing services to maintain and enhance the look and feel of our City	
Focus Areas	3.1 Provide a timely, consultative and informative development service
	3.2 Monitor current planning outcomes within the regulatory framework
	3.3 Plan for change in demographics, population needs and climatic conditions
Theme 4 – Planning sustainable Infrastructure to meet the changing needs of our Community	
Focus Areas	4.1 Embrace environmentally sustainable development for our new infrastructure
	4.2 Facilitate waste minimisation from built infrastructure activities
	4.3 Manage infrastructure that balances the needs for all, including through demonstration projects

What we will measure

Development statistics
 Timeliness of Plan reviews
 Our innovation journey
 Community perceptions regarding services
 Infrastructure waste levels

How you can help

Participate in community engagement opportunities
 Change your habits – cycle, walk or purchase an electric vehicle
 Support businesses and organisations that embrace emerging technologies

Services needed to implement this

Community Engagement
 Corporate & Community Services Management
 Depot Operations
 Environmental Management
 Information Services
 Infrastructure Services Management
 Policy Planning & Development Assessment
 Urban Planning & Leisure Services Management
 Waste Management



GOAL 5 Leading our People

Where we are headed

We are committed to continuing to improve our organisational culture. This along with consideration of the feedback from the Community during the preparation of this Plan has guided the development of Themes and Focus Areas. The Plan focuses on maintaining and improving strong partnerships with a range of stakeholders, and provision of corporate functions to support a safe, sustainable and vibrant future for our Community.

Our underlying principles

- We will comply with legislation and provide best practice in our functions where possible
- We are motivated to being innovative and leading the way where it is for the benefit of our Community and our environment
- We acknowledge our role in maintaining and improving the lives of our Community members

What people said they wanted

“Progressive – new ideas considered.”

“Good Council – open and committed and inquisitive.”

“Stay connected with the community.”

“Diversity of workforce.”

“Good People – Staff assets – mix of skills & experiences.”

“Listen to people. Plan coherently.”

“Innovators – something that attracted me to Council (try new things, minimise red tape and bureaucracy to achieve great community outcomes).”

“Foster regional focus to address challenges.”

“Better promote and defend local identity and autonomy and work with others to further this aim.”

“sensible financial management (major projects, Council decisions).”



How We Will Get There

Theme 1 – Our people are innovative, accountable and forward thinking	
Focus Areas	1.1 Grow our leaders at all levels to drive leadership excellence and capability
	1.2 Support Elected Members and Committee Members to undertake their legislative functions
	1.3 Provide a positive and responsive customer experience
	1.4 Foster and grow innovation within the organisation to improve how we work and service our Community
	1.5 Attract and support a diverse, skilled and high performing workforce
Theme 2 – Strong partnerships	
Focus Areas	2.1 Strong and respectful relationships with other Councils, Government, businesses and organisations
	2.2 Maximise engagement opportunities with the Community
	2.3 Effectively communicate with our Community using a range of tools and strategies
	2.4 Drive innovation, enhancement and efficiency through collaboration
	2.5 Advocate on behalf of our Community
Theme 3 – Supporting systems and processes for sound decision making and excellence in service delivery	
Focus Areas	3.1 Facilitate informed decision making through improved reporting and data management
	3.2 Effective, up-to-date, stable and secure IT systems that meet the needs of our people and the Community
	3.3 Provide corporate and financial governance that meets the needs of our Community and legislative requirements
	3.4 Manage risk and WHS to keep our people safe
	3.5 Provide a fair and equitable rating system

What we will measure

Compliance with legislation

Financial sustainability

Community participation in engagement opportunities

Community perception of our communications and engagement

Success of advocacy opportunities

IT systems stability

Partnerships and grant success

Employee statistics

How you can help

Speak up on issues that are important to you

Vote in Council elections

Attend a Council meeting or engagement activity

Check out our Website

Contact Staff or Elected Members when you need help

Follow our social media pages

Connect with us at connect2.campbelltown.sa.gov.au

Services needed to implement this

Civic Functions

Community Engagement

Corporate & Community Services Management

Elected Members

Executive Services

Finance

Governance & Community Interaction

Information Services

People & Culture



GLOSSARY

Actions	Business Unit level activities planned and implemented to deliver the Focus Areas in the Plan
Goals	High level outcomes linked to achieving the vision
IAMPs	Infrastructure Asset Management Plans – strategic plans that guide funding and operations required to maintain Council’s assets to an acceptable level of service for the life of each asset
Infill Development	Where an established land allotment is subdivided into multiple blocks
LTFP	Long Term Financial Plan – a strategic plan that provides financial projections for a period of 10 years that is used to guide future budgets and forecast Council’s financial sustainability
Mission	What Council does and why
NGO	Non-government organisation accredited by the Department of Foreign Affairs and Trade https://www.dfat.gov.au/aid/who-we-work-with/ngos/Pages/non-government-organisations
WHS	Work Health Safety
Processes	Activities undertaken to deliver Focus Areas
Resources	Generally relate to people (in particular, Employees) and finances (mainly expenditure). Where the term is used in an environmental sense it relates to resources occurring in nature that have a value attributed to them (such as oil, water, coal, trees, etc).
Focus Areas	Specific activities to achieve desired Themes and fulfil the Mission
Themes	High level objectives that group Focus Areas and connect them to the Strategic Goals. They provide high level direction for decision making and activity within Council.
Vision	Where we (Council and the Community) want to be
References	<ul style="list-style-type: none">• South Australian Government Strategic Plans• Local Government Act 1999• Towards 2020 (Council’s Strategic Plan 2010 – 2020, revised 15 November 2016)• Adopted Strategic Plans, Master Plans and Management Plans of Council







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11.3 Draft Community Plan

Manager Governance & Community Interaction, Lyn Barton and
Manager Community Development & Social Interaction, Tracy Johnstone's Report

Purpose of Report

To receive the consultation outcomes regarding the Draft Community Plan and consider it for adoption.

Strategic Plan Link

Strategy 2.1.4 Provide effective Community and stakeholder engagement to support informed decision making processes

Strategy 2.5.2 Provide an effective strategic and business planning system

Background

Staff commenced work on review of the Social Plan early in 2020 with a view to create a new Plan (entitled the Community Plan).

Preparatory Community engagement included the following:

- communiTEA conversation sessions held in each suburb
- Neighbourhood BBQ informal conversations
- Disability Access & Inclusion Plan detailed consultation
- YAC (Youth Advisory Committee) youth survey
- Active Ageing survey
- Ongoing dialogue between Community Development and Community Services Staff and Community members, networks and clients
- Feedback from Council consultations
- Social media
- Events and other programs (eg Housing choices community housing expo, Street BBQs)
- Section 41 Committees including Active Ageing Advisory Committee, Disability Access & Inclusion Advisory Committee, Reconciliation Advisory Committee, Youth Advisory Committee
- NGOs (Non-Government Organisations) and other Community organisations.

Following this engagement a draft Community Plan was prepared, and endorsed for consultation by Council, at its meeting on 19 January 2021.

Consultation was undertaken from 11 February to 3 March 2021, including the following promotion of the draft Plan:

- Letters to the Premier, local Members of Parliament and neighbouring Councils
- Email promotion to Council's Online Panel and past participant list (406 emails) and Connect 2 Campbelltown participants (364 emails)
- Advertisement and a notice in the Council column in the Adelaide East Herald
- Promotion on Connect 2 Campbelltown, Social Media, Website, Email Signature, Digital TV Screens and My Local Services App
- 2 Street banners and 2 corflute's (to be moved around the city)
- Posters at Council Office, Campbelltown Library, The ARC, The ArtHouse and Marchant Community Centre

Section 41 Committees were also invited to comment on the draft Plan including the Reconciliation Advisory Committee, Disability Access & Inclusion Advisory Committee, Active Ageing Advisory Committee and Youth Advisory Committee.

The Reconciliation Advisory Committee provided the following feedback:

- More promotion and signage for Aboriginal artwork
- Annual celebration and event to build momentum at Bulto Ityangga Traces
- Aboriginal artwork be included at the Max Amber Sportsfield (Kurna name pending)
- Improve Kurna signage entrance at Lochiel Park and place name on Council's website
- Major infrastructure redevelopments and new major projects are considered by the Reconciliation Advisory Committee for opportunities to acknowledge Kurna culture and heritage
- Signage recognising Kurna Land outside Council buildings
- Establish a Reconciliation Park in the area (eg existing Paradise Skate Park)
- Paradise Skate Park be given a Kurna name which will include historical and current cultural information / artwork
- Research co-naming of Third and Fifth Creeks in partnership with relevant Councils.

Discussion

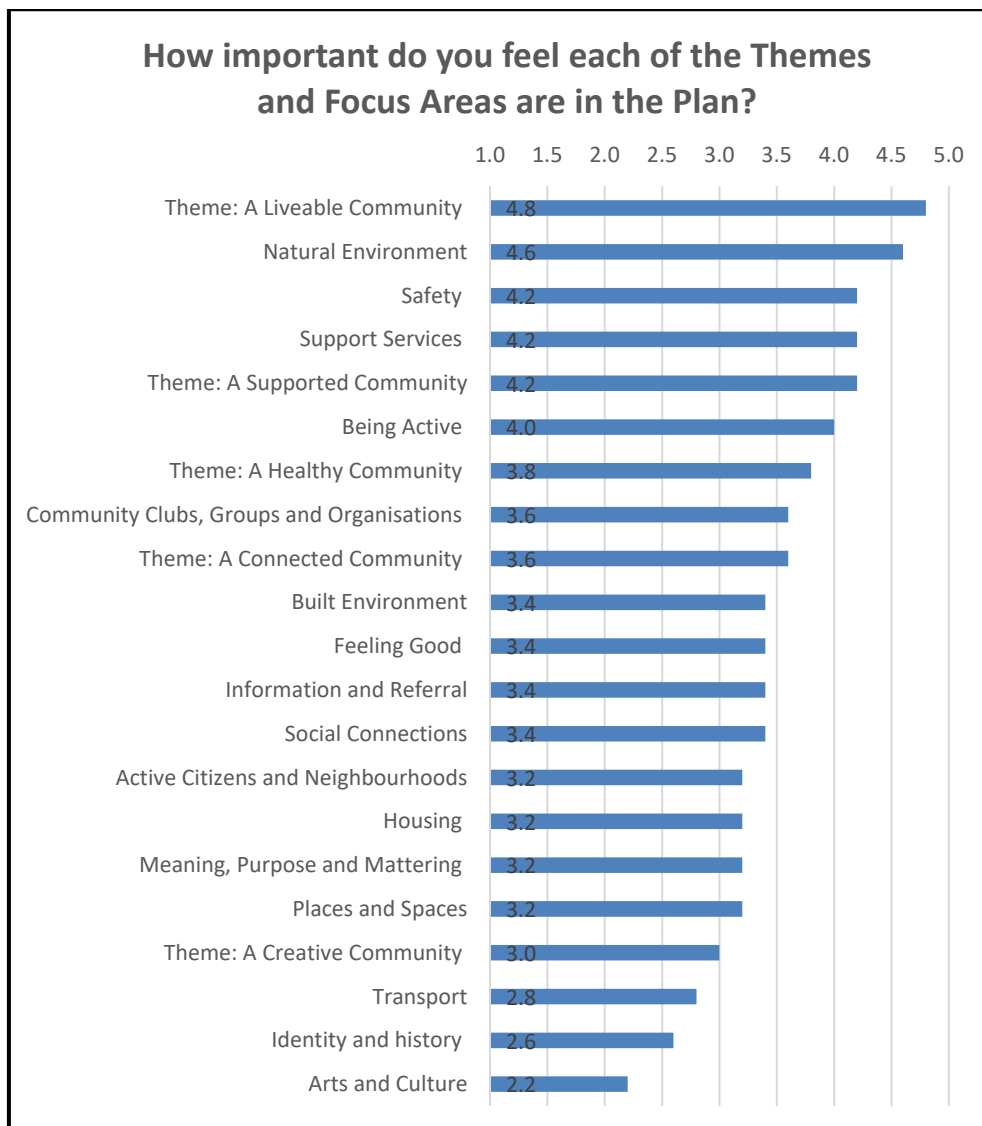
Whilst 57 people viewed the project page on Connect 2 Campbelltown (13 downloaded the Draft Plan) and at least 55 people collected a hard copy survey or promotional material, only 5 people responded to the consultation.

Two males and three females, aged between 50 and 74 years, participated in the survey. Respondents resided in Athelstone, Campbelltown, Newton and two in Rostrevor.

Whilst this a very low response in relation to the Plan itself, Staff are confident that the depth of involvement and input from Community into the Background Paper which informed the Plan was diverse and representative of the broader Community. Staff also know that Community members engage more on a specific project or area of interest rather than a Plan generally.

Consultation summary

The survey asked people to advise how important the Themes and Focus Areas were in the Plan, where 1= not important at all and 5=very important. The average of the responses is collated below in order of importance.



There were three text based comments responding to the Plan. A Staff response in relation to each comment is attached.

Regarding the feedback from the Reconciliation Advisory Committee this will be included in the new Reconciliation Action Plan to be drafted in 2021 which underpins the Community Plan.

No changes are proposed to the draft Plan and Staff recommend that the attached Community Plan be adopted.

Social Implications

Social planning is important for Councils to be able to respond to new and emerging trends and issues, gaps and opportunities as they arise. Council has plans to manage its assets, finances, environment and local economy, and the role of social planning is to consider the needs and aspirations of the people who live, work and play in the area.

The Community Plan has a strategic approach to areas important to the residents and ratepayers in the local area which forms the basis of service delivery, partnerships, collaboration, capacity building and advocacy. There is flexibility in implementation of the Plan through the annual business planning process if changes are required.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

Preparation of the Community Plan is a legislative responsibility in accordance with Sections 122(1) and (8) of the Act (Local Government Act 1999). Consultation was undertaken in accordance with Section 122(6) of the Act and Council's Public Consultation Policy.

Community Engagement

A significant amount of Community engagement has occurred to gather information and ideas to develop the Plan.

A Community Engagement Strategy was developed and implemented to manage consultation on the draft Plan. The consultation period aligned to legislative requirements and was conducted over 21 days.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There are no financial implications in relation to this report.

Recommendation

That Council adopt the Community Plan 2024 as presented.

Community Plan



Providing a quality lifestyle



“Campbelltown City Council acknowledges that we meet on the traditional Country of the Kurna people and respect their physical and spiritual connection to Country. We as Council will act in a way that pays respect to Kurna Heritage. We also acknowledge elders past, present, and future and the continuing importance of their living culture.” Local resident, Shouwn Oosting (left) and Ivan-Tiwu Copley, local Kurna / Peramangk elder (right)



1



2



3

1. Goodstart Early Learning Kurna Acknowledgement

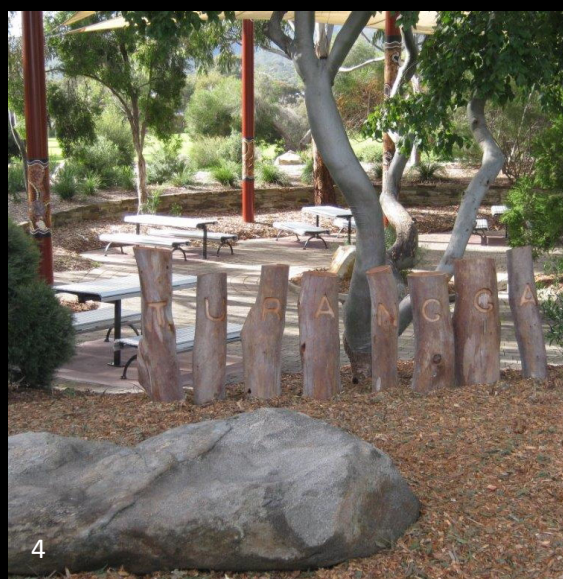
2. Afton Penrith, 2019 NAIDOC Youth Award Winner

3. Kuula Tapa (Koala Lane) signage in Rostrevor

4. Turangga in Thorndon Park

5. Street signs with Aboriginal translations

6. Bulto Ityangga Traces in Lochiel Park



4



5



6

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Introduction

This Community Plan (the Plan) will guide how Campbelltown City Council (Council) and the local Community will work together over the next four years to deliver social outcomes that meet the current and emerging needs, ideas, gaps and aspirations of our Community.

The Plan provides strategic direction that builds on the previous 'Social Plan' and has been informed by consultation with the local community and community groups, clubs and organisations.

This Plan outlines themes and focus areas for action.

The themes state that the Campbelltown Community is:

- *Liveable*
- *Creative*
- *Connected*
- *Healthy*
- *Supported*



Community Snapshot

49 Sport and Recreation Clubs

8 Arts and Culture Groups

9 Service Clubs

50,163 PEOPLE

6,604 (0-11yo)
7,836 (12--24yo)
22,724 (25-59yo)
12,999 (aged 60+)
(ABS, 2016)

9 Pre-schools
11 Primary Schools
3 Secondary Schools
1 Tertiary Institution

8 Seniors Groups

34% of Campbelltown residents were born overseas with the top 5 countries: Italy, UK, China, India and Malaysia
(ABS, 2016)

2 Community Gardens

1 Community Orchard

230+ Council Volunteers

17 Churches and faith groups

3,216 local residents reporting needing help in their day to day lives due to disability (ABS, 2016)

640 local residents have an active NDIS plan

Our achievements in the last four years

Over the past four years there have been many achievements with a small sample here:



Community members tell us they feel safer and more connected when they know their neighbours. There have been 43 Neighbourhood BBQ's held with over 3000 people attending. By the end of 2021 every home will have received an invite.



Campbelltown Fruit Crew harvests and redistributes excess fruit on private land to community groups and organisations. Since its inception over 2500kg of fruit has been rescued.



Council's YAC (Youth Advisory Committee) has distributed 1,100 Study Packs to local students entering exam time each October.



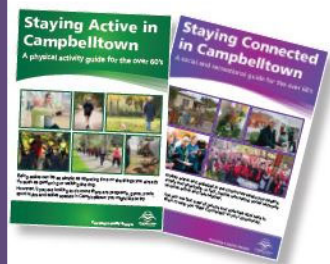
Launch of #giveanhour short-term volunteering 160 waste warriors assembled 18,000, packed 9,000 and delivered 9,000 kitchen caddies.



A Campbelltown Repair Café has been established with 5 sessions run with 112 repairs undertaken. The repair café trial was run in partnership with Rotary Club of Magill Sunrise markets and St Martins Anglican Church.

You're invited to our
Christmas Dinner
 FOOD | FELLOWSHIP | FUN | CAROLS | COMMUNITY
25 December 2020 | 6pm Onwards
 Campbelltown Function Centre, 172 Montacute Rd, Rostrevor
 For catering purposes please RSVP to 8366 9222 by Friday 18 December

Christmas Day dinner partnership led by North East Salvos, supported by Council for people who find themselves alone at Christmas. This initiative in response to Council's social research into loneliness and belonging.



Development of Staying Active and Staying Connected Guides for older people aged 60+.

A Community for everyone: social inclusion

Campbelltown Council and the broader Community welcomes everyone who lives, works or plays in our area. We strive to build a community where everyone can participate in community life and feel a sense of connection and belonging.

Council celebrates diversity, advocates for social justice and values people of all:

- Ages
- Genders
- Abilities
- Cultures
- Sexualities
- Political perspectives
- Faiths and beliefs
- Experiences
- Backgrounds.

Council recognises that there are populations at higher risk of social disadvantage and consider these populations in their policy, planning and programs. These populations include, but are not limited to: children and young people, older people, people from CALD (culturally and linguistically diverse) backgrounds, Aboriginal and Torres Strait Islander Peoples, People living with a disability, Women and Girls, LGBTIQA+ (Lesbian, Gay, Bisexual, Transgender, Intersex, Queer, Asexual) and gender diverse communities.



**Celebrating diversity
during Pridevember**
www.feast.org.au



Our role as Council

- **Service Delivery**

Council is a direct service provider and provides community services, activities and events in the community for example through the Campbelltown Library, The Campbelltown ARC, Campbelltown Home Support Program, Community Bus, School holiday programs and events.

- **Community Development**

Council uses an ABCD (asset based community development) approach where Council's role is to partner and work 'with' Community, not 'do to' or 'for' the Community. Communities can identify their own gaps and ideas and the solutions to address these by mobilising the assets (physical, financial, environmental, social and human) they have.

- **Partnerships and collaboration**

The Campbelltown area is home to thriving clubs, groups and organisations. Council is committed to achieving the best social outcomes for the Community and knows this cannot be achieved alone. Council partners and collaborates to share knowledge, skills and resources.

- **Capacity building**

Our local Community is highly engaged, takes great pride in the area and actively supports and participates in community life. Council will support individuals, groups, clubs and organisations to achieve social outcomes.

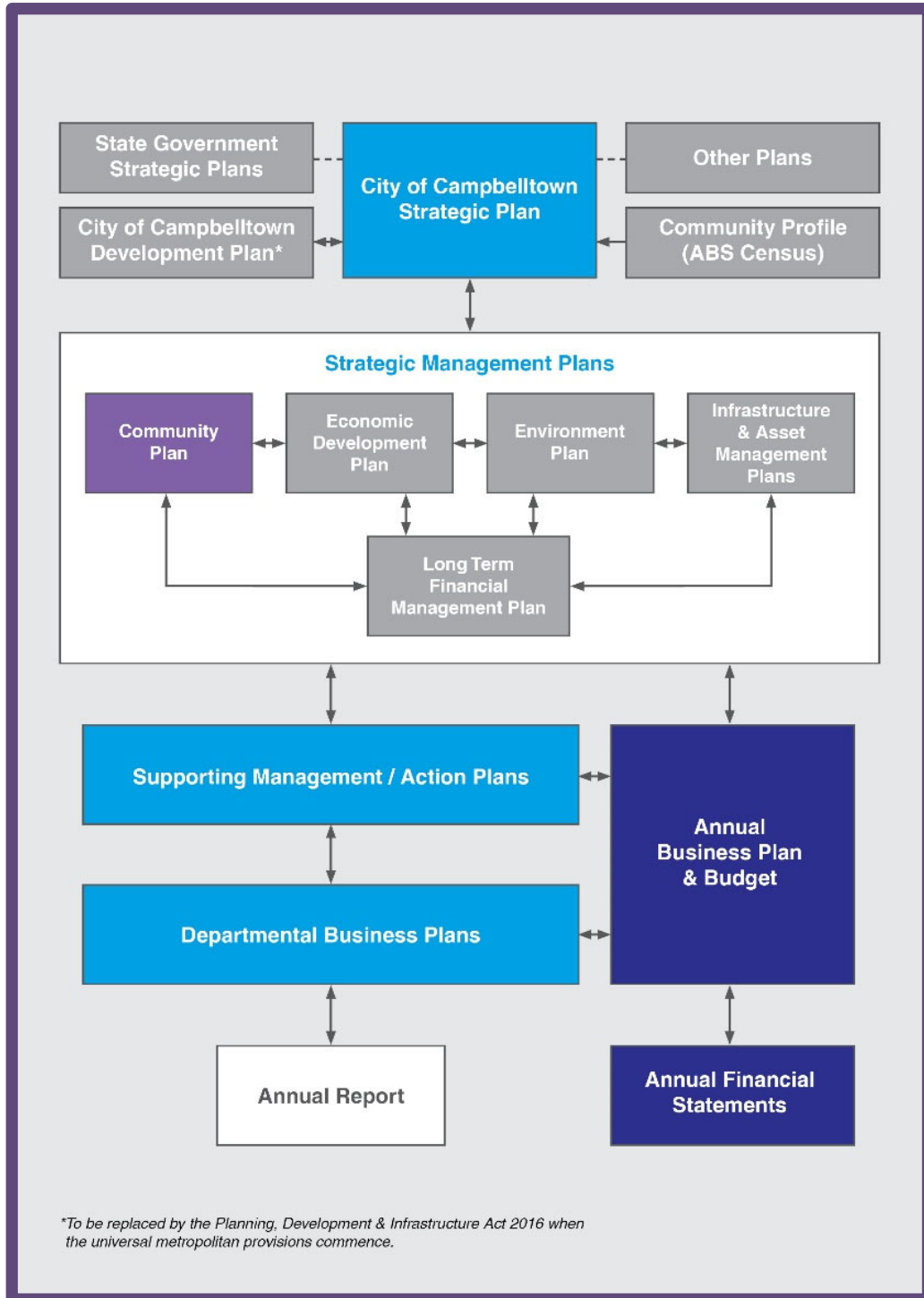
- **Advocacy**

Council has a role to advocate with, and on behalf, of the community to another tier of Government or organisation where there is an unmet need, a need for social justice or to improve access to facilities and services.



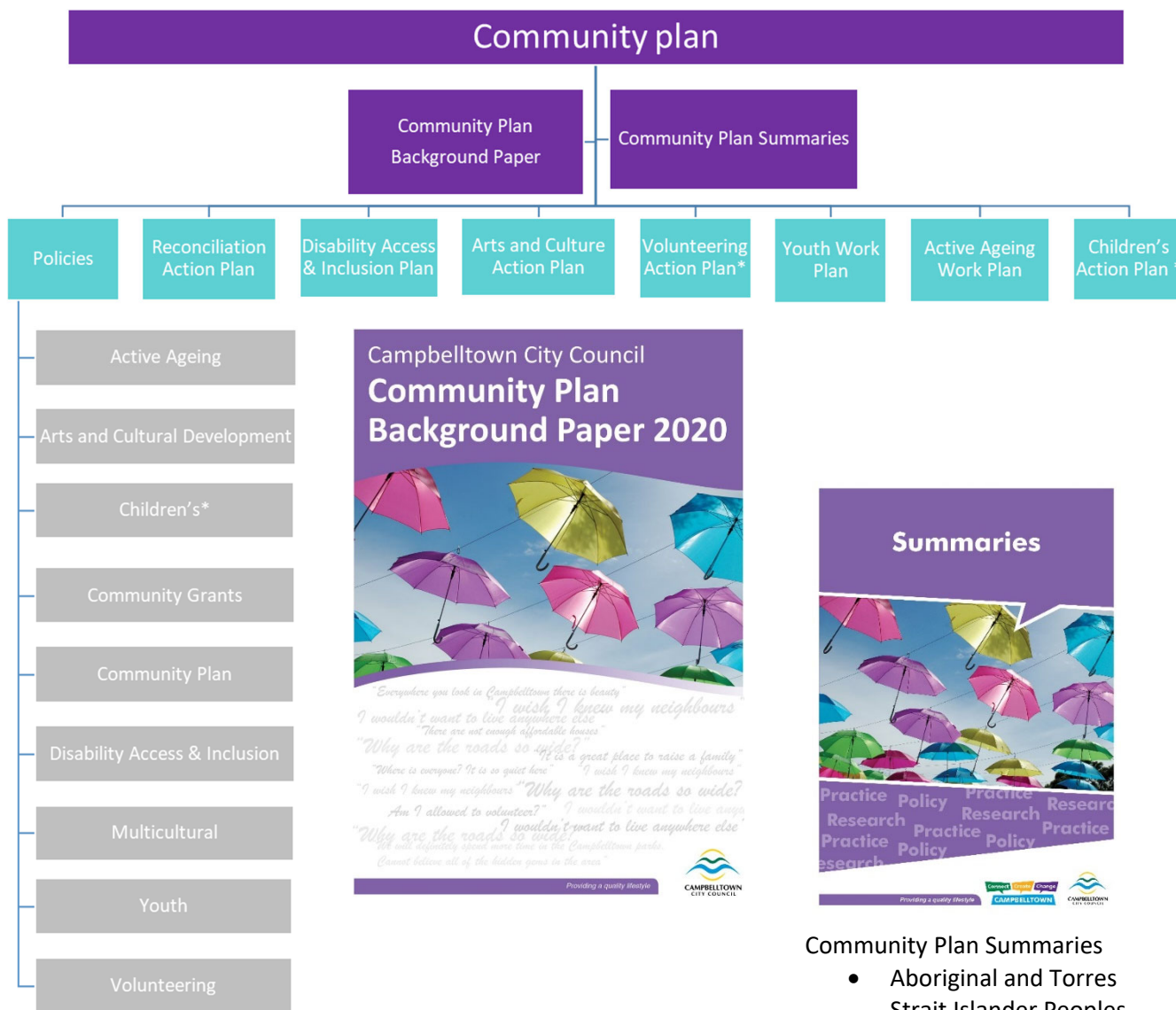
Council's Strategic Planning Framework

Council has an integrated planning framework which aligns all plans and actions as displayed below:



Community Plan and supporting documents

This Plan sets the direction and focus. There are specific policies and strategies that support the implementation of this Plan.



*to be developed

Community Plan Summaries

- Aboriginal and Torres Strait Islander Peoples
- Children and families
- Disability
- Disadvantage
- Health and wellbeing
- Housing
- Multicultural
- Older people
- Safety
- Suburbs
- Volunteering
- Young people

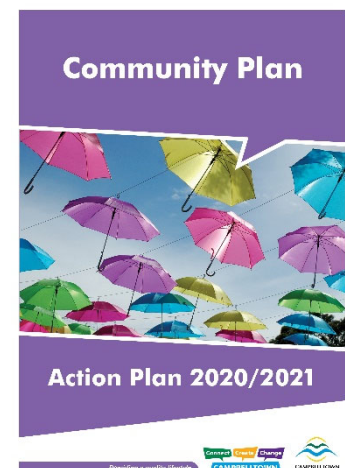
The Plan at a glance

The Plan is built around five themes, each with their own focus areas. The Plan addresses each focus area with an access, equity and inclusion lens which is outlined on page 7.

THEMES	FOCUS AREAS
A LIVEABLE community	Natural Environment Built Environment Transport Housing Safety
A CREATIVE community	Places and Spaces Arts and Culture Identity and history
A CONNECTED community	Meaning, purpose and mattering Social Connections Active citizens and neighbourhoods Community groups, clubs and organisations
A HEALTHY community	Being active Feeling good
A SUPPORTED community	Information and referral Support services

Monitoring and implementation

The Community Plan is monitored and reported on annually through the annual action plan. This details the exact project and responsible Staff member for implementation.



Theme 1: A LIVEABLE COMMUNITY

This theme is about how people live, work and play within the Council area. There is a lot of community pride about how the area looks and feels. The most commonly mentioned reasons for loving Campbelltown are:

- The natural feel and outlook of the area
- The convenient location to the Adelaide CBD and local shops, services and facilities
- The strong relationships, connections and networks that exist within the Community.

From the moment people move from their property boundary into the Community they are accessing Council assets including footpaths, roads, pedestrian crossings, parks, playgrounds, creeks and Council buildings. The Community Plan considers how people use these assets to ensure they are safe, accessible and meet the needs of members of the Community particularly those who may have unique needs that need additional consideration.

The Plan also acknowledges that there are issues that cause frustration and concern for residents related to the streetscapes and verges, antisocial behaviour including theft and damage, feeling unsafe at night, accessible public transport, infill development and the impacts of this on the natural environment, waste management, traffic, parking, stormwater and character of the area.

Council also has an advocacy role in policy areas that Council does not control which includes housing, accessibility on private land and public transport. This is an important role to ensure these areas meet the needs of a diverse Community.

Within this theme, there are five areas for Council to focus on over the next four years:

- Natural environment
- Built environment
- Transport
- Housing
- Safety.



Our community stories: CMO (Campbelltown Memorial Oval)

Council's newly developed CMO replaced several old, inaccessible buildings. CMO has a 'Changing Places' adult change facility, sensory room and viewing areas to ensure everyone can access the building and enjoy the activities inside and out. Council's Disability Access & Inclusion Committee informed the design to ensure an accessible building for all.

Focus Area: Natural Environment

Access to quality green space is essential for individual wellbeing and supporting social connections. A highly valued part of the Campbelltown area is the trees, parks, open and recreation spaces. The spaces provide places to walk, cycle, play (including sport), relax and picnic along with all of the environmental benefits of reducing heat and providing shade.

NATURAL ENVIRONMENT – What we will continue
<ul style="list-style-type: none"> Support Council’s existing plans where it relates to the Community Plan: Environment Plan, Economic Plan, Open Space Strategy and Master Plans
<ul style="list-style-type: none"> Run programs, activities and events in Council’s open and recreation spaces
<ul style="list-style-type: none"> Implement Council’s Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
<ul style="list-style-type: none"> Implement Council’s Reconciliation Action Plan relevant to this focus area
<ul style="list-style-type: none"> Implement Council’s Youth work plan
<ul style="list-style-type: none"> Implement Council’s Active Ageing work plan including promoting ‘Staying Active’ guide for over 60’s
<ul style="list-style-type: none"> Support local food projects on Council land
<ul style="list-style-type: none"> Support implementation of the Regional Public Health Plan

NATURAL ENVIRONMENT – What we will begin
<ul style="list-style-type: none"> Promote Council’s natural environment as a Community attraction / experience
<ul style="list-style-type: none"> Promote the natural environment as great places to explore and as safe, welcoming spaces for young people
<ul style="list-style-type: none"> Review Council’s open and recreation spaces with a child friendly lens including children’s reviews
<ul style="list-style-type: none"> Review Council’s open and recreation spaces with an age-friendly lens
<ul style="list-style-type: none"> Review Council’s open and recreation spaces with a disability lens
<ul style="list-style-type: none"> Review Council’s open and recreation spaces with a youth lens
<ul style="list-style-type: none"> Explore new opportunities for local food projects
<ul style="list-style-type: none"> Facilitate #giveanhour opportunities supporting the natural environment
<ul style="list-style-type: none"> Develop and promote nature walks in the area including a focus on Kaurua history
<ul style="list-style-type: none"> Explore the feasibility of Wi-Fi in public places

Focus Area: Built Environment

People value well maintained community assets that are safe, accessible and support community participation and social connections. The built environment begins once people step from their property into the public domain which includes roads, footpaths, pedestrian crossings, pram ramps, Council owned buildings and assets including playgrounds.

BUILT ENVIRONMENT – What we will continue

- Support implementation of Council's IAMP's (Infrastructure Asset Management Plans) including the Bike Plan and PAMP (Pedestrian and Mobility Plan)
- Continue Child Friendly Campbelltown 'children's voices' goal in playground redevelopment consultations
- Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
- Implement Council's Reconciliation Action Plan relevant to this focus area
- Promote and support Council owned buildings for community use to achieve social outcomes
- Provide accessible bus stops
- Continuous review of Council building lease and hire to ensure fairness and equity in lease and hire arrangements
- Pursue funding for the implementation of the Paradise Recreation Plaza Master Plan
- Provide public drinking fountains in key walking/cycling routes and recreation spaces
- Consider colourful, quirky and interesting signage and infrastructure choices for Council places and spaces

BUILT ENVIRONMENT – What we will begin

- Review Council's built environment with a child friendly lens
- Review Council's built environment with a youth lens
- Review Council's built environment with an aged friendly lens



Our Community Stories:

Marchant Community Centre, 338 Gorge Road, Athelstone

Formerly a primary school and library, the Marchant Community Centre is now home to 8 community groups and clubs who share the space to deliver programs and services. Based at the Centre are U3A, Penguin Club, SA Watercolour Society, 3R's Program, Neighbourhood Watch, Kiwanis Club of Athelstone, Kotara and Campbelltown Quilters.

Focus Area: Transport

Accessible, convenient and affordable transport options are important for employment, education, social connection and daily living tasks. Communities need good public transport routes and connection times with other transport options for those unable to access public transport. Those groups in the community who are transport disadvantaged due to older and younger age, health, disability, lack of drivers license or access to a car, may need additional services or advocacy to ensure their needs are met.

TRANSPORT – what we will continue

- Delivering Council’s volunteer community bus service and Campbelltown Home Support Program transport service
- Support implementation of Council Plans: Bike Plan and PAMP
- Implement Council’s Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
- Implement the Regional Public Health Plan relevant to this focus area
- Continue to advocate for specific transport issues
- Provide community information about transport as required

TRANSPORT – what we will begin

- Promote Council’s Community bus for wider use of the door to door service
- Review transport options for Commonwealth Home Support clients from 1 July 2022 when the funding contract ends
- Promote and support the use of public transport options
- Reinvigorate previous active travel campaigns developed by OPAL Campbelltown



Our Community Stories: Community Bus

Council’s Community Bus runs a volunteer door to door shopping service each week for all residents, averaging 40 passengers per week.

The Bus is also available for charter hire. Langton Park retirement village social group (pictured here) used a Council private bus subsidy to hire the bus for an outing.

Focus Area: Housing

Safe, appropriate and secure housing is essential for people's wellbeing as it can influence every aspect of a person's life including employment and education opportunities, health and community participation. Communities need a housing mix that caters for different life stages and choices including diverse sizes, types and tenures.

Housing emerges consistently throughout community conversations largely focused on the impact of infill development. There are age-specific concerns as well with young people concerned about being able to afford their first home in the area they want, older people discuss the challenges of downsizing, and those worried about the tenure and affordability of their private rental. Whilst Council does not directly develop or build housing it has an advocacy role for new and emerging housing models to meet the current challenges.

HOUSING – what we will continue

- Consider housing as part of the Active Ageing Advisory Committee action plan in line with Age Friendly Communities
- Continue to build and maintain relationships with local social and community housing providers
- Provide Campbelltown Home Support Services to assist people remain independent at home
- Implement Council's Disability Access and Inclusion Plan 2020-2024 relevant to this focus area
- Implement Council's Active Ageing work plan relevant to this focus area
- Promote 'Livable Housing Design' guidelines on Council's website

HOUSING – what we will begin

- Implement recommendations from Council's Active Ageing Advisory Committee housing paper
- Consider developing a Housing strategy/policy
- Research, promote and advocate for alternative housing models
- Consider the use of Council owned residential properties for social outcomes
- Consider information on housing topics as part of the 'Youth: How to Adult' programming

Focus Area: Safety

Feeling safe at home and in the community influences how people connect, interact and participate in community life. Feeling unsafe directly impacts how people live and the choices they make. People's perceptions of safety is influenced by media, including social media, personal experience of an incident, word of mouth where people hear stories of what has happened to someone they know. Perceptions of safety is also experienced differently based on gender and age.

Consistently Community members have said they feel safer when they know their neighbours in the street, living in the area a long time with no incidents, security measures at home, lighting in public places and natural surveillance where people keep any eye on public places and spaces.

SAFETY – what we will continue
<ul style="list-style-type: none"> Support Neighbourhood Watch groups
<ul style="list-style-type: none"> Respond to specific safety concerns including using CPTED (Crime Prevention through Environmental Design) Principles
<ul style="list-style-type: none"> Work with community stakeholders including SAPOL (SA Police), Eastern Adelaide Domestic Violence Service, LAVA (Lions Against Violence Adelaide) to understand specific issues
<ul style="list-style-type: none"> Continue Neighbourhood BBQ program and other neighbourhood initiatives
<ul style="list-style-type: none"> Continue Campbelltown Home Support Program home maintenance and modification program until 2022
<ul style="list-style-type: none"> Support Council's volunteer graffiti removal program
<ul style="list-style-type: none"> Provide free Wi-Fi in Council buildings and attached carparks
<ul style="list-style-type: none"> Respond to specific road safety concerns
<ul style="list-style-type: none"> Provide safe phone and computer access at the Community Hub at the ArtHouse
<ul style="list-style-type: none"> Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area

SAFETY – what we will begin
<ul style="list-style-type: none"> Provide timely crime and safety data and information to the Community
<ul style="list-style-type: none"> Community information and education on specific safety issues as required including youth specific topics
<ul style="list-style-type: none"> Promote human rights, advocacy and complaint services for specific groups in the Community e.g. people with a disability, children, older people

Theme 2: A CREATIVE COMMUNITY

A creative or vibrant community is one that exudes positivity, pride, energy and can be described as a 'place with a pulse'. Creative communities attract diverse people to live, work and play in the area with a range of skills, professions, talents and abilities.

This theme is about celebrating Campbelltown's past, present and future through a variety of art forms including poetry, storytelling, visual arts, dance, music and sculpture. It is a Campbelltown 'brand', understanding what Campbelltown is, what it could be known for and celebrating what is unique.

Within this theme, there are three areas for Council to focus on over the next four years:

- Places and Spaces
- Identity and Local History
- Arts and Culture.



Our Community Stories: Melville Secret Playground, Hectorville

Two laneways from Melville Grove and Hectorville Road lead you into a secret farm including large tractor and giant pumpkins! The laneways were described as 'creepy' however with the guidance of local visual artists James Parker and Ann Whitby they worked with community members to design and bring the murals to life. Combined with the welcome hopscotch game the laneway has transformed from creepy to creative. Drop by and enjoy!

Focus Area: Places and Spaces

While people like the ‘feel’ of the Community, they are craving more colourful, quirky and interesting places and spaces for all members of the Community to naturally gather and enjoy being out together in the Community.

PLACES AND SPACES– what we will continue

- Facilitating events for the Community to come together
- Support the implementation of Council’s Economic Development Plan
- Implement Council’s Youth work plan including implementing annual youth programs and events
- Support the implementation of Magill Village and Campbelltown Urban Village
- Support for places and spaces that respect cultural inclusion
- Campbelltown Home Support Program social art groups
- School holiday programs including arts and culture programs

PLACES AND SPACES – what we will begin

- Activate new places and spaces for events and activities
- Backyard sessions at the Campbelltown ArtHouse with art markets and local music
- Consider place-making opportunities



Our Community Stories: Campbelltown ArtHouse

Campbelltown ArtHouse is home to a gallery space for monthly exhibitions, art classes and workshops.

The ‘quirky’ backyard event space is perfect for local musicians, poetry readings and pictured here, hosting the launch of Celebrate the Arts in 2018.

Focus Area: Identity and Local History

A unique feature of the Campbelltown area is the knowledge and passionate stories people share of growing up in the Campbelltown area. Sharing stories is important for communities to understand their identity and the unique people who make up the Campbelltown area.

IDENTITY AND LOCAL HISTORY – what we will continue

- Share local history information via social media and through the Library, including the Kurna history box
- Support Lochend House tours
- Support implementation of Council’s Economic Development Plan
- Celebrate International Women’s Day including the ‘Women of Campbelltown’ project
- Launch and promote Council’s ‘This is my Campbelltown’ project
- Promote ‘Our Fruitful Record’ market gardening oral history project
- Implement Council’s Art and Culture Action Plan
- Implement Council’s Reconciliation Action Plan relevant to this focus area
- Promote local books about the Campbelltown area ‘From River to the Hills and ‘Colonial Settlers on the River Torrens’

IDENTITY AND LOCAL HISTORY – what we will begin

- Consider adding to ‘Our Fruitful Record’ market gardening oral history project with more families
- Share Kurna local history via social media and through local community walk and talks
- Build on the ‘The Women of Campbelltown’ project
- Collect and share community stories of hope, creativity and achievements of local Community members, streets and neighbourhoods



Celebrating International Women’s Day with the ‘Women of Campbelltown’ project – inspiring stories of local women, their achievements and contributions to the Community. To see the full stories visit: www.campbelltown.sa.gov.au/iwd
Thank you to the women who participated and volunteer interviewers Di Booker and Katrina Spencer.



Our Community Stories Women of Campbelltown

Council celebrates International Women’s Day each year. In 2020, Council collected the stories of 10 amazing women who have contributed to the Campbelltown Community. The project continues with 10 new women added each year.

Focus Area: Arts and Culture

Arts and culture has a strong, positive impact on the quality of life in Communities creating a vibrant urban culture of creativity and innovation. The Campbelltown area is rich in human capital with people who paint, sculpt, write, act, photograph, design, sing, dance, make music and build. Art in all its forms adds life, intrigue, interest, colour and energy to an area. There is an opportunity to further untap the creative talents in the area and also provide opportunities to experience and enjoy arts in all its forms.

ARTS AND CULTURE– what we will continue

- Supporting arts events like Fringe, SALA (South Australian Living Arts Festival), Library and ArtHouse gallery exhibitions, Literary Awards
- Support and partner with local artists and arts groups
- Promote the self-drive public art map via the website
- Embed the arts in Council programs e.g. Campbelltown Home Support Program, school holiday and youth programs

ARTS AND CULTURE – what we will begin

- Implement Arts and Culture Action Plan 2020 (pictured below)

Strategic Outcomes and Focus

Commitment to Arts and Culture

We will provide greater support at policy and political level, which will be a key area in driving forth a strong arts and cultural community.

- Review current arts and cultural policies
- Develop stronger arts and cultural policies moving forward
- Invest more in human and financial resources

Supporting Artists

We will offer increased support for artists and arts organisations, aiding in the development of new artistic ideas, as well as enhanced quality and output of work.

- Explore funding opportunities
- Artist in Residence program
- Artist Register
- Attracting more artistic events and projects
- Promote and provide support for existing artists and arts organisations

Creative Spaces

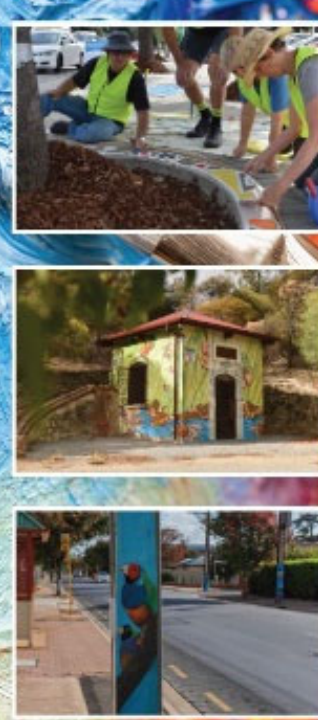
We will work with the community to identify vacant buildings and public spaces that can be developed and transformed into artist studios and creative spaces for public consumption.


- Gallery space (regular exhibitions, talks, workshops and other creative forums)
- Workshop and performance spaces

Public Art

We want to see creative vibrancy reflected in local streetscapes through a strong public art initiative including murals, sculptures and a free public art wall where amateur, emerging and established aerosol artists have the opportunity to 'jam'.

- Development of a Sculpture Master Plan
- More visible mural / street art
- Development of a self-drive public art map
- Wider community participation in arts activities/events





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Our Community Stories Drainwaves

Ripples Community Arts Inc., where artists of all ages and from all walks of life in Campbelltown can cooperate, support and encourage each other in their artistic endeavours. The members have designed and mosaicked 27 bio-retention pits in the Lochiel Park area. Each drain has a unique design that tells its own story.

www.ripplescommunityarts.wordpress.com

Campbelltown City Council – Public Art

Public art beautifies and stimulates thinking, giving us a sense of place and how we engage with spaces. The public art self-drive map includes works you can find in the City of Campbelltown, including artwork in the streets, parks and other public spaces.

- 1 Fourth Creek nature playground**
Artists: James Parker working with students from Stradbroke Primary School, Thomdon Park Primary School and Campbelltown Pre-School
- 2 Reid Avenue Stobie Pole Art**
Located between Laver Street and Sheppard Street, Hectorville
Artists: 2030 Species project
- 3 Herb Reid Reserve Mural**
Artists: John Whitney
- 4 Melville Grove Secret Playground Laneway**
Artists: James Parker and community
- 5 Melville Grove Secret Playground – Mosaic rocks**
Artists: Tatty K
- 6 Wood Oven Gourmet Pizza, Hambledon Road**
Artist: Luke Turner
- 7 Lochiel Park, Bulto Ityangga Traces**
Artist: Karl Telfer, Gavin Malone and Greg Johns
- 8 Drainwaves mosaic art project at Lochiel Park**
Artist: Ripples Community Arts Inc
- 9 River Torrens Figure**
Located on the Linear Trail via Heather Court
Artist: Unknown
- 10 Stobie Poles, Greenglade**
Artist: Tikari Rigney
- 11 Newton Village Street Scape**
Located at Jan Street, Newton
Artist: Council designed wall. Mosaic by Ripples Community
- 12 Turangga (Thorndon Park poles)**
Artist: Marra Dreaming
- 13 Photo arch at Thorndon Park**
Artists: James Parker with young Community members Mara Guez, Ellie Turner, Emma Burgess and Monique Monzamide
- 14 Foxfield Oval Hall Mural**
Foxfield Oval, Maryvale Road, Athelstone
Artist: Interchangeable – available for interested artists
- 15 Campbelltown Community Orchard**
Located at Reservoir Rd, Paradise
Artist: Melanie Spurling with members of the Community Orchard
- 16 Outback Adventure Playground next to the library**
Artist: James Parker and Campbelltown Pre-Schoolers



Our Community Stories: Self-drive Public Art Map

Campbelltown is home to a range of public art including murals, sculpture and mosaic. The self-drive map shows the location of the art and the artist.

Theme 3: A CONNECTED COMMUNITY

Connection to place and connection to others are an important part of what makes us human. Campbelltown is rich in social capital (the connections, friendships, bonds and trust between people living in the area) evidenced by participation in churches, groups, clubs and large family and friendship networks living locally.

This theme is about Council supporting people to feel connected, to feel a sense of belonging and value. Many people do feel this way however, consultation also reveals that for some people this is not the case and they feel lonely, isolated and disconnected for a range of reasons including age, health, finances, transport, disability, lack of friends or family support, motivation, social confidence, lack of, or reduced confidence, speaking english.

Within this theme, there are four areas for Council to focus on over the next four years:

- Meaning, purpose and mattering
- Connect socially
- Active citizens and neighbourhoods
- Community groups, clubs and organisations.



Our Community Stories:

Play Streets

Council has been supporting Play Streets for years, established under the OPAL Campbelltown project encouraging children to be active.

Council is now partnering with Play Australia, Multicultural Communities SA and La Trobe University on the 1000 Play Streets project. Play Streets reclaims local streets for play and social connection with neighbours.

Melville Grove resident Vinod and his 2 children worked with Staff to invite their neighbours to 4 Play Streets events in their street. New friendships and games were created including the longest hopscotch in history, or so we are told!

Focus Area: Meaning, Purpose and Mattering

Meaning comes in different forms for everyone and as people transition through life how they find meaning and purpose changes. There needs to be diverse opportunities to meet those changes. We also know that an important part of feeling connected is the depth of the relationship we have with others and when you matter to someone else and they care about you this is when true connection and belonging is felt.

This theme includes

- Volunteering
- Education and lifelong learning
- Employment and training
- Work experience and placement
- Retirement and
- Relationships (friends/family/networks).

MEANING, PURPOSE AND MATTERING – what we will continue
• Create, promote and manage volunteer opportunities for people of all ages and abilities
• Develop #giveanhour short-term volunteer opportunities
• Support implementation of the Regional Public Health Plan
• Build and maintain relationships and partnerships with community groups and organisations including schools, job network and DES (Disability Employment Services), SLES (School Leaver Employment Service)
• Deliver 'Mindset for Life' retirement programs
• Support Council's employment diversity program (traineeship for a young, local person with a disability)
• Implement the Disability Access and Inclusion Plan 2020-2024 relevant to this focus area
• Implement Council's Youth work plan
• Implement Council's Active Ageing work plan
• Support implementation of Council's Economic Development Plan
• Facilitate Section 41 Committees: Youth, Active Ageing, Reconciliation, Disability Access & Inclusion
• Support local students with work experience, work placement and university placements
• Deliver Campbelltown Home Support Program social program
• Provide free, affordable events, programs and activities
• Undertake social research into specific social issues

MEANING, PURPOSE AND MATTERING – what we will begin

- Investigate a 'volunteer in Campbelltown' campaign to encourage more formal and short-term volunteering anywhere in the area
- Promote and showcase volunteering stories
- Develop a community wide volunteer event for leaders of local groups, clubs and organisations
- Research into local youth casual, traineeship and apprenticeship job opportunities
- Explore anti-racism campaigns such as Welcome Cities Network and Racism. It stops with me.
- Engage with school leadership groups to inform the work of YAC



Our community stories:

Employment diversity program

Bart, a local resident of Athelstone was Council's first young person with a disability to start a Certificate III Business Administration traineeship as part of Council's Employment Diversity Program. Bart worked across several Council teams providing administrative support. During his traineeship Bart was one of the most popular staff members in the whole Council known for his always positive, friendly attitude. Bart said of his traineeship "I finally found a place I belong"



Our community stories:

Speed Friending

Council's Disability Access & Inclusion Plan consultation showed that there is a gap for young people with a disability aged 18+ and social opportunities that reflect what their peers are doing.

A social night to meet other people has been developed by, and for, young people on the spectrum or with social difficulties. The working group, made up of young people on the spectrum and 2 workers have shaped the night, prepared videos in advance to ensure that people on the spectrum feel safe and welcomed to attend this night.

Focus Area: Connect socially

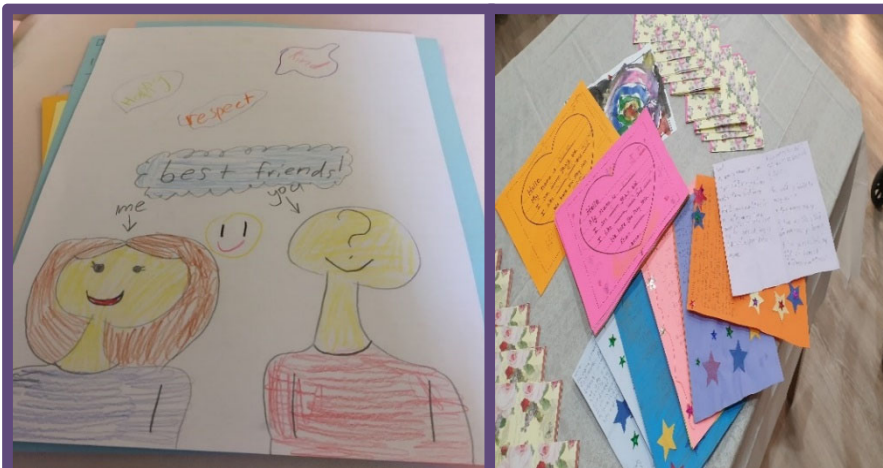
There are many opportunities to connect socially in the Campbelltown area through sports, churches, groups, clubs and organisations including Council programs and events. Council also acknowledges there are barriers for people to connect socially including social confidence, finances, attitudes or culture of a group/club/organisation, lack of transport, health issues, lack of social skills or english skills and not knowing what is available. Council's role is to explore these barriers and work with Community to identify solutions.

CONNECT SOCIALLY – what we will continue

- Implement Council's Active Ageing work plan including recommendations from the 'Belonging and Loneliness' report targeting socially isolated individuals
- Facilitate annual Neighbourhood BBQ program and other neighbourhood development projects
- Deliver Campbelltown Home Support Program social program
- Partner with community groups, clubs and organisations to deliver programs and activities
- Update and promote over 60's 'Staying Connected' and 'Staying Active' guides
- Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
- Support local food projects and other community initiatives
- Implement Council's Youth work plan
- Facilitate Community Hub at the ArtHouse for information and social connection
- Deliver Council programs and events that are affordable, accessible and reflect diverse interests

CONNECT SOCIALLY – what we will begin

- More targeted promotion of opportunities through networks
- Establish regular communication to community groups and organisations about what Council and the Community groups and organisations are doing



Our Community Stories: Pen Pal Project

During COVID-19 older people in the community were experiencing feelings of isolation and loneliness. We know that bringing children and older people together can see great things happen. Council Staff linked East Marden Primary School students to write letters and draw pictures for older people living in local residential care. Hundreds of letters flowed between the groups!

Focus Area: Active Citizens and Neighbourhoods

This focus area is new in the Community Plan. Campbelltown has active, engaged, passionate and committed community members who want to actively participate in their Community including decision making, practical projects, partnering with Council, leading advocacy, identifying and implementing solutions to local issues or unmet needs.

This area is underpinned heavily by a community development approach which is about Council working 'with' Community, not 'doing to or for' Community.

ACTIVE CITIZENS AND NEIGHBOURHOODS – what we will continue

- Support community-led initiatives
- Develop and expand #giveanhour opportunities
- Develop neighbourhood development projects with Community
- Promote Council's consultation platform 'connect2campbelltown'

ACTIVE CITIZENS AND NEIGHBOURHOODS – what we will begin

- Celebrating connected neighbourhoods and streets through SATYS (Show and Tell Your Street)
- Facilitate an annual children's forum
- Facilitate an annual youth forum
- Develop targeted strategies to engage young people on specific topics
- Develop an easy read 'how to participate in Council decisions and lobby' for specific audiences e.g. youth, people with a disability, children
- Identify and support community leadership
- Develop and promote community stories through networks, social media and the website



Our community stories: Species 2030 stobie pole art

Community-led initiative utilising a Council Community Grant to revitalise Reid Avenue, Hectorville whilst sharing important messages about protecting our native species.



Our community stories: LOVE Campbelltown Food Pantry

Community-led initiative partnering with Campbelltown Uniting Church and Rotary Club of Morialta to provide a free food pantry for the Community. Community members fill with items to share.

Focus Area: Community Groups, Clubs and Organisations

This focus area underpins the whole theme of 'A Connected Community'. Community groups, clubs and organisations play an essential role in the local Community; some would say they are 'the heartbeat' of the Community. They provide opportunities to connect socially, learn new skills and knowledge, participate in meaningful activities and provide a sense of purpose.

Council has a role to partner, collaborate and provide support to achieve great social outcomes for the local Community.

COMMUNITY GROUPS, CLUBS AND ORGANISATIONS– what we will continue

- Partner and collaborate with community groups and organisations
- Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
- Implement Council's Reconciliation Action Plan relevant to this focus area
- Implement Council's Youth work plan
- Implement Council's Active Ageing work plan
- Facilitate Council's Section 41 Service Club Advisory Committee
- Support clubs and groups through venues, promotion, information, advice, training and grants
- Bring community groups, clubs and organisations together to explore specific issues

COMMUNITY GROUPS, CLUBS AND ORGANISATIONS – what we will begin

- Build relationships with clubs, groups and organisations



Our community stories:

Athelstone Community Garden

Nestled in Padulesi Park is the welcoming Athelstone Community Garden. Garden beds (shared and individual), fruit trees, herbs, beehives and brand new market garden history walk. The Garden transformed the once empty space into a productive and vibrant garden and community space. Shared morning tea at the Saturday working bee is just one highlight. Council was proud to provide seed funding for this great community led initiative and continue to support the Garden through the annual community grants program.

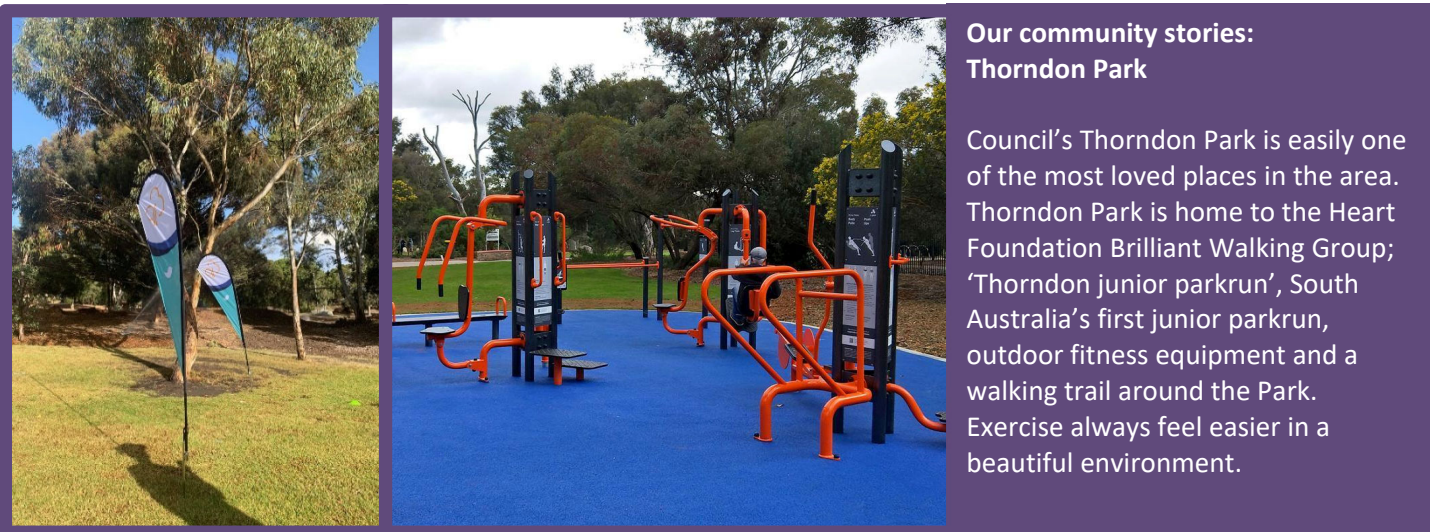
Theme 4: A HEALTHY COMMUNITY

People's health and wellbeing is influenced by many individual factors and also the Community they live in. For a healthy Community people need safe, appropriate housing, clean air and water, access to good food, green space, places to walk and cycle, employment, education and learning, access to beauty, arts and culture and to have social connections, a sense of belonging and to feel valued.

Supporting a healthy community and community wellbeing requires a whole of Community approach working together to support people to be active, eat well, sleep well and have positive mental health in Campbelltown.

Within this theme, there are two areas for Council to focus on over the next four years:

- Be active
- Feel good.



Focus Area: Be Active

Council has a role to support people to be active including providing quality walking and cycling trails, sport and recreation facilities, maintaining green space and supporting initiatives to make physical activity an easy choice.

BE ACTIVE - what we will continue
<ul style="list-style-type: none"> • Provide Ride-a-bike-right school holiday programs
<ul style="list-style-type: none"> • Promote and support cycling and walking
<ul style="list-style-type: none"> • Promote and support Play Streets
<ul style="list-style-type: none"> • Support implementation of Council's Bike Plan and PAMP (Pedestrian and Mobility Plan)
<ul style="list-style-type: none"> • Support implementation of the Regional Public Health Plan
<ul style="list-style-type: none"> • Build and maintain relationships with groups, clubs and organisations
<ul style="list-style-type: none"> • Implement Council's Active Ageing work plan including updating and promoting 'Staying active' guide
<ul style="list-style-type: none"> • Support health and wellbeing groups and programs e.g. Heart Foundation, parkrun
<ul style="list-style-type: none"> • Implement Council's Youth work plan
<ul style="list-style-type: none"> • Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area

BE ACTIVE – what we will begin
<ul style="list-style-type: none"> • Map additional family friendly cycling loops around the area
<ul style="list-style-type: none"> • Promote ways for people of all ages and abilities to stay active
<ul style="list-style-type: none"> • Deliver information sessions on a range of health and wellbeing topics



Our Community Stories: Ride-a-bike-right

Remember the days when learning to ride your bike was on the road outside your house? Times have changed and children aren't learning this way due to traffic on local roads and shorter driveways. Council offers Ride-a-bike-right during school holidays for children to learn how to ride and develop their skills. We want to see more children and families out riding!

Focus area: Feel Good

This focus area incorporates a number of elements that we know contributes to individual wellbeing including eating well, sleeping well and having positive mental health. People of all ages will use the word 'feeling happy' as a way to describe their wellbeing or something they aspire to be. All of the other focus areas of the Plan have a role to contribute to this focus area too.

FEEL GOOD – what we will continue
<ul style="list-style-type: none"> Support food security projects
<ul style="list-style-type: none"> Support implementation of the Regional Public Health Plan
<ul style="list-style-type: none"> Implement Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
<ul style="list-style-type: none"> Build and maintain relationships with community groups, clubs and organisations
<ul style="list-style-type: none"> Participate in relevant partnership projects
<ul style="list-style-type: none"> Implement Council's Youth work plan
<ul style="list-style-type: none"> Implement Council's Active Ageing work plan
<ul style="list-style-type: none"> Promoting Council's 'Be Kind' web page developed in response to COVID-19

FEEL GOOD – what we will begin
<ul style="list-style-type: none"> Research community wellbeing models and evaluation including Five Ways to Wellbeing
<ul style="list-style-type: none"> Deliver information sessions on a range of health and wellbeing topics
<ul style="list-style-type: none"> Implement youth mental health report recommendations
<ul style="list-style-type: none"> Recognise national mental health initiatives including mental health week, RUOK? Day
<ul style="list-style-type: none"> Consider Wellbeing SA Plan as part of Council's wellbeing work

"I want to be happy and healthy" is often how people describe the life they want. Council cares about its residents' wellbeing and this card suggests 3 practical ways to support you to be happy and healthy in Campbelltown...

Be creative

Engaging in the arts enriches our emotions – explore your own creativity or get out and enjoy the arts.

- Join a creative group:
 - Art
 - Dance
 - Singing
 - Music
 - Drama
 - Writing
- Community Workshops & Men's Sheds
- Exhibitions
- Plays and performances
- Join Campbelltown's artist register

Be connected

We are social creatures and want to feel valued, connected and like we belong. Campbelltown has many groups, clubs and organisations that want to meet you.

- Volunteering groups
- Interest groups e.g. history, English conversation, reading
- Library programs
- Service clubs (Rotary, Kiwanis, Lions, Inner wheel)
- Senior citizens clubs
- Campbelltown Home Support social programs
- Churches
- Sport & recreation clubs e.g. football, table tennis, dance, youth

Be active

Physical activity, exercise, movement and taking a breath of fresh air outside can provide an instant boost in our mood.

- Free outdoor gyms
- Dog park
- River Torrens Linear Park
- Walking groups
- Walking & Bike trails
- Community Orchard & Gardens
- OPAL Active family play / map
- The Campbelltown ARC programs
- Low cost fitness programs

This is just a start of what Campbelltown has to offer... please contact Campbelltown City Council on **8366 9222** or view our website www.campbelltown.sa.gov.au for more information on options that may suit you.

If something doesn't feel quite right with your health and wellbeing please visit your GP.

This card was developed to recognise Mental Health Week 2016.



**CAMPBELLTOWN
CITY COUNCIL**
Providing a quality lifestyle

**Our community stories:
Positive mental health card**

In celebrating Mental Health Week Council produced a positive mental health card encouraging people to :

- Be creative
- Be connected
- Be active

With local suggestions to participate in these activities

The cards are a reminder of the importance of looking after your mental health.

Theme 5: A SUPPORTED COMMUNITY

This theme highlights that people need and want access to timely and relevant information. They also value supported referrals to other organisations and support services for specific help when required.

People may find themselves in a life situation they never expected or could have anticipated which can cause stress, anxiety and worry in the individual and their family. This certainly was the case for those people impacted by the COVID-19 pandemic which continues to impact individuals and communities including how we interact with each other and the support we might need.

Within this theme, there are two areas for Council to focus on over the next four years:

- Information and referral
- Support Services.



FOOD BANK **MOBILE FOOD HUB**

BEULAH PARK & PARADISE SUPPORT

FOOD RELIEF FOR THOSE IN NEED.

UNITING COMMUNITIES CARPARK
243 THE PARADE, BEULAH PARK

BEULAH PARK COMMENCING 30 SEPT (FORTNIGHTLY)
WEDNESDAY 11.00AM TO 1.00PM

ST MARTIN'S ANGLICAN CHURCH CARPARK
3 GORGE ROAD, PARADISE

PARADISE COMMENCING 7 OCT (FORTNIGHTLY)
WEDNESDAY 12.00PM TO 2.00PM

LOWCOST GROCERIES | **FREE FRUIT & VEG AND BREAD** 

PLEASE PRESENT AGENCY REFERRAL ON ARRIVAL*.

WE LOOK FORWARD TO SEEING YOU!

*This service is offered to provide food relief to those in need in the Beulah Park & Paradise region. Those accessing this service will need to have a Food Hub referral from a Foodbank supporting agency. Limits may apply. Some products may be past best before date. Any questions contact 9351 1156 or email sereenah@foodbanksa.org.au

WWW.FOODBANKSA.ORG.AU

Our community stories:
Mobile Food Hub
There are people who experience food security barriers: access to affordable, safe, healthy and culturally appropriate food. St Martins Anglican Church partnered with Foodbank SA to bring the mobile van fortnightly to Campbelltown to support people on a low income or experiencing disadvantage.

Focus Area: Information and referral

There are challenges in getting timely information to people in a format and timeframe that they can access. A common comment heard is 'I didn't know about that' although Council and Community groups and clubs communicate in a variety of ways.

INFORMATION AND REFERRAL – what we will continue
<ul style="list-style-type: none"> • Provide face to face information and support through the Community Hub at the ArtHouse
<ul style="list-style-type: none"> • Ensure up to date information on Council's website
<ul style="list-style-type: none"> • Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
<ul style="list-style-type: none"> • Implement Council's Regional Public Health Plan
<ul style="list-style-type: none"> • Consider information provided with an inclusive lens considering language, images and accessibility
<ul style="list-style-type: none"> • Implement Council's Active Ageing work plan

INFORMATION AND REFERRAL – what we will begin
<ul style="list-style-type: none"> • Establish mailing list for community groups and organisations
<ul style="list-style-type: none"> • Develop communication methods for targeted groups
<ul style="list-style-type: none"> • Promote to people where they can find timely, relevant information about Council if they need it



Our community stories: Community information flyers

We heard about local residents who received an invite to a local Neighbourhood BBQ. The flyer was nearly thrown out as it was assumed it wasn't something they could participate in.

One phrase changed their mind. 'Halal burgers'. 'Halal' meant they felt welcomed and included at the BBQ.

The flyer also provides transport for those who would otherwise miss out.

When we want to include all Community members our language and reducing barriers to participate is so important.

Focus Area: Support services

Access to safe, appropriate and responsive support services is essential for anyone requiring additional support at a particular time in their life. This may be financial, food, counselling, legal support or practical support. For people who may have specific issues and need to enter a 'service system' like mental health, homelessness, domestic violence or NDIS this can be overwhelming and confusing for people trying to navigate the processes and make decisions at, what could be, a stressful time for them.

Council knows there is a stigma associated with discussing or admitting that you may need support services in the area. Therefore, Council has a role to support outreach services locally and advocate to non-government organisations to ensure people can access the appropriate services they need. Generally, there are limited local services based in the Campbelltown area and the expectation is that people will travel mainly to the City, Norwood or Modbury. Council also acknowledges the work of local churches in providing important, largely unfunded services.

SUPPORT SERVICES – what we will continue
<ul style="list-style-type: none"> Continue to advocate for local outreach services
<ul style="list-style-type: none"> Build and maintain relationships with community groups, clubs and organisations
<ul style="list-style-type: none"> Respond to partnership opportunities with NGO's (Non-Government Organisation's) and community groups and organisations
<ul style="list-style-type: none"> Promote church community services and programs
<ul style="list-style-type: none"> Implement Council's Disability Access & Inclusion Plan 2020-2024 relevant to this focus area
<ul style="list-style-type: none"> Support people to access My Aged Care and deliver Campbelltown Home Support Program to eligible clients
<ul style="list-style-type: none"> Information and referral for people experiencing specific social issues: rough sleepers, domestic violence, financial hardship
<ul style="list-style-type: none"> Update and review Council's relationship database with community groups, clubs and organisations
<ul style="list-style-type: none"> Deliver age-specific programs targeting specific needs
<ul style="list-style-type: none"> Support implementation of Council's Emergency Management Plan
<ul style="list-style-type: none"> Support implementation of the Regional Public Health Plan
<ul style="list-style-type: none"> Promote Council's 'Be Kind' web page developed in response to COVID-19

SUPPORT SERVICES – what we will begin
<ul style="list-style-type: none"> Explore the potential of transforming Hambledon Road facility as a community hub for activities and support services
<ul style="list-style-type: none"> Identify suitable, affordable facilities for Non-Government Organisation's and outreach services

Draft Community Plan

Staff Analysis of Comments

Survey Number	Survey Comments	Staff Comment
HC 1	Can we avoid becoming an area of square houses and units?	The Community Plan does not address this area. The Community Plan Background Paper includes feedback like this. The 'Housing' section of the Community Plan does not aim to discuss planning and development.
3	I note that the previous community plan included references to Aboriginal Reconciliation, the needs of those with a disability and the elderly. These continue to be important 'groups' to support particularly in light of national and state enquiries and reports. There is overlap of this plan and the proposed Strategic Plan 2024 - this may be deliberate, hopefully the actions will be purposeful.	The Community Plan, as a key Management Plan, aims to be more specific in particular areas than the Strategic Plan. Actions associated with these specific areas are also picked up in their own Action Plans.
4	I think a specific project to connect people socially is through their pets, ie would like to see Council try to connect small dog owners together to do things socially with their small dogs (apart from providing dog parks). Would like to see Council reach out to lonely senior citizens and provide suitable projects for get togethers. Spending a lot of money on arts and culture is not important to the greatest demographic of Campbelltown residents, but conditions of everyday living are important.	In the Community Plan Background Paper there is specific mention of dogs and their role as social connectors. This is picked up in the Plan under 'A Connected Community'. Council's Active Ageing Plan also focuses on social isolation and loneliness for older people.

11.4 Newton Community Garden

Community Development Officer (Neighbourhoods), Sophie Kavoukis' Report

Purpose of Report

To recommend that the proposed Newton Community Garden be located at the Playford Road Tennis Courts Reserve with an allocation of seed funding.

Strategic Plan Link

- Strategy 1.1.1 A liveable Community with safe and connected neighbourhoods
- Strategy 1.1.3 A connected Community with people engaged in meaningful activities
- Strategy 1.1.4 A healthy Community that eats well and is active

Background

Staff have been exploring the possibility of establishing a Newton Community Garden which has included the following Community consultation:

- every house in Newton receiving information
- doorknocking of 165 houses with over 60 conversations held
- 55 surveys returned.

Council supported the final 3 shortlisted sites: Liascos Reserve, Oakdale Reserve and Playford Road Tennis Courts Reserve to be considered at a Community meeting.

A Community meeting was held with approximately 40 people in attendance and 26 signing up to help establish the Newton Community Garden which demonstrates a high level of interest to plan and start the garden. Each person who signed up had one vote for their preferred site. The Playford Road Reserve received 24 votes, Oakdale Reserve received 2 and Liascos Reserve received 0. It was clear at this meeting that the proposed Newton Community Garden could co-locate with the proposed Community Plant Nursery which is also being considered at this site, as there is ample room at this location to host both, separate although complementary, initiatives.

There are a number of relevant Council decisions in relation to the Newton Community Garden and the Playford Road Reserve. The current Council decisions are listed in the below table.

<p>19 January 2021</p>	<p>11.3 Newton Community Garden</p> <p>That:</p> <ol style="list-style-type: none"> 1. Staff hold a Community Forum with interested residents with the aim of confirming Community commitment to a working group to establish a Newton Community Garden potentially co-located with the Community Plant nursery, and a report be brought back to Council prior to formulating the draft 2021/2022 Annual Business Plan and Budget.
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	<p>2. Council consider providing initial seed funding of \$17,000 for a Newton Community Garden at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.</p>
15 September 2020	<p>11.6 Request from The Gums Landcare Group Inc</p> <p>That Council support, in principle, The Gums Landcare Group Inc using a site on Council land for the use of a Community Native Nursery, subject to:</p> <ul style="list-style-type: none"> • planning approval (if required) • Community consultation (if required) • The Gums Landcare Group Inc meeting all establishment and operational costs of operating a nursery.
21 July 2020	<p>11.3 Playford Road Tennis Courts</p> <p>That Staff consult with the Community to determine how they would like to see the entire site of the Playford Road Tennis Courts redeveloped into a recreational space for the local Community.</p>
17 March 2020	<p>11.11 Elected Member Budget Request – Newton Community Garden</p> <p>That Staff ascertain Community interest and engagement in establishing a Community Garden at one of the five shortlisted sites (in Newton) prior to allocating a Budget.</p>

Discussion

The Playford Road Tennis Courts Reserve is subject to a number of Council decisions which may impact the timing of the Newton Community Garden.

Master Plan

Council’s decision on 21 July 2020 was to consult with the broader community about Playford Road Reserve and develop a Master Plan. As per Council’s Community Engagement Policy this will be undertaken in 2 stages with Stage 1 likely to commence in April 2021 with Stage 2 conducted later in 2021 with construction to be considered at the time of formulating the draft 2022/2023 Annual Business Plan & Budget.

The Master Plan process could include the proposed Newton Community Garden however the exact location within the site might be determined based on how else the Community would like to use or see in the space.

The strengths of a Master Plan is having a well-planned, considered space that meets the broader needs of the Community. Construction is easier, and sometimes cheaper, on a clear site, without having to work around existing structures.

This timeframe may delay the commencement of the proposed Newton Community Garden.

Newton Community Garden

The proposed Newton Community Garden has a planning phase to undertake which may take up to 6 months and includes governance, model and design. This planning phase would occur from July 2021 if funded in the 2021/2022 Annual Business Plan & Budget and construction of the Garden could occur from early 2022. One of the first activities would be the Working Group choosing the site of the Newton Community Garden within the Playford Road Reserve considering a range of factors including sunlight, access to water and access. This preliminary work may occur during Stage 1 of the Master Planning process in April 2021.

The project will require seed funding of \$17,000 to establish the garden. After this seed funding the intent is for the group to be incorporated and therefore be eligible to apply for grants.

The process of building the Garden may be delayed due to the Master Planning process as it is expected that the proposed Garden has to wait for the implementation of the Master Plan which will be considered as part of the draft 2022/2023 Annual Business Plan & Budget.

Community Nursery

The proposed Campbelltown Nursery will be addressed in a separate report. The Nursery and Community Garden are complementary and would attract volunteers who would most likely participate in both initiatives.

Staff did not include the Campbelltown Nursery in any of the initial Newton Community Garden Community engagement and therefore Newton residents have not had any opportunity to formally provide feedback or comment on the proposed nursery.

Social Implications

The social, health and cultural benefits of community gardens has been well documented. Exposure and interaction with nature has proven to have a positive impact on health and wellbeing as gardens provide opportunity for recreation and light exercise as well as building social connections.

Council's previous experience in establishing the Athelstone Community Garden demonstrates the strength in utilising a Community development approach to develop, problem solve and plan local projects. Community Gardens are first about connections and second about gardening.

Environmental / Climate Change Implications

Playford Road Tennis Courts Reserve is a hot spot for Council and does require a design and landscaping to address this.

Community gardens and local food production can provide many positive environmental benefits including:

- contributing to urban greening and improved quality of urban environments
- reduction in transportation and cold storage of food
- organic practices resulting in less/no chemical use returning nutrients to soil
- increased sense of connection to the local environment
- promotion of waste minimisation through composting techniques.
- protection of genetic diversity of our food through seed saving of local plant varieties adapted to local conditions
- Community Gardens also reduce landfill as they often demonstrate creative ways of repurposing discarded resources such as old tyres, pallets and bathtubs by creating compost bays, worm farms and flower beds.

Asset Management Implications

The Community Garden will be included in Council's Open Space Asset Management Plans once established. The full costs associated with the operations, maintenance, renewal and upgrade of the assets will be determined as part of the design process.

Governance / Risk Management

If the Community Garden is endorsed and funded through a future budget process a full risk assessment will be undertaken, including the ongoing governance and maintenance for the site.

The Governance Framework of the group will be developed prior to the establishment of the Community Garden and will be the same as our other two Community Gardens with Council supporting the group to become incorporated and independent.

The Campbelltown Nursery is an independent group with its own governance structures.

Community Engagement

One hundred and twenty two people shared their thoughts and concerns regarding a Community Garden in Newton during the initial Community consultation in October – November 2020 which specifically targeted residents of Newton. This was via a feedback form and face-to-face contact with Staff through doorknocks. Community members have actively participated in the recent Community Meeting to sign up to the Newton Community Garden Working Group and choose their preferred location for the Newton Community Garden. Staff will continue to use a Community Development approach in working with the Community Working Group to facilitate group forming and decision making.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There is currently no budget allocation for the proposed Newton Community Garden. Should a Community Garden be established it will incur infrastructure set up costs associated with set up and ongoing maintenance (weed management; water supply). In the past Council has provided initial seed funding to assist with establishing the Athelstone Community Garden and the Campbelltown Community Orchard. Seed funding of \$17,000 is being considered at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

Recommendation

That Council supports the establishment of a Newton Community Garden as part of the Playford Road Tennis Courts Reserve Master Plan and consider allocating \$17,000 at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

11.5 Community Nursery Garden Potential Site

General Manager Infrastructure Services, Andrian Wiguna's Report

Purpose of Report

To seek Council endorsement in regards to potential sites for the establishment of a Community Nursery.

Strategic Plan Link

- Strategy 1.1.3 A connected Community with people engaged in meaningful activities
- Strategy 4.3 Initiatives that advocate for the sharing of environmental information, knowledge and activities

Background

Members may recall at its meeting on 15 September 2020, Council supported 'in principle' The GLG (Gums Landcare Group) using a site on Council land for the use of a Community Native Nursery subject to:

- planning approval (if required)
- Community consultation (if required)
- The Gums Landcare Group Inc meeting all establishment and operational costs of operating a nursery.

Following this resolution, in December 2020, The GLG has successfully secured a grant from the Green Adelaide's Grassroots Program to establish the Community Landcare Nursery in the Council area.

As part of the grant funding application, the GLG has identified that they have a target to provide a functioning nursery for at least 10 years producing 5,000 tubestock and 200 advanced trees per year to increase biodiversity in the region.

Mr Gerry Butler, the president of The GLG has contacted Council to request Playford Road Tennis Courts Reserve being considered as the potential site for the nursery.

There are number of relevant Council resolutions in relation to the site that Council should consider in assessing this request as listed below:

- 19 January 2021 – That Staff hold a Community Forum with interested residents with the aim of confirming Community commitment to a working group to establish a Newton Community Garden potentially co-located with the Community Plant nursery, and a report be brought back to Council prior to formulating the Draft 2021/2022 Annual Business Plan and Budget
- 21 July 2020 - That Staff consult with the Community to determine how they would like to see the entire site of the Playford Road Tennis Courts redeveloped into a recreational space for the local Community.

Discussion

The GLG have provided Staff with their site requirements for a Community Nursery as follows:

- Unshaded north facing zone
- Flat hard surface for growing zone (minimum 200-300 sqm)
- Mains water and preferably power connected
- Room for secure storage (eg shed and shade for workers)
- Soil storage and potting up area
- Kitchen, washdown and toilet facilities
- Off-street parking and access for trailer/truck delivery.

The GLG has identified Playford Road Tennis Courts Reserve as their preferred site and are requesting Council to allow portion of the Reserve to be used as a Community Nursery. This site is preferable for The GLG as this site already has some existing infrastructure such as a flat hard surface, fencing, clubroom and toilets. As part of their request, The GLG has provided Staff with their preliminary concept plan for this proposed nursery (attached).

As shown on the plan, the GLG will require using three of the existing courts as well as the front landscaped/garden area for their washdown and reed bed and filtration ponds. Furthermore, they also require the use of the existing clubroom to support their activities.

According to the GLG, the existing hard surface will:

- Provide good drainage to a reed-bed filtration pond, enabling effective water recycling
- Be accessible for wheelchairs and people of all ages, and
- Be easier to place propagating tables, raised garden beds and shade-houses.

As mentioned in the background, the Playford Road Tennis Courts Reserve is currently subject to undergo Community consultation to determine how the Community would like to see the entire site redeveloped into a recreational space for the local Community.

Although Staff believe there is an opportunity to incorporate a Community Nursery as one of the feature items for the future redevelopment of the site, Staff have a concern in regards to the timing to suit their grant-funding requirement.

To meet the grant funding requirement, The GLG need to have nursery operating by spring and hence they may need to acquire the site prior to Council finalising the Community consultation (there are normally two stages Community consultation process). In Staff's opinion, this may pose a concern as the Community may think that Council has a preconceived idea on how the future use of the site is to be developed and limit their opportunity to influence the desired outcome. Furthermore, at the time Council redevelops the site, having an established nursery may pose a construction challenge, including if Council should remove or renew the existing tennis courts.

Furthermore, the Playford Road Tennis Courts Reserve is situated within the Regeneration Policy Area 3 of the Residential Zone. A use for a 'Community Garden' would likely be an undefined use and not specifically a 'Plant Nursery' which triggers a Non-Complying Development Application. This position relies on the site not being used for general retail sales to the public and if this type of retail component/activity is contemplated it would most likely trigger a Category 3 Non-Complying form of development, thereby requiring Category 3 Public Notification and concurrence from SCAP (State Commission Assessment Panel).

A land-use which involves a retail component is likely to generate additional impacts to the locality and adjoining properties including (but not limited to) noise, smell, vehicle parking and street congestion if not appropriately considered as part of the development.

Therefore, regardless of whether the land-use involves a retail component, an application of this nature would still trigger a Category 3 Public Notification of the development and the assessment path would provide third parties (ie neighbours/residents) with rights of Appeal via the Environment, Resources and Development Court.

Staff have had a discussion with Mr Butler and three other members of The GLG to discuss alternative sites and/or to potentially establish a temporary site to start the Community Nursery prior to relocating to their preferred site. Staff have recommended the following sites for Council's considerations.

- Padulesi Park – the Community Nursery could coexist with the current Athelstone Community Garden. This site has existing water connections, a public toilet and ample space. There is also vehicular access through Aurora Drive. The GLG could also utilise a portable container to store their tools. This container could be located close to the mulch area by the toilet. The potential site is shown below:



- The Gums Reserve (northern section adjacent to Brookside Cellars) – there is ample space that could meet The GLG criteria as shown on the picture below. The adjacent building will provide toilet facilities, water connection and there is storage space that could be used beneath the building.



The downside of this alternative site is that The GLG would like to install a fence to secure their nursery and a hard surface to meet, which would impact their budget.

Following the discussion with The GLG representatives, the majority of The GLG representatives (including Mr Butler) supported the idea of establishing a temporary Community Nursery at Padulesi Park. Furthermore, during the first two years of operation, the Community Nursery will not sell their plants, thus alleviating the need to obtain Planning Approval for this location. The cost to operate and run the Community Nursery will be funded by the grant funding.

In summary, Staff believe there is an opportunity to incorporate the Community Nursery as one of the feature for the Playford Road Tennis Courts Reserve redevelopment and include this features in the Master Plan to maximise the full potential of the site based on Community feedback. However, in doing so, the Community Nursery may not be able to start until this process is completed. Staff recommend that Council consider an alternative site for the Community Nursery. Council could consider asking The GLG to relocate the Community Nursery to Playford Road Tennis Courts Reserve in the future should the engagement outcome be favourable.

Social Implications

The GLG are an active, committed group of volunteers who give their time and skills freely to improve the biodiversity around The Gums and Third Creek area. Strong, connected communities are built on the active participation of its Community members who identify needs, find solutions and take action. Council has a role to support these groups by working in partnership to achieve great outcomes for the Campbelltown area.

Environmental / Climate Change Implications

Having additional locally sourced seeds to propagate our native plants will further improve the supply of native plants for Council planting and to support Community planting. Furthermore, planting native plants will greatly improve our local biodiversity, which is aligned with Council's adopted Climate Solution Focus Areas of Adaptation and Resilience.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

There is a risk of Community perception that Council did not consult the Community should Council support the establishment of the Community nursery at the Playford Road Tennis Courts Reserve prior to completing the Community consultation on the Master Plan.

Regardless where the Community Nursery would be located, planning approval may be required and likely trigger the Category 3 Public Notification process.

Community Engagement

There has been no Community engagement undertaken for the establishment of a Community Nursery at any of the alternate locations proposed. Staff strongly recommend that Council undertake Community consultation prior to approving any site for this purpose.

Staff have arranged to meet with representatives from Athelstone Community Garden to discuss the possibility of locating the Community Nursery at Padulesi Park.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

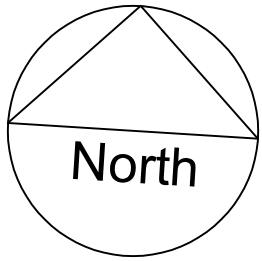
There are no economic development implications in relation to this report.

Financial Implications

There are no financial implications in relation to this report as the cost to establish this site including any planning conditions (eg fencing) as a Community Native Nursery would be borne by The GLG.

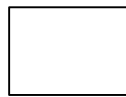
Recommendation**That Council:**

- **support the inclusion of a Community Nursery as one of the major features to be considered when developing the Master Plan for Playford Road Tennis Courts Reserve for the purpose of public consultation**
 - **support the Community Nursery being established at Padulesi Park subject to favourable Community feedback.**
-



Existing Dwellings

Orchard and Picnic Area



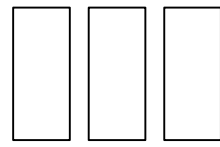
Community Facilities:

- Playground
- Ball games
- Barbeque Area

Existing Dwellings

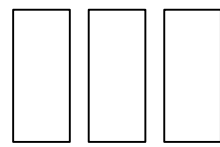
Existing Tennis Courts

Advanced Trees



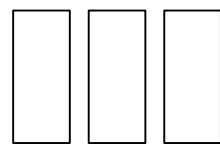
Growing

Igloo



Tables

Shade House



Raised Garden Beds

Car Parking

Existing Dwellings

Runoff water from the Nursery is intercepted and diverted to a Reed-bed filtration pond and reticulated to orchard.

Grapevines and beans on fence

Sheltered Work Area

Washdown

Reed Bed & Filtration Ponds

Playford Meeting Room

Storage Shed

Deliveries

PLAYFORD ROAD

Modify Existing Garden Beds to showcase species being grown for verge plantings



The Gums Landcare Group Inc.

Incorporation number A43445
ABN 91 878 255 381

Telephone 0407 972 149
PO Box 2019, Magill North SA 5072
gbutler@landcaresa.asn.au



22/02/21

Mr Andrian Wiguna
General Manager Infrastructure Services
Campbelltown City Council
E: awiguna@campbelltown.sa.gov.au

Dear Andrian,

Many of our volunteers were involved in the Newton Community Garden consultation on 17/2/2021, and are very supportive of a Community Garden. The co-location of the Community Garden and Nursery will tap into a large pool of volunteers during 2021. I have attached a draft concept plan for the Playford Road (Tennis Courts) site and believe that the siting of both the Nursery and the Garden on the southern row of derelict tennis courts will be the best outcome for the site.

The proximity of the Garden and the Nursery to existing facilities, which could be renovated into a Community Hub, is a very important part of this proposal. Our stakeholders include the Rotary Clubs of Campbelltown and Magill Sunrise, who are keen to use their skills to bring this site to life in 2021. In addition to funding from Green Adelaide for the Nursery, an application for funds has been made to the Federal Government through the Stronger Communities Program Round 6 for this work.

In the light of our network recently being awarded the grant to establish a Community Landcare Nursery in the Campbelltown Council area, we anticipate that this nursery will, over time, supply some of Council's increased need for tubestock and advanced trees for verge plantings, in addition to its current supply. We believe the community wish to have more indigenous tree and shrub species locally and that all streets in the Council area could be 'wildlife corridors/biodiversity zones' and justify planting of indigenous species (Report to Council 19/1/21, Item 11.4).

The volunteers involved in the development of the Nursery are keen to work with all Council staff, especially Henry Haavisto and Rachael Hamilton, to ensure that our overall activities are to the benefit of the City. One of these activities is the development of a species list, for the nursery tubestock and advanced trees, and we would appreciate an opportunity to workshop these species with Council staff as a matter of urgency.

Yours faithfully

Gerry Butler, Chairperson

CC Tracy Johnstone, Cr Sue Irvine, CLEAN members

11.6 Community Hub in Campbelltown

Manager Community Services & Social Development, Tracy Johnstone's Report

Purpose of Report

To determine if Council has interest in establishing a Community Hub in the suburb of Campbelltown.

Strategic Plan Link

- Strategy 1.1.3 A connected Community with people engaged in meaningful activities
- Strategy 1.1.5 Information and support for people across the lifespan through advocacy, programs, services and projects

Background

Located at Allotment 15-16 Hambledon Road, Campbelltown is the old Campbelltown Kindergarten. The history of the site confirms that the land was owned by Council and transferred to the Kindergarten Union of SA for 5 pounds with a condition placed on the transfer that the land must only be used for educational purposes and shall that no longer occur, then the land would be transferred back to Council.

The Campbelltown Kindergarten operated from the 1960's and closed in 2010. It remained empty until 2013 when the State Government granted a sole lease to the Australian Unitarian Druze Community SA to run language classes after their Community building was burnt down in the Glynde area. The current lease expires on 26 March 2021, which provides an opportunity for Council to consider how this building may be used to meet Community needs through shared use.

Staff are undertaking a building assessment and will provide a future report to Council about the state of the building and costings associated with the site.

The Kindy site is located in the suburb of Campbelltown, in a pocket of low socio-economic disadvantage. The site is surrounded by a diverse mix of housing including newly developed private properties, new infill 2 for 1 development properties, older social housing stock and newly developed social housing largely managed by 7 different Community Housing providers.

The ABS 2016 data below provides an overview of the 8,115 people living in the suburb of Campbelltown:

- The suburb is the second most disadvantaged in the Council area with a SEIFA (Socio-economic index for areas) rating of 979 (metropolitan Adelaide is 989)
- There are 3,358 households; over 30% of the households are lone person and of these, half are aged 65+
- There are 283 households who rent social housing.
- 386 households do not have a car
- Compared to the rest of the Council area there is the lowest rate of homes connected to the internet at 71.3%.
- There are 831 disengaged young people who are not studying or earning.

- Over 30% of the residents left school before year 11
- The highest number of people with a disability in the Council area live in Campbelltown, 771 people (9.5% compared to 6.5% in the rest of the Council area).
- Over a quarter (27.4%) are low income households (earn less than \$650 per week).
- A quarter of the population are new arrivals and 40.8% speak a language other than English.

Data is only one source of information to provide insights into an area. Staff engaged with local Community members and service providers to get a more detailed understanding of the lived experience of their area.

Staff have spoken with:

- The main community housing provider
- Local church leaders
- Community service providers including Domestic Violence, Uniting Communities, Carers SA, Lutheran Community Care.
- Local residents at a street meet and greet in Ballater Street and Braemore Terrace
- Local residents at Neighbourhood BBQs in Unity Park and Charlesworth Park where approximately 280 attendees came to the 4 events
- Salvation Army Campbelltown who are developing a drop in space on Lower North East Road
- St Martins Anglican Church who have developed Martins Space with a commercial kitchen and dining area and host the Foodbank Bus every second Wednesday.

This summary focuses on the area around the Hambledon Road site:

- People do genuinely love living in the area
- There is a divided sense of connection based on how long you have lived in the area and your relationship with your neighbours or people nearby
- There are huge differences in social connections between streets, with some who are very closely connected and others who have a lack of trust and suspicion of each other
- People shared experiences of gambling issues, addiction, mental illness, alcohol and other drug issues, disability, domestic violence, financial disadvantage, loneliness and fear where there are perceived drug issues
- Newly arrived multicultural families willingness to connect to their community
- There are food security issues where people can't access affordable food due to income and lack of transport
- People on low incomes need, and are looking for, cost effective activities to nurture their interests and promote social interaction.

Discussion

Over the past few years the need for a Community Hub has grown particularly in the suburb of Campbelltown where there are less available Council facilities.

The service gaps identified include:

- There are no traditional Community Centres in the Campbelltown Council area. Council buildings are leased or hired, by a variety of volunteer led, Community groups to provide their programs and services
- Most programs and services are based at Churches which may be a barrier for some people
- Lack of available community facilities in the suburb of Campbelltown. The two Council owned buildings in, or very near to the suburb of Campbelltown, are both predominantly sporting facilities (Campbelltown Tennis and Netball Club and Campbelltown Memorial Oval). Both of these buildings are not conducive to ongoing community programs and services given their high current usage
- Lack of available, affordable space/rooms for NGOs (Non-Government Organisations) to provide outreach services like financial counselling, emergency relief, food programs, counselling. Council has been approached by 4 NGOs funded to provide services in the Campbelltown area seeking ongoing rooms which have not been able to be accommodated. The workers cannot work alone so need to be in a building with other activity and people around
- Need for local, cost effective programs for people on low incomes to easily access
- A Community development approach is required to build relationships and trust in this part of the Council area.

Staff asked 5 potential Community organisations (NGOs and other) how they would use the facility and their responses are included here. The opportunities at the site include:

- Partnering with NGOs by providing outreach offices. The services they outlined they could run from such a site include counselling, children/parenting services, support groups, emergency relief, financial counselling, financial support, community meals and drop in
- Campbelltown Repair Café
- Tool/Gardening library
- Small food hub.

The facilities required to support these activities include:

- Outreach offices x 4 (size of JP room at the Library) for Council, Community Group and NGO use
- Small workshop room for training, support groups up to 20 people
- Larger room up to 50 people
- Kitchen for cooking and classes (acknowledging that St Martins Anglican Church has this facility less than 1km away so a partnership could be negotiated)
- A food hub room which could be become funded emergency relief if an NGO was successful in securing this funding
- Outdoor shed for the Tool/Gardening library.

Staff believe a shared partnership model could work at the facility. Council could shift their existing human resources from the Campbelltown ArtHouse Hub room to this site for a couple of days per week and working with other groups to ensure the site is fully utilised.

Social Implications

Community Hubs or Centres are not new and have been around for decades. They have gone through many changes from the old 'neighbourhood houses' to the brand new facilities such as the newly built 'Grenville Hub' for older people in Playford. They need to adapt to the local Community they are in, meet the existing and emerging needs and remain fresh in their approach to ensure they attract new people.

There is a demonstrated Community need for a community hub in the suburb of Campbelltown. NGOs are funded to deliver services in this area and there is a gap in being able to physically reach the people in this part of the Community. The Community Plan 2024 addresses the gap for this type of facility and Council's role to partner with NGOs and other Community groups.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

There are no governance / risk management implications in relation to this report.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are Community Centres nearby in Magill (City of Burnside), Holden Hill (City of Tea Tree Gully) and Gilles Plains (run by Centacare).

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There are no financial implications in relation to this report.

Recommendation

That Council support the concept of a Community Hub being developed at Allotment 15-16 Hambledon Road, Campbelltown and the Australian Unitarian Druze Community SA be advised accordingly and offered a 24 month extension to their current lease subject to the building in its current condition being suitable for their use.

11.7 Climate Solutions – Purchase of Green Energy

General Manager Infrastructure Services, Andrian Wiguna’s Report

Purpose of Report

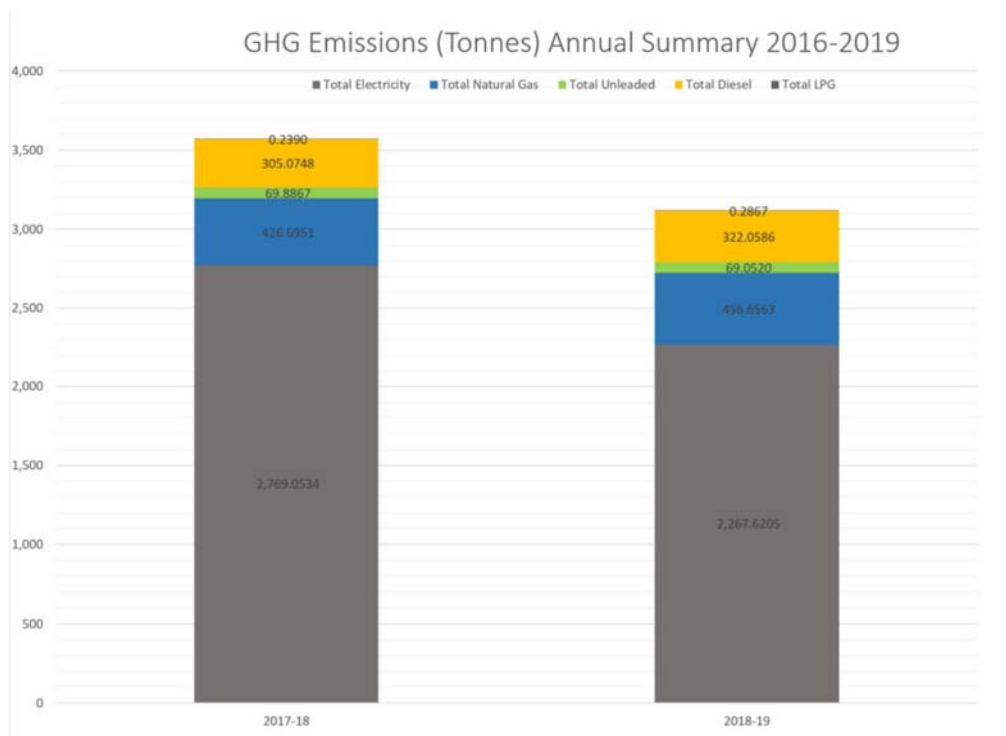
To seek Council direction on purchasing green energy for Council’s electricity supply.

Strategic Plan Link

Strategy 4.2.1 Implement the actions from Council’s Environmental Management Plan and the Regional Resilient East project

Background

Based on previous work in the 2018/2019 financial year, Council’s biggest emission contributor is from electricity, accounting for 72.8% of the total emissions (refer to the graph below):



At its meeting on 3 March 2020, Council endorsed the purchase of 100% renewable energy as soon as practical. However, due to the financial implications of the global pandemic, Staff have not transitioned to purchasing renewable energy.

Therefore, this report is seeking a direction from Council as to whether it would like to commence purchasing 100% renewable energy from 1 July 2021.

Discussion

Staff have run financial modelling to calculate the differences of energy cost between black power (current) and Green Power, with the cost difference being in the order of \$200,000.

The budgeted cost of electricity for the 2021/2022 budget (utilising black energy) is approximately \$652,400. This is lower than in previous years due to a price drop in contracted rates and a reduction in usage. The biggest reduction in electricity usage was attributed to The ARC Campbelltown due to the renewable energy (solar panels) that were installed in the previous year and street lights being upgraded to LED.

However, due to the financial impact from the pandemic and Council's projected operating deficit in 2021/2022, Council may consider deferring the purchase of Green Power and save approximately \$200,000 to help reduce the overall budgeted operating deficit.

Should Council wish to purchase Green Power, it could allocate \$200,000 of the \$250,000 of the Climate Solutions Budget for the 2021/2022 financial year to fund the purchase of the Green Power. However, should Council decide to do this, it would not be able to do any other Climate Solution initiatives as the remainder of \$50,000 has been allocated to fund the additional Climate Solutions Officer. Any future climate solution initiatives projects would then need to be ranked like any of other projects/new initiative.

Alternatively, Council could consider only purchasing 50% of Green Power for its electricity and utilise the remainder of the funds to fund other Climate Solution initiatives. Although this could work, purchasing 50% of green energy only reduces 36.5% of Council's emission. However, Staff are unsure at this time if the remaining funds were used for other Climate Solution initiatives, whether it would reduce the same amount of emission as purchasing Green Power.

Therefore, in summary, Council could consider the following options for purchasing Green Power:

1. Consider allocating \$200,000 in the draft 2021/2022 recurrent budget for electricity as a New Initiative
2. Fund the purchase of 100% Green Power through the Climate Solutions Fund
3. Fund the purchase of 50% Green Power through the Climate Solutions Fund and utilise the remaining funding to undertake other Climate Solution initiatives
4. Defer the purchase of Green Power until the 2022/2023 financial year.

Social Implications

The purchase of Green Power will help contribute to a cleaner, greener, more liveable city for the current and future generations. Furthermore, this will show strong leadership from Council to reduce its emissions.

However, as Council and some of our Community are still experiencing the financial impact from the pandemic, Council could consider deferring the purchase of the Green Power to minimise the impact on its operating budget deficit or fund it using the current allocation for Climate Solutions Strategy.

Environmental / Climate Change Implications

Proceeding with the purchase of Green Power will have positive environmental implications in relation to responding to climate change and creating a greener, more liveable city and most importantly, help avoid a further global temperature increase as Council potentially will reduce 73% of its emissions.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

There are no governance / risk management implications in relation to this report.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

Should Council support the purchase of Green Power, the purchase could be made without the need to allocate additional funding to the 2021/2022 financial year if Council funds it through the Climate Solutions Fund. Alternatively, Council could consider allocating the necessary funding at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

Recommendation

For Council's consideration.

11.8 Lochiel Park Dog Park

Landscape Architect, Rachael Roberts' Report

Purpose of Report

To provide Council with a Dog Park concept plan, for the purpose of Council endorsement and further public consultation.

Strategic Plan Link

- Strategy 1.3.1 Provide leisure services that deliver a wide range of sporting, leisure and recreational opportunities
- Strategy 1.5.1 Improve infrastructure to support and promote a healthy lifestyle
- Strategy 2.1.4 Provide effective community and stakeholder engagement to support informed decision-making processes

Background

Council undertook Community engagement from December 2018 through to January 2019 to seek feedback on increasing the size of the Four Paws Dog Park in Hectorville to provide segregated areas for large and small dogs. Although the need for this type of facility was supported, the location was not.

Following this consultation, Staff investigated possible locations to site a new Dog Park that would meet Council and the Community's expectations. Feedback received during the Four Paws Dog Park expansion consultation was used to help identify possible locations for a new Dog Park.

Staff presented a number of options to Council and at its meeting of 17 November 2020, Council resolved to endorse Lochiel Park Oval as the preferred location for a second Dog Park within the Council area.



Figure 1, Lochiel Park Oval

The Lochiel Park Oval was selected by the Community based on a number of features:

- Facilities and amenities already available adjacent to the site including toilet, shade, shelter irrigation and a playground
- Adequate parking is available and the area is a good size and already turfed
- Low impact on neighbouring residents at this location due to the proximity to any nearby houses
- Close to the River Torrens Linear Park trail.

A number of concerns were also raised by residents:

- Current Oval usage is not compatible with a dog park
- Proximity to the play areas could create safety issues for children
- Parking issues
- Noise issues and concern for Fauna.

Other concerns related to the aesthetics of a dog park, and potential hygiene issues.

Discussion

Lochiel Park Oval sits in a natural setting, with established native trees providing well shaded areas. The Dog Park concept plan has been carefully thought through to provide a continuation of the natural setting, with complementary plant selections and materials. Canopy cover will also be increased with the planting of additional trees in keeping with the existing surrounds.



Figure 2 Existing entry to Oval from carpark

In preparing the Concept Plan of the dog park, Staff have referenced 'Unleashed – a guide to successful dog parks' (2013) issued by the Dog and Cat Management Board. Key concerns were individually investigated and addressed. The Dog and Cat Management Board recommend the size of the dog park be influenced by the expected number of users of the park, the number of off-leash parks in surrounding areas, catering for the travelling Community, and that the area needs to be big enough for dogs to have their own space within the park to avoid confrontation. The size has a major influence on the effectiveness of the park.

The existing oval is largely open turf area, with Soccer goals located to the south east and north east of the oval. The boundary of the Dog Park has been selected to allow the Soccer goals to remain functional. The South Eastern goals may need to be moved further south east and the north east goals rotated accordingly (see Figure 15). The playing area between the goals will not be impacted by the proposal. The existing turf is currently irrigated with sub-surface drip irrigation, using recycled water. The existing irrigation will need to be reworked in order to maintain the remaining turf area, as well as to provide adequate irrigation to the proposed turf and landscaped areas within the Dog Park.

A number of key components have been included within the design, aiming to alleviate residents' concerns surrounding the Dog Park. Perimeter fencing is proposed around the entire Dog Park, with a smaller fenced internal area. This allows for separation of the users and their dogs, with an area for smaller dogs to play away from larger dogs. There are two proposed entry and exit airlock gated areas, with a single gate between the smaller and larger dog enclosures. External pathways have been retained with additional curved pathways added to each enclosure. The internal pathways delineate areas while providing an interesting level of connectivity.

The layout of the park has deliberately incorporated curves into the design. There are a number of key reasons for this, being to:

- retain the existing oval shape
- retain the existing perimeter pathway
- encourage movement within the Park
- address dog behaviour – curving perimeters prevent dogs being backed into a corner.



Figure 3, Dog Park Concept Plan

A variety of surfaces have been incorporated into the concept to create interest, as well as defining different areas, refer to Figure 3.

The features within the concept are:

1. Air lock gates. Airlock gates prevent dogs from escaping the park and provide a safety zone where users can transition from the off leash environment to on leash environment. These gates will also be fitted with self-closing child proof latches.



Figure 4, Airlock gates

2. Sandpit. A sandpit provides dogs with a place to dig, without destroying the landscape around them. Sand also provides a difference in surface texture, providing added interest to the park. Consideration will be given to ongoing maintenance of this area.



Figure 5, St Clair Pooch Park Sand Pit

- Gate between small and large dog areas. This access gate is to provide access between the large and small dog enclosures, highlighted by a red box in Figure 6 below.



Figure 6, Internal gate marked in red

- Hybrid Turf. Hybrid turf uses a cellular structure to lay over the existing turf. The existing turf grows through the cellular structure, whilst the roots are protected from wear due to heavy traffic. Traditional methods of turf maintenance may still be used. As the turf areas are a combination of natural and hybrid turf, there are no noted Urban Heat Island effects of this type of installation. Furthermore, hybrid turf has been used in number of new dog parks namely Marshmallow dog park and one that is currently being built by Prospect Council. Hybrid turf will provide additional protection to the roots in particularly from dogs digging the turf.



Figure 7, Flexi wear hybrid turf

5. Mounds are used to create informal barriers between the open space turfed areas and the smaller, landscaped areas. These mounds also create natural challenges for the dogs as well as visual barriers to other areas within the park.



Figure 8, Landscape 'Berm' or mound – note plant selection in image not applicable to this project

6. Concrete seating with artwork. The Basketball court adjacent to the proposed Dog Park provides seating for onlookers, using custom made curved concrete benches. The dog park concept incorporates these custom concrete benches into the design, to create continuity between the existing play areas, and the new Dog Park. These benches also provide a suitable canvas for local artwork to be displayed. This may be in the form of indigenous paintings, mosaic or painted murals by local artists or similar.



Figure 9, Existing concrete benches adjacent Lochiel Park Basketball Court

7. Landscape areas. The landscape areas have been selected based on their ability to screen the dog park from view, in response to the community expressing their concerns regarding the aesthetics of the park. Additionally these areas help create barriers between the large and small dog enclosures, as well as separating the external walkway and the Dog Park. Plant species will be carefully selected in order to enhance the existing biodiversity of the park, however also create a seamless cohesion between the existing landscapes of Lochiel Park and the River Torrens Linear Park trail. All plants selected will be in accordance with any management plans for Lochiel Park.
8. Rubber soffit mounds are often used within playgrounds as a suitable surface for accessibility, whilst also meeting the relevant Australian Standards. In this instance a small area (34m²) of rubber soffit has been added to the concept plan, to create mounds between two areas of the park. The mounds prevent direct access by dogs to the adjacent turf area, whilst also providing a structured, stable surface for the dogs to move over. The mounds will provide a different aesthetic adding splashes of colour to the Park. The concept proposes these mounds are surrounded by mulch, thereby alleviating the heat issues that may arise with a rubber surface. The reduced area of soffit required also reduces the initial installation costs. Additional native trees are also proposed within the soffit mounded area, to create natural shade over the mounds, thereby alleviating any heat concerns.



Figure 10, Rubber soffit mound

9. A mulched area for future agility equipment has been provided. Whilst dog equipment has not been included in the concept design, a number of areas have been deliberately left open, to allow for the addition of dog equipment should Council determine these are a required addition. It is anticipated these areas could be landscaped with low grasses and shrubs, allowing for future development, should an upgrade be required in the future. A number of issues should be considered prior to the installation of any agility equipment. These include the small number of users of the agility equipment as well as the possibility for the equipment to fall into disrepair due to misuse or underuse.

10. A cement treated compacted fines path provides a stable pathway throughout the Park. Fines create a smoother surface than that of compacted rubble and therefore easier to traverse. Curving paths have been used within the Park. The curving nature of the pathways create spaces for dogs to explore the Park away from the main high energy areas, whilst allowing owners to move through the Park, which also encourages users to be more active.



Figure 10, Compacted fines path

11. The Dog and Cat Management Board recommend secure fencing to a height of 1.7-1.8m. This height discourages dogs from jumping over the fence, whilst the chain mesh construction, black in colour, allows visibility throughout the park. A concrete plinth is usually installed below the chain link fencing, however the Concept Plan has not allowed for this due to the added cost. The installation of a sandpit area will help detract dogs from digging under the chain link fence.



Figure 11, Chain link fencing

12. Shelters are desirable within dog parks and two shelters have been selected within each area. The selected shelters are the same construction and style as the existing shelter erected adjacent the Lochiel Park oval playground.



Figure 12, Existing shade structure Lochiel Park oval playground

13. A screening mound runs along the north western end of the existing oval boundary, creating a visual and physical barrier between the River Torrens Linear Park trail and the oval. A section between the two ends of the mound has not been mounded and is used as a 'goat track' to get from the River Torrens Linear Park trail to the oval. The Concept Plan allows for the connection of the two existing mounds, thereby directing users of the Dog Park to the existing pathways provided.



Figure 13, Existing mound to the north showing goat track access from Linear Park Trail to Lochiel Park oval

14. Additional landscaped area outside of fence. The area immediately adjacent to the Southern end of the proposed Dog Park has been recommended as an additional landscaped area. Landscaping this area will provide necessary screening of the Dog Park from the Soccer area, as well as the existing playground, Basketball court and Lochend House. Should this area be retained as turf the existing irrigation in the turf will need to be reworked as part of the Dog Park installation. By allocating this area as a landscaped buffer zone, it allows the remaining turf irrigation to stay in place, with additional drippers added to the new plants installed in this space. Seating is also proposed in this landscaped area to provide viewing space to the Soccer area.



Figure 14, Concept Plan with Existing underlay showing existing Soccer goals in Red and proposed new location in Yellow

In summary, Staff believe the proposed concept plan for the Dog Park at Lochiel Park has been designed to blend well with the surrounding natural landscape of Lochiel Park. The addition of tree plantings and landscape area with shrubs and plants will further screen the Dog Park to minimise the potential concern from residents. Furthermore, the landscape area as shown in Figure 14 will provide a good buffer area between the Dog Park and the existing grass/kickball area.

Social Implications

Another Dog Park location in Campbelltown Council area will provide an area where dogs can play and run freely off leash for exercise and socialising in a safe and secure environment. This in turn encourages interaction between dog owners at the Park.

Environmental / Climate Change Implications

The main concerns raised by residents in regards to the establishment of a Dog Park were noise pollution from barking dogs and hygiene issues from the increase in the concentration of dog waste (faeces and urine). The impact of this have been minimised by the provision of bin/disposal facilities.

The additional area of the Dog Park will allow for the increase in landscaped space, providing room for native trees and shrubs within the footprint of the existing Oval, increasing opportunity for cooling and habitat.

Plant selection will be based on the existing plantings throughout Lochiel Park and take into consideration the biodiversity of the surrounding site.

Asset Management Implications

Should Council endorse the Dog Park concept any assets acquired will be included in Council’s Infrastructure Asset Management Plan and depreciated accordingly, adding to Council’s recurrent budget.

Proposed Asset	Estimated Cost	Type of Funding	Depreciation/year
Hybrid Turf	\$50,000	New Initiative	
Furniture	\$25,000	Capital-New	\$246
Fencing and gates	\$30,000	Capital-New	\$750
Signage	\$13,000	Capital-New	\$650
Pathways and softfall	\$36,000	Capital-New	\$400
Shelter	\$16,000	Capital-New	\$835

Governance / Risk Management

With any Dog Park there are public safety risks due to the behavioural nature of dogs. Therefore, Staff will outline dog owner responsibilities and develop interpretative signage and brochures detailing user guidelines and etiquette for the Community.

Managing the Community expectations will also be addressed throughout the consultation.

Furthermore, Staff have obtained a legal view from Kelledy Jones firm in regard to legality of constructing a dog park in the parkland as follows:

- Having regard to the definition, the use of the Land as a dog park is, in our view, entirely consistent with its dedicated purpose as parkland. This is on the basis that we understand the dog park, although (presumably) a fenced area, will continue to be open to and accessible by the public (including persons without a dog) for passive recreation. Further, it is noted that dogs can already, lawfully, be exercised on the Land, including off leash pursuant to the Dog and Cat Management Act 1995 (ie since the Land is within the meaning of a ‘park’ under that Act). As such, dedicating a section of the Land for use by the public to exercise dogs does not detract from the current use of and purpose of the Land
- notwithstanding, the construction of any improvements on the Land to delineate and establish a dog park, is in the nature of new works on the Land. This means that the consent of the Minister is required before such works can be carried out pursuant to clause 4.2 of the Conditions.

Following this advice, Staff engaged Kelledy Jones to finalise the Community Land Management Plan for Lochiel Park as part of the review of Council’s Management Plan. Similar to the development of the half-court basketball at Lochiel Park, Staff will seek consent from the Minister to establish a Dog Park at this location.

Community Engagement

A Stage 2 consultation is required in order to seek feedback on the design and features proposed.

Regional Implications

The establishment of a large Dog Park adjacent to the River Torrens Linear Park trail may attract users living outside of the Council area, as it is well known that people will drive to a Dog Park, however the proximity to the River Torrens Linear Park trail will also encourage users of the trail to use the Dog Park. The Concept Plan for the Lochiel Park Dog Park seeks to create a pre-eminent dog park within South Australia, thereby setting a high standard for dog parks sympathetic to biodiversity, sustainability and the local environment. This high standard will attract users from both within and outside of the City.

Economic Development Implications

There are no specific economic development implications in relation to this report, however if users visit the Council area to exercise their dog, this may encourage them to stay and use other facilities or businesses, or return to the area for this purpose. The high standard of the Dog Park will encourage further economic development within the Council area, with the possibility of visitors to the area engaging in further economy boosting activities such as hire of Lochend House, shopping at local cafes and visiting the Lochiel Park Golf Course.

Financial Implications

Should Council support the Dog Park Concept Plan, Council should consider allocating \$265,000 at the time of formulating the draft 2022/2023 Annual Business Plan and Budget.

Proposed Asset	Estimated Cost	Type of Funding
Hybrid Turf	\$51,000	Capital-New
Furniture	\$49,000	Capital-New
Fencing and gates	\$30,000	Capital-New
Signage	\$10,000	Capital-New
Pathways and softfall	\$33,000	Capital-New
Landscaping (including irrigation)	\$76,000	New Initiative and existing
Shelter	\$16,000	Capital-New

Recommendation

Council endorse the Concept Plan for the Lochiel Park Dog Park for the purpose of public consultation.

11.9 Community Grants

Manager Community Services & Social Development, Tracy Johnstone's Report

Purpose of Report

To seek Council approval for two non-complying Community Grants.

Strategic Plan Link

Strategy 1.4.4 Develop, support and encourage Community participation and involvement

Background

Every year Council allocates Community Grant funding to support local Community Groups in the following four categories:

- Events – up to \$5,000 open in two rounds per year
- Major Community – over \$700 and up to \$2,000 open all year round
- Minor Community – under \$700 open all year round
- Personal Achievement Grants – open all year round.

With the exception of the Event Grants which are approved by Council, Major and Minor Grants are approved by an internal Community Grants Panel and the Personal Achievement Grants are approved by Council's Youth Development Officer.

Discussion

Council has received 2 Grant applications which are outside the Grant guidelines although the Grants Panel considers they have merit and worthy of Council's consideration.

Rotary Club of Morialta

Each year the Rotary Club of Morialta apply for a Major Community Grant to run RYDA (Rotary Youth Driver Awareness) with a local High School. The program is for emerging and new drivers and includes information from SAPOL, RAA and practical activities.

The Grant application is for in-kind use of Campbelltown ARC facilities. This year the Club is partnering with the Rotary Club of Campbelltown to provide an increased program of 3 days rather than 2 days as this program was impacted by COVID-19 in 2020, with the Clubs offering to pick up the students who missed out. Over 2 days, 280 Year 11 Norwood Morialta students and on the third day 170 Charles Campbell students will attend the program. This means the in-kind hire is \$2,519 which is outside the maximum grant amount of \$2,000.

Staff support the Rotary Club of Morialta receiving an in-kind hire grant to cover the total cost of hiring the facilities even though it is greater than the maximum value of \$2,000.

Rotary Club of Campbelltown

The Rotary Club of Campbelltown have submitted 2 grants this financial year, a Major Community Grant and a Minor Community Grant for in-kind oval use for their 'Classics on the Park' car show although the guidelines specify that a Group, Club or organisation can only apply for one grant per year

The Grants panel approved the Major Community Grant. This meant that they were ineligible for the in-kind oval hire grant. However, Service Clubs are entitled to one free in-kind hall hire each year in addition to a Community Grant. Rotary Club of Campbelltown traditionally use this in-kind hall hire for their annual 'Porchetta Night'. Unfortunately COVID has impacted this event so it won't be held in 2020/2021. Staff are recommending that their annual in-kind hall hire be transferred to their grant application for in-kind oval hire.

Staff believe that it is reasonable to consider an in-kind oval hire the same as an in-kind hall hire and therefore grant this this request. Staff will look to include oval hire when the guidelines are reviewed.

Athelstone CFS

Council has received a request for in-kind hall hire from Athelstone CFS to celebrate their 50th birthday at the Campbelltown Function Centre in early November from 2.00 pm to 5.00 pm. Due to COVID-19 restrictions, the CFS require a larger venue than they have. Council's minor grants for in-kind hall hire criteria states 'ineligible events include an organisation's birthday, anniversary etc' which is why this request is being brought for Council's consideration.

Staff are recommending that Council support the Athelstone CFS to celebrate this milestone by providing a minor in-kind hall hire grant to Athelstone CFS for their 60th birthday.

Social Implications

The provision of grants are one way Council can support the delivery of a range of services, events and projects to the broader Community, which in turn works towards achieving Council's vision.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

There are no governance / risk management implications in relation to this report.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

The non-complying grants can be met within the existing recurrent Community Grants budgets.

Recommendation

That Council approve:

- 1. a grant to the value of \$2,519 (ex GST) to the Rotary Club of Morialta to cover the entire hire fee for the Rotary Youth Driver Awareness Program at The ARC**
 - 2. the reallocation of the Rotary Club of Campbelltown's one free in-kind hall hire to one free in-kind oval hire to hold their 'Classics on the Park' event**
 - 3. a minor grant of in-kind hall hire at the Campbelltown Function Centre to Athelstone CFS for the purpose of celebrating their 60th birthday.**
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11.10 Budget Request – Battle of the Bands

General Manager Corporate & Community Services, Michelle Hammond's Report

Purpose of Report

To consider a budget bid request for a Battle of the Bands Event.

Strategic Plan Link

- Strategy 1.1.2 A vibrant Community with inviting places and spaces, events and opportunities to express and enjoy art, culture and history
- Strategy 1.1.3 A connected Community with people engaged in meaningful activities
- Strategy 5.3.2 Provide opportunities to enhance civic pride by providing opportunities for people to connect and interact locally

Background

A budget bid request has been received from an Elected Member to consider allocating funding to hold a Battle of the Bands Event. The Member has received some enquires about opportunities for local bands or orchestras to present their talents in the Council area. An annual battle of the bands over a weekend, including small and large bands of local entertainers would be a great way to showcase Local talents. The event could also have a positive economic benefit for the area as well.

Discussion

A battle of the bands could be held in Thorndon Park using the Pavilion or bringing in an external stage. To add value to the event local food businesses and/or food trucks could provide food for sale, and service clubs could be invited to provide a BBQ and/or drinks, and it is envisaged that the Kiosk would also be open.

Basic costings have been developed and Staff consider that a budget of \$15,000 would be appropriate for this event which would cover infrastructure, sound, lighting, promotion, security, and prize money.

Social Implications

Events such as this provide a great way to connect the Community as well as offering them a local cultural experience.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

An appropriate risk assessment would be undertaken to ensure that risks are mitigated. Existing COVID requirements at the time of the event would also need to be met.

Community Engagement

There has been no Community engagement implications in relation to this report.

Regional Implications

Whilst the bands would be local the event may attract audiences from outside the Council area.

Economic Development Implications

The event may attract visitors to the area who may eat at local food establishments, or shop in the area before or after the event.

Financial Implications

With no budget set aside for this purpose, Council could consider allocating a New Initiative budget of \$15,000 as part of the draft 2021/2022 Annual Business Plan and Budget.

Recommendation

That Council consider allocating a New Initiative Budget of \$15,000 for the purpose of holding a Battle of the Bands at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

11.11 Budget Request – Additional Staff - Communications Project Officer

Manager Governance & Community Interaction, Lyn Barton's Report

Purpose of Report

To seek support for funding of a permanent part-time Communications Project Officer at Council.

Strategic Plan Link

Strategy 2.4.2 Provide effective communication with the Community using a range of tools and strategies

Background

Council's Communications Staff is made up of one part-time (29 hours per week; 0.76FTE) Online Communications Officer with support of the Manager Governance & Community Interaction, and has responsibility for communication services including the following:

- Website content management, maintenance and improvement of the Council website, Migrant Monument Website and the Extranet, and a support role for the ARC Campbelltown website
- Monitoring and oversight of 23 social media accounts and direct responsibility for content production and response for 6 (3 Facebook pages, 1 Twitter page, 1 YouTube page and 1 Instagram account). The Online Communications Officer supports other Staff to monitor and maintain the remainder of the accounts (including direct management during Staff leave periods) and to ensure consistency in branding and record keeping for the full suite of accounts
- The monthly Mayors Video and preparation of other videos for events, projects, programs and awards (includes planning, script writing, filming, post-production and distribution)
- Preparation of content for Council's Snippet, Council's School Holiday Program, Telephone On-hold messaging, monthly Events and Activities subscription email and Adelaide East Herald monthly column
- Implementation of communications strategies for major projects and community engagement
- Management of Council's image library and Digital TV screens program
- Training Staff in relation to website editing, and social media monitoring and administration
- Provision of support to Staff regarding website and social media uploads and response including content preparation, design and adherence to legislation and standards

- Support role for the update of Connect 2 Campbelltown website and to the graphic designer when on leave or as needed to meet deadlines.

Discussion

As the demand for videography has significantly increased, there has been an impact on projects and operational work associated with the Online Communications Officer role. Over the last 12 months in particular, this impact has started to result in significant delays to some projects and ongoing operational work, particularly as the video projects are often time critical and urgent for delivery.

Staff monitored the workload between July and November 2020, to determine the impact of videography on the role and found the following:

- 28 videos were produced during the 5 month period on topics including:
 - COVID-19 messaging
 - Awards videos for NAIDOC, Literary Awards
 - Project videos for Small Business Grants, Food Scraps roll out, Waste Warriors Campaign, Ian Reddy Dedication, ARC Promotion, EveryAge Counts Ageism, What we love about Campbelltown, Boundary Realignment, 16 Days of Activism
 - Events videos for the Pizza Festival, Coffee with the Mayor, 1000 Play Streets, Governor's Visit
 - Information videos for Dog Registrations, Supermarket Compostable Bags launch, YAC Study Packs
- 146.5 hours were spent on preparation, filming, post-production or publication of videos during the 5 months period
- Videography has taken approximately 27 hours.

Following this detailed monitoring of workload, Staff have given consideration to how video production in-house can be sustained. Added to the quantity of productions, there is a strong awareness that the quality of production is paramount and Staff have worked hard to deliver continuous improvement in producing high quality and interesting videos.

Enquiries made regarding the cost for contract videography work has shown that it would be significantly more than the current arrangements (usually \$800 - \$1,000 per video). Whilst it is appropriate to pay for specialist videography from time to time (eg some ARC promotional videos have been contractual work), given that Council has the skills in-house to achieve quality production, it is recommended that additional resourcing of Staff is preferable to outsourcing this skill.

Staff recommend the creation of an additional 16 hours per week role for a Communications Project Officer would facilitate a dedicated officer undertaking the following regular work each month:

Task	Hours per month
Monthly Mayors Video	3
Events and Activities News preparation	3
Adelaide East Herald column preparation	2
Videos for Projects, Events, Information, Other purposes (approx. 4 per month)	24
Social Media Scheduling	16
Communications Projects	16
TOTAL	64

Projects that have been set aside to facilitate videography and other urgent time bound projects (such as preparation for change in Planning legislation and upgrade to the Environment section of the Council website) include delays in the Council website redevelopment project and upgrade of Council’s image library software.

Social Implications

Creation of a dedicated Communications Project Officer role will enable Council to continually improve the quality and quantity of its video resources and associated online communications materials. Use of videography to promote, educate, engage or inform the Community is advantageous, particularly for members of the Community with lower literacy skills, visual impairment that inhibits their capacity to read or who are unable to attend events or programs due to disability or other inhibitors.

Environmental / Climate Change Implications

Online communications roles contribute to Council’s commitment to the environment and climate change through reduction in the use of printed materials for the promotion of projects, events and programs.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

There is a risk that the online communications service may not meet Elected Member and Community expectations sustainably without additional resourcing. Several planned projects for 2020/2021 are not progressing in line with their scheduled timeframes due to the additional and increasing pressure for work including time driven requests for videography.

Videography projects are generally reactive and time consuming. The current Online Communications Officer is working at capacity to meet increasing demands for content and quality videos for publication.

Community Engagement

It is anticipated that consultation for this budget request will occur as part of the draft 2021/2022 Annual Business Plan and Budget Community engagement if the project is shortlisted.

Regional Implications

There are no regional implications related to this report.

Members may like to note that most metropolitan Councils have commenced videography programs in the last couple of years.

Councils manage their videography needs through either in-house Staff such as this proposal or through contract services; the latter is significantly more expensive with each project likely to cost Council \$800 - \$1,000 based on previous Council videography projects.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

Increasing the hours assigned for Online Communications by 16 hours per week will cost approximately \$42,700 per annum. This budget bid is proposed as a New Initiative and the request is for the budget to be ongoing beyond the 2021/2022 financial year.

Recommendation

That Council consider allocating \$42,700 for Additional Staff – Communications Project Officer (0.4FTE) at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

11.12 Elected Member Budget Request – Public Art

Manager Community Services & Social Development, Tracy Johnstone's Report

Purpose of Report

To consider an annual budget allocation to purchase Public Art for locations throughout the Council area.

Strategic Plan Link

Strategy 1.1.2 A vibrant Community with inviting places and spaces, events and opportunities to express and enjoy art, culture and history

Background

An Elected Member budget request was received requesting \$30,000 to establish an annual public art budget which can be used to purchase or commission public art in the Council area.

Arts South Australia defines public art as 'the artistic expression of a contemporary art practitioner presented within the public arena, outside the traditional gallery system, where it is accessible to a broad audience. Contemporary public art practice involves a diverse range of activities and outcomes. In this text the term 'public art' includes 'design', where the elements have been designed by an artist, or design team involving the creative input of an artist. The public arena refers to both indoor and outdoor spaces that are accessible to a wide public and includes parks, open plazas, road reserves, civic centres and library foyers. Works of art in the public arena may take on many forms; including paintings, prints, murals, photography, sculpture, earthworks, details in streetscapes, performance, installation, sound works, text, audio or multimedia. They may be permanent, temporary or ephemeral (lasting for a very short time).'

Discussion

Council has public art across the Council area, mostly visual art through murals and mosaic through Lochiel Park. In the 2020/2021 Annual Business Plan and Budget Council supported the establishment of a Sculpture Park Master Plan. A Sculpture Working Group of local artists including professional sculptors and an arts consultant have been meeting to discuss the development of a Sculpture Park Master Plan, one of the first recommendations discussed by the Working Group is to have a budget to support public art. The Master Plan will come to Council in June which will provide more detail on what, and how, a Sculpture Park could look which will require funding to support.

The costs associated with Sculptures include the artists' fee, materials, engineering as part of the installation process and maintenance. The artwork should be robust, safe, secure and vandal proof as well as interesting, provoking, interactive and thoughtful conversations.

There is an opportunity to fund an annual public art budget as part of the draft 2021/2022 Annual Business Plan & Budget to invest in more public art so that the Working Group can support an initiative from July 2021.

Social Implications

Public art has significant benefits in local communities in terms of adding points of interest, contributing to identity, sharing stories and making a statement. There are areas in Adelaide that people associate with artistic communities including Bowden/Brompton, Prospect, Unley and the CBD.

The success of the annual Sculpture Show at Brighton which generates thousands of dollars of sales of art work and a huge turnover by local hospitality providers has given Brighton intra and interstate fame.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

The public art would be added to the Asset Register and maintained accordingly. The useful life of any sculptures would need to be determined on a case by case basis.

Governance / Risk Management

There are no governance / risk management implications in relation to this report.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There is currently \$8,000 allocated in the arts and culture recurrent budget to support a range of small initiatives including murals, workshops and other projects throughout the year. Council purchases paintings through the annual Art Show & Sale which are displayed in the Council Office building.

There is no allocation for purchasing sculptures. This \$30,000 requested would need to be considered at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

Recommendation

That Council consider allocating \$30,000 for the annual purchase of public art at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

11.13 Thorndon Park Fountain

Landscape Architect, Rachael Roberts' Report

Purpose of Report

To provide Elected Members with an update on the investigations into the installation of a water feature with associated lighting in the main lake at Thorndon Park.

Strategic Plan Link

Strategy 1.3.1 Provide leisure services that deliver a wide range of sporting, leisure and recreational opportunities

Background

Thorndon Park is the premier park and a historical landmark within the Campbelltown Council area. The Thorndon Park Reservoir was gazetted as a recreational reserve on 1 September 1994 under the care and control of Council.

The Playground and Exercise equipment plan classifies Thorndon Park playground as a Regional playground, indicating the park is accessible to a broad user group. Historically the Park has also been the site of Community events such as the Moonlight Markets and Movies in the Park. Large groups use the Park for recreation benefits as well as for exercise. The Park is used throughout most daylight hours, with some events taking place after dark.

The main lake is surrounded by trails and wetlands with a diverse flora and fauna habitat. The lake currently houses a tower and two aerators, however as it is a large space there is room for additional features within the lake, refer to Figures 1 and 2 below:



Figure 1, View of main lake from amphitheatre (east)



Figure 2, View of main lake from boardwalk (west)

The Thorndon Park playground has also been the focus of a design review, with an in depth masterplan drafted for the upgrade of the play equipment, refer to figure 3 below. The Super Playground concept was endorsed by Council on 15 December 2020 and was nominated for funding through the Local Government Infrastructure Partnership Grant Funding Program. Installation of the playground is subject to receiving matching grant funding.



Figure 3, Thorndon Park Super Playground Concept Plan

Discussion

Within the Thorndon Park Reservoir the current aerators are nearing their end of useful life. A new feature fountain could replace the existing aerator, saving costs in electrical installation, refer to figure 4 below. The flow on effect of having a water feature in Thorndon Park, especially one that has lighting incorporated in the design, is that it will create a unique ambience. Any new lighting would be considerate of the natural setting and fauna that habitats the area. Lighting requires a number of considerations which may present some issues:

- LED lights can discolour over time

- Ducks may use the lights to sit on creating diming of lights due to faecal matter
- The lighting will require a separate timer to avoid lighting during daylight hours.

A central location in the lake will ensure visibility from various aspects around the lake, including the boardwalk to the West, and main lawns to the East, refer to Figure 5 below. Should the fountain be placed centrally to the main lake, the existing electrical cables will need to be extended to reach the new location. A new timer will also be required to allow the fountain and lights to operate after dark, separately to the aerator.

A preliminary estimate of the water fountain costs, including lighting and electrical works, is in the order of \$70,000.



Figure 4, Proposed fountain style



Figure 5, Proposed fountain location highlighted in red

The installation of the proposed Super Playground will require electrical improvements to the existing supply. Staff recommend that the install of the new water feature, given the need for electrical improvements, should be postponed until the Thorndon Park Super Playground has undergone detailed design. This will ensure that supply for the new water feature can be designed off the back of the playground upgrade ensuring efficient use of any capital improvements which may result in cost reduction for electricity works for the fountain. The current aerators can be maintained and managed in the short term.

Social Implications

There are no social implications in relation to this report.

Environmental / Climate Change Implications

Should Council endorse the installation of the water fountain, there may be some environmental implications relating to the increased water evaporation caused by the height of the fountain. Water losses may also increase due to wind gusts pushing the airborne water away from the lake. Aeration of the lake however, will improve the water quality within the lake, creating a better environment for the local fauna.

Any new lighting additions will need to be considerate of the natural setting and ensure fauna is not negatively affected.

Asset Management Implications

Should Council endorse the installation of the water feature, any assets acquired will be included in Council's infrastructure Asset Management Plan and depreciated accordingly, adding to Council's recurrent budget.

Governance / Risk Management

There are no governance / risk management implications in relation to this report.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There are no financial implications in relation to this report.

Recommendation

That Council receive the report and postpone consideration of installing a water fountain in the main lake at Thorndon Park until the Thorndon Park Super Playground progresses to enable a detailed costing of the water fountain to be undertaken and a further report be prepared for Council's consideration.

11.14 Max Amber Sportsfield Redevelopment – Project Update and Budget Bid

Manager Assets and Engineering, Wade Della Torre's Report

Purpose of Report

To provide Elected Members with an update on the Max Amber Sportsfield Redevelopment and consider a budget request to undertake a study (including costing) to investigate improving the Fifth Creek watercourse adjacent the redevelopment to complement the natural environment.

Strategic Plan Link

- Strategy 1.3.1 Provide leisure services that deliver a wide range of sporting, leisure and recreational opportunities
- Strategy 4.1.1 Conserve and enhance local biodiversity through formal and informal landscaping

Background

Following the adoption of a final design, including netball courts, at its meeting 15 December 2020, Council endorsed a contractor to commence works on the Max Amber Sportsfield (MAS) Redevelopment, refer Figures 1-5 below:



Figure 1, Aerial View main clubrooms



Figure 2, Entrance George Street



Figure 3, Ground floor foyer, entrance through plaza



Figure 4, Upper level clubroom



Figure 5, Tennis Clubhouse

Upon completion of the MAS project the Community will benefit from fit for purpose, modern facilities, designed under five key guiding principles:

1. A Community Heart
2. Club Home
3. Inclusive and Accessible
4. Sustainable environmentally and economically
5. Sportsfield in Natural Setting.

Sustainable development within the natural setting is further consolidated through this development achieving a Five Star (Greenstar) rating utilising opportunities such as; solar energy, glazing efficiencies, sustainable materials, material reuse, accessibility, waste management and protection of the natural setting.

Additionally the adoption of the final design (Council meeting 6 October 2020), was subject to, however not limited to, the following item:

‘The MAS Working Party to continue to meet to consider and oversee other matters in the reserve as a whole, including (but not limited to) accessibility (as raised by the Disability Access and Inclusion Advisory Committee), addressing heat impacts, new/community plantings and creek remediation works.’

Discussion

Following the engagement of the lead civil contractor in December 2020, and a large amount of work by the relevant Sporting Club volunteers, the MAS site was handed over to the contractor on 27 January 2021. To date the site mobilisation and demolition have been completed and the initial civil works are well underway, refer to Figures 6-10 below (photos up to 4 March 2020):



Figure 6, Aerial Photo 22 January 2021



Figure 7, Aerial photo 2 March 2021, civil works commencing



Figure 8, Demolition works main building (23 February 2021)



Figure 9, Demolition works tennis club house (4 March 2021)



Figure 10, Preliminary civil works main building (4 March 2021)

With the project underway Council Staff are planning a meeting with the MAS Working Party in May to consider other matters within the reserve. One of the key focus areas is the Fifth Creek watercourse adjacent to the new main sports facility within the project, south of George Street, refer to Figures 11-13 below:



Figure 11, Fifth Creek George Street

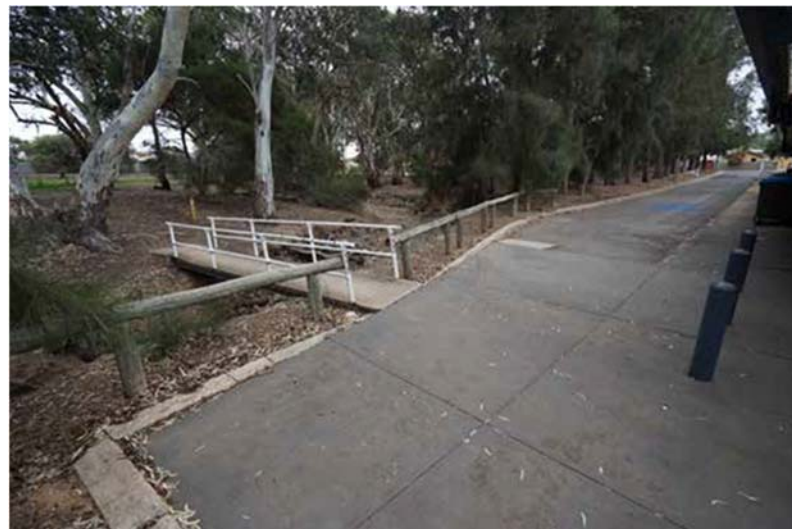


Figure 12, Fifth Creek near footbridge to cricket nets



Figure 13 – Fifth Creek from footbridge

Staff are seeking funding to engage a suitably qualified professional to undertake a study to develop a coordinated approach to the management of this section of the Fifth Creek watercourse to ensure it contributes to positive environmental outcomes. The study will complement the existing study 'Fifth Creek Survey and Management Plan, March 2017'. Development of the report will be undertaken collectively with the Working Party and in consultation with the Campbelltown Landcare Group to ensure a collaborative outcome can be achieved. Given the completion of the MAS Redevelopment will be within the 2021/22 financial year completion of the study will provide opportunity for implementation in years following the completion of the redevelopment.

The estimated cost to undertake the study is \$15,000.

Social Implications

The works proposed would include collaboration with the Campbelltown Landcare Group and the MAS Working Party.

Environmental / Climate Change Implications

The works proposed would rehabilitate the beds and banks of the creek and reduce erosion and protecting significant native trees within the watercourse. The preliminary study would align with historical management plans assessing the biodiversity and habitat within the catchment and ensure best management practices are undertaken to protect the natural environment.

Protection of the watercourse will include conserving and enhancing local biodiversity through formal and informal landscaping, thus reducing the heat island effect and consolidating Council's endorsement of a Climate Emergency.

Asset Management Implications

There are no asset management implications in relation to this report.

Governance / Risk Management

There are no governance / risk management implications in relation to this report.

Community Engagement

Council would work in collaboration with the Campbelltown Landcare Group, through the MAS Working Party, using the study as an opportunity to highlight learnings. The study would be communicated with the users of the Sportsfield as an education instrument to ensure the natural environment is respected and understood.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

Should Council support the proposed study as discussed above, Council would need to consider allocating \$15,000.

Recommendation

That Council considers allocating \$15,000 at the time of formulating the draft 2021/2022 Annual Business Plan and Budget for the development of a study (with costings) for the section of Fifth Creek, adjacent to the main building within the Max Amber Sportsfield Redevelopment, to ensure all aspects of watercourse management contribute to positive environmental outcomes.

11.15 Elected Member Budget Request – Living with COVID-19

Manager Finance, Simon Zbierski's Report

Purpose of Report

To consider an Elected Member's request to provide financial relief for Community Groups, Sporting Clubs and businesses due to ongoing impacts of COVID-19.

Strategic Plan Link

Strategy 2.5.6 Provide timely and relevant financial information to help make informed decisions

Background

An Elected Member request has been received that seeks to provide financial relief to Community Groups, Sporting Clubs and businesses due to the ongoing impacts of COVID-19. This financial relief is proposed to include rent, lease and hire fees, while also promoting these organisations and facilities to local residents.

Members may recall that Council resolved to provide financial relief to these groups as well as ratepayers at its 7 April and 15 September 2020 meetings. For the groups considered in this report, relief was provided in the form of no hire or lease fees being charged from 11 March to 1 November 2020.

Discussion

Staff understand that all groups that have returned to their operations are using the facilities provided by Council, with many using them at no charge from mid March to the end of October 2020. Approximately six groups have advised Council that they would not return to the facilities they used prior to the COVID-19 lockdown.

Some groups have also been able to access JobKeeper and State Government Coronavirus payments, while also receiving full registration and membership fees from its players and members, which would potentially place them in a stronger financial position than the before the COVID-19 shutdown.

The previous round of financial relief was provided by Council at a budgeted cost of \$67,500 per month. The proposed amount of \$50,000 will only provide very short term financial relief if the same process was followed with the proposed funding, therefore it may be more beneficial to offer more targeted support to reduce the burden of ratepayers.

Staff propose that requests for financial relief be made on application, with supporting evidence required to support any requests received. This would include copies of financial statements to verify that financial support is required and to identify if payments were received from other levels of Government, and whether membership and/or registration fees continue to be received.

In the past, some Sporting Clubs have approached Council to organise payment arrangements to assist in the management of their cash flow. Staff support this arrangement rather than allowing debts to increase and become unmanageable, while smoothing out the amounts payable. The payment frequency and amount could be negotiated on a case by case basis, which currently occurs with various Community Clubs and Sporting Groups.

Social Implications

The various Community groups and Sporting Clubs across the Council area provide a range of services to support the health and wellbeing of the local Community.

Council has provided financial support to these organisations from March to October 2020, while still providing access to their facilities once restrictions lifted.

Environmental / Climate Change Implications

There are no environmental / climate change implications in relation to this report.

Asset Management Implications

A number of the fees and charges paid by various groups to use Council owned facilities helps to subsidise their cost maintaining the site. By providing financial relief, ratepayers will be required to further subsidise this upkeep.

Governance / Risk Management

The support Council has provided during 2020 has potentially helped improve the financial viability of a number of Community groups, Sporting Clubs and commercial proprietors using Council's facilities.

A number of these hirers and lessees have been long-term tenants and were using Council's facilities at no change. This has created equity issues as some users had commenced paying for the use of these facilities, especially in regards to hirers at The ARC Campbelltown.

By not providing further financial support, there may be an increased risk that some of these groups may have to wind up.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

The budget bid proposes an allocation for 2020/2021 of \$50,000. The financial relief recently provided to Community Groups and Sporting Clubs was at a cost to Council of \$67,500 per month, therefore an allocation of \$50,000 would not be sufficient to provide longer-term support.

Council may wish to consider a more targeted arrangement, where requests for financial relief are made on application.

Where groups are struggling to meet fees and charges raised by Council, contact is encouraged with Staff to organise a suitable repayment plan. A number of clubs have payment arrangements in place, to assist with any cash flow issues they may experience.

Staff recommend that payment arrangements are prioritised as the first option for providing financial support to Community Groups and Sporting Clubs, with the second option being request for relief on application, subject to the conditions set out above.

Recommendation

That Council does not provide additional financial support to Community Groups, Sporting Clubs and businesses at this time due to the significant support provided in 2019/2020 and 2020/2021 due to the COVID-19 global pandemic.

11.16 Elected Member Budget Request – Fence around Campbelltown Memorial Oval playground

Landscape Architect, Rachel Roberts' Report

Purpose of Report

To consider a budget request submitted by an Elected Member for the fence installation around the CMO (Campbelltown Memorial Oval) playground.

Strategic Plan Link

Strategy 1.5.1 Improve infrastructure to support and promote a healthy lifestyle

Strategy 2.1.4 Provide effective Community and stakeholder engagement to support informed decision making processes

Background

Staff received a budget request as part of the formulation of the draft 2021/2022 Annual Business Plan and Budget from an Elected Member to erect a fence around the CMO playground.

The rationale provided by the Elected Member was the new playground at the CMO is very heavily used on a daily basis and due to its closeness to the car park, its raised some safety concerns. The nearby Sunrise Christian School contributes to this heavy usage until late in the afternoon. The installation of the fence will improve resident and child safety with better security when children use the play equipment.

Further to this, Staff received an additional budget request to conduct a risk assessment in order to determine if fencing is required.

Discussion

Clause 7.5 of Council's Playground and Exercise Equipment Development and Maintenance Policy states 'Fencing playgrounds is not always necessary and should be assessed on a case by case basis. Most of Campbelltown's playgrounds have been purposely located away from perceived dangers such as busy roads or waterways, making fencing an unnecessary cost and design feature. Best practice play space design calls for play opportunities to be integrated into the surrounding landscape/reserve/public space rather than separated or isolated through fencing or other means.'

A risk assessment has been undertaken by Staff to assess the safety concerns at CMO (Risk Code O.0851). The risk evaluation result stated that the Oval is a high use Oval which provides a high level of passive surveillance. The playground is also highly visible from the busy Darley Road, which also enhances passive surveillance of the playground. The Sunrise Christian School are frequent users of the playground which provides adult supervision (teachers) of the children whilst they are on the play equipment.

The playground is separated from the carpark by a garden bed and footpath. The risk assessment also highlighted that there are existing footpaths around the building and one that connects the playground to the edge of kerb of the carpark. Children are more likely to travel along the footpath than through the garden bed. There is also the possibility of children running from the building to the carpark.

Adding a fence to the playground will secure the children in the playground, however the greater risk is posed by the proximity of the footpath to the carpark and not the proximity of the playground or the footpath around the building to the carpark. This risk of children running onto the carpark from the playground can be reduced by installing a barrier or railing at the corner where the footpath from the playground and carpark intersect, however this will not alleviate the risk of children running around from the building onto the carpark. Therefore, Staff do not believe the installation of a fence around the playground at CMO will alleviate the risk of children running onto the carpark.

Furthermore, Play Australia (as the peak body for recreation in Australia) advises Councils regularly to inform their communities that whilst Councils are responsible for the development and maintenance of the physical landscape, parents and/or carers are responsible for the supervision of their children. Play Australia also recognise that there are particular circumstances where fencing is recommended to make adults more comfortable about their children's safety (eg where it's close to a hazards like a water body, busy road, steep cliffs) which is aligned with Council's current policy. It is recommended that Staff continue to assess each site for fencing and always consider designing playgrounds to be located away from hazards to minimise the need of installing fences.

However, should Council believe a fence is required, the proposed fence location is highlighted in below (in red). The estimated cost to install the fence is approximately \$15,000.



Figure 1, Proposed fence location highlighted in red



Figure 2, View to playground from carpark with fence

Social Implications

Although there is no Australia Standard on fencing for playspaces, there are some residents within the Community who perceive that installing fencing around playgrounds will improve the safety for their children. Hence, some members of the Community may be disappointed should Council not install one, although the installation of one should not absolve the parent/carer's responsibility to supervise the children under their care.

Environmental / Climate Change Implications

A vegetation buffer, rather than solid fence as a boundary to separate the playspace and surrounding area, has already been installed as part of the playground installation. This in time will positively impact the environment with additional planting, as well as creating a visible and physical barrier from the playspace to the surrounding area.

Asset Management Implications

If the fence is added, it would be included in Council's asset register and depreciated and maintained accordingly based on an expected life of 40 Years, annual depreciation would be \$375.

Governance / Risk Management

A risk assessment has been undertaken and determined that the risk was very low.

Community Engagement

There are no Community engagement implications in relation to this report.

Regional Implications

There are no regional implications in relation to this report.

Economic Development Implications

There are no economic development implications in relation to this report.

Financial Implications

There are no financial implications in relation to this report, however should Council support the installation of fence at the CMO, it would need to consider allocating \$15,000 as Capital-New at the time of formulating the draft 2021/2022 Annual Business Plan and Budget.

Recommendation

That Council do not support installing a fence around the playground at Campbelltown Memorial Oval.

11.17 Consent Items

Items within this section have been included for information and where it was considered that little discussion was foreshadowed.

These items have been listed together to allow the Members more time to consider the strategic and operational issues facing Council.

Members still have the opportunity to ask questions regarding these reports and to move alternative recommendations should they wish.

11.17A Murray Darling Association Proposed Name Change

Recommendation

That the correspondence from the Murray Darling Association dated 26 February 2020 be received.

11.17B Monthly Finance Report

The Monthly Finance Report for the period 1 February 2021 to 28 February 2021 is attached to this report.

Recommendation

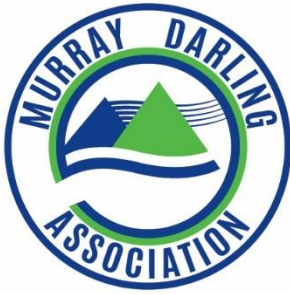
That the Monthly Finance Report for the period 1 February 2021 to 28 February 2021 be received.

Recommendation

That the Consent Items be received and the recommendations contained therein be adopted.

12. Member's Reports

13. Closure of Meeting



Refer Item 11.17A

26 February 2020

Mr Paul Di Iulio
Chief Executive Officer
Campbelltown City Council
PO Box 1
Campbelltown SA 5074

Email: pdilulio@campbelltown.sa.gov.au

Dear Paul

Re: MDA Proposed Name Change

Thank you for your response advising of council's position on the proposed Murray Darling Association (MDA) name change which is noted and will be tabled at the upcoming MDA Board meeting.

Item 2 of your letter refers to a rescission motion. Should your council wish to lodge a rescission motion, the appropriate procedure is to raise it with your region and prepare a motion to the National Conference. I have copied the Chair of the Region, Cr Andrew Tilley into this response should you wish to progress this further.

Subsequently, as part of the proposed name change process, feedback has been sought from all regions of the MDA.

Following two years of extensive consultation with all members, regions, and Russell Kennedy lawyers, who are experts in local government and water law, the current constitution was adopted in 2016. Since then, minor amendments have been made to ensure the constitution continues to remain relevant to the MDA's objectives and current practices. Should you feel any part of the constitution needs to be amended, you are welcome to submit a motion as per the procedure outlined above.

Please do not hesitate to contact me should you have any further queries.

Kind Regards

Emma Bradbury
Chief Executive Officer

cc: Cr Andrew Tilley, Chair Region 7

Campbelltown City Council
Cash, Investments and Borrowings Report
For the Period Ending February 2021

Refer Item 11.17B

Bank Reconciliation

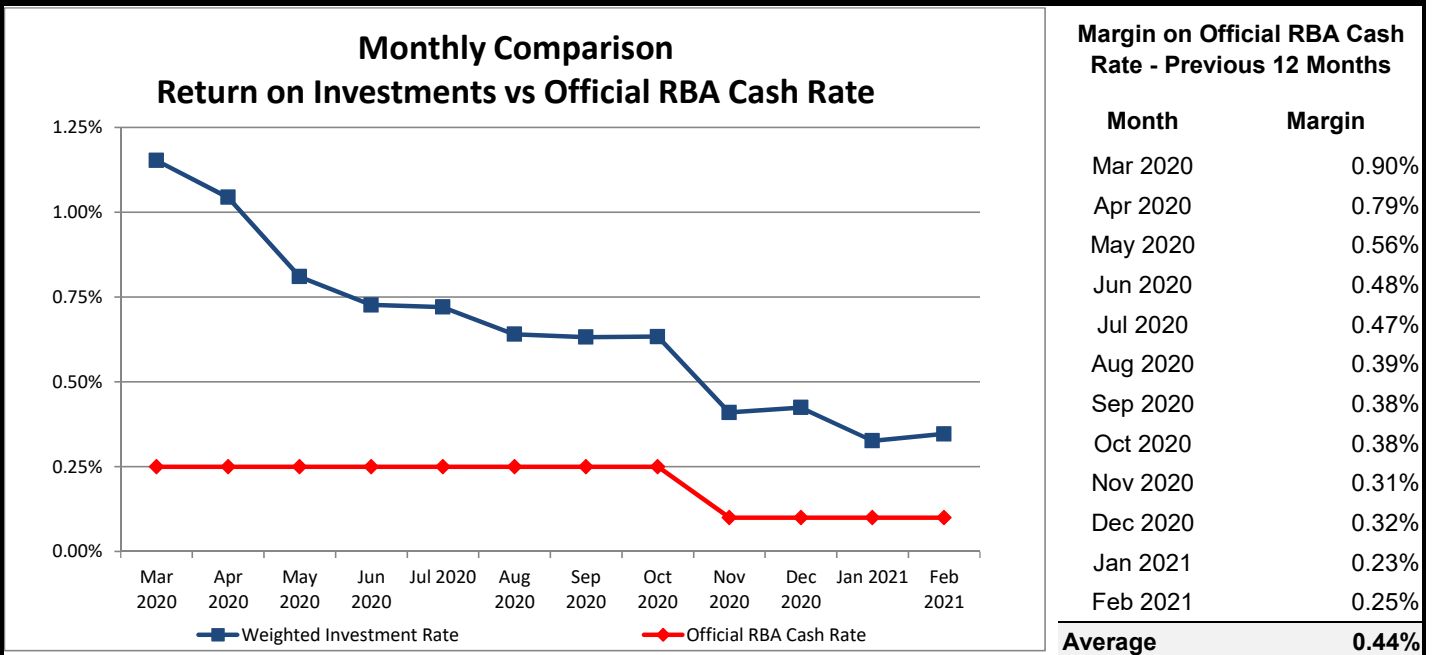
Balance as per Bank Statement - 28 February 2021	\$50,000.00
Outstanding Deposits	\$41,800.60
Outstanding Withdrawals	\$2,307.27
Balance as per General Ledger	\$94,107.87

Cash and Investments

Invested With & Term	Interest Rate	Maturity Date (if applicable)	Closing Balance 28 February 2021
Cash at Bank	Variable		\$50,000.00
NAB Short Term Deposit	0.50%	24hrs	\$2,323,699.35
LGA Short Term Investments	0.30%	24hrs	\$3,051,377.60
LGA Fixed Term	0.35%	01-03-21	\$2,000,000.00
LGA Fixed Term	0.35%	04-03-21	\$4,000,000.00
LGA Fixed Term	0.35%	29-03-21	\$2,000,000.00
LGA Fixed Term	0.35%	06-04-21	\$6,000,000.00
LGA Fixed Term	0.35%	29-04-21	\$1,500,000.00
LGA Fixed Term	0.33%	27-04-21	\$4,000,000.00
LGA Fixed Term	0.30%	18-05-21	\$4,000,000.00
LGA Fixed Term	0.35%	26-05-21	\$4,000,000.00
TOTAL CASH & INVESTMENTS			\$32,925,076.95

* All interest rates shown for LGFA investments exclude the annual bonus interest rate.

Investment Performance



Borrowings

There are no loans currently held by Campbelltown City Council

City of Campbelltown
Monthly Finance Overview
For the Period Ending February 2021

Adopted Budget (Full Year)	Description	Note	Actual Results (Year to Date)	Latest Adopted Budget - Q2 (Year to Date)	Latest Adopted Budget - Q2 (Full Year)	% of Budget Used (Full Year)
Uniform Presentation of Finances						
OPERATING ACTIVITIES						
Operating Income						
40,259,469	Rates		40,117,483	40,151,456	40,238,356	99.7%
785,600	Statutory Charges	1	753,900	666,400	909,950	82.9%
6,048,250	User Charges		3,657,532	3,896,376	5,957,450	61.4%
2,606,950	Grants, Subsidies & Contributions	2	2,693,339	2,099,033	3,296,950	81.7%
252,150	Investment Income		196,003	201,166	266,000	73.7%
871,600	Reimbursements	3	1,087,619	823,767	1,167,100	93.2%
562,950	Other Revenues		440,182	445,817	582,450	75.6%
51,386,969			48,946,057	48,284,015	52,418,256	93.4%
less Operating Expenses						
14,909,650	Employee Costs		9,156,782	9,847,152	14,672,800	62.4%
24,780,450	Materials, Contracts & Other Expenses	4	14,847,188	18,277,168	26,644,250	55.7%
0	Finance Costs		2,963	3,350	5,250	56.4%
13,115,850	Depreciation, Amortisation & Impairment		8,931,472	8,926,985	13,382,700	66.7%
5,750	Net Loss-Joint Ventures & Associates		0	0	14,850	0.0%
52,811,700			32,938,404	37,054,654	54,719,850	60.2%
(1,424,731)	Operating Surplus/(Deficit) (a)		16,007,653	11,229,361	(2,301,594)	(695.5%)
CAPITAL ACTIVITIES						
Net Outlays on Existing Assets						
9,573,200	Capital Expenditure on Renewal and Replacement of Existing Assets	5	5,663,333	13,266,478	21,407,900	26.5%
13,115,850	less Depreciation, Amortisation & Impairment		8,931,472	8,926,985	13,382,700	66.7%
267,050	less Proceeds from Sale of Replaced Assets		153,897	154,000	570,500	27.0%
(3,809,700)	Net Outlays on Existing Assets (b)		(3,422,036)	4,185,493	7,454,700	(45.9%)
Net Outlays on New and Upgraded Assets						
12,353,950	Capital Expenditure on New and Upgraded Assets	6	2,289,271	9,559,034	14,881,500	15.4%
0	less Amounts Received Specifically for New and Upgraded Assets		0	0	0	0.0%
0	less Proceeds from Sale of Surplus Assets		0	0	0	0.0%
12,353,950	Net Outlays on New and Upgraded Assets (c)		2,289,271	9,559,034	14,881,500	15.4%
(9,968,981)	Net Lending/(Borrowing) for the Financial Year (a) - (b) - (c)		17,140,417	(2,515,165)	(24,637,794)	(69.6%)
<i>Net Lending will result in an increase in Net Financial Liabilities, while Net Borrowing will result in a decrease in Net Financial Liabilities.</i>						
Reserve Movements						
0	Urban Tree Fund		800	0	0	100.0%
496,050	Asset Replacement Reserve		430,233	419,650	220,700	194.9%
0	Reserve Development Reserve		153,719	0	0	100.0%
0	Committed Works Reserve		36,990	(8,033,300)	(12,049,950)	(0.3%)
4,052,450	Renewal & Replacement Reserve		0	0	1,855,350	0.0%
Capital Related Transactions						
21,927,150	Total Capital Expenditure		7,944,693	22,825,511	36,289,400	21.9%
0	Physical Resources Received Free of Charge		0	0	0	0.0%
0	Asset Disposal & Fair Value Adjustments		47,775	0	0	100.0%
0	Principal Repayments Made by Council		0	0	0	0.0%
Rates Outstanding - February 2021			13,553,029			

City of Campbelltown
Monthly Finance Overview Commentary
For the Period Ending February 2021

Note	Description	Actual Results	Revised Budget	Budget Remaining	% of Budget Used	Discussion
1	Dog Control	188,362	187,850	(512)	100.3%	The bulk of dog registrations are received in July and August each year. Any further amounts received during the year will be minor.
2	Road to Recovery Grant	536,765	536,800	35	100.0%	Receipt of these grants early within the financial year has resulted in a larger percentage of the income budget being recognised earlier on in the year.
	Kerbside Performance Food Waste System	256,952	257,000	48	100.0%	
3	Shared Services Arrangements	785,291	805,300	20,009	97.5%	The majority of the works program is now complete, with only minor income expected for the remainder of the financial year.
4	Underground Power Lines - Campbelltown Village (PLEC)	0	1,190,000	1,190,000	0.0%	This project is currently on hold pending further action by SAPN.
	Climate Solutions Strategy	0	224,950	224,950	0.0%	Costs in relation to the Climate Solutions Strategy have not been incurred as yet, however Council have a Climate Solutions Officer starting mid March 2021.
5	Hectorville Sports & Community Club Redevelopment - R&R	1,763,236	1,728,250	(34,986)	102.0%	This project is now complete, with the centre officially opening at the end of February. This overspend will be adjusted at the Third Budget Review.
	Hectorville Community Centre - Kitchen and Roof Replacement	98,052	97,800	(252)	100.3%	Minor overspend to be adjusted for at the Third Budget Review.
	Car Park Renewal - Daly Oval	66,923	0	(66,923)	100%	The budget for this project is held within the Road Reseal budget, along with savings within the Road Maintenance - Pavement and Road Maintenance - Minor Reconstruction. This will be adjusted at the Third Budget Review.
	Max Amber Sportsfield Tennis Court Conduit Replacement	15,980	0	(15,980)	100%	Supply and install of new electrical cabling at Athelstone Tennis club, as power was lost when the electricity was decommissioned at Max Amber Sportsfield due to the redevelopment. This will be adjusted at the Third Budget Review.
6	ARC Campbelltown - Accessible Parking Upgrade	53,383	35,000	(18,383)	152.5%	Overspend to be funded from savings within the Aquatic Family Room project. This will be adjusted at the Third Budget Review.
	Hectorville Sports & Community Club Redevelopment - New	770,378	736,150	(34,228)	104.6%	This project is now complete, with the centre officially opening at the end of February. This overspend will be adjusted at the Third Budget Review.
	ARC Campbelltown - Air Conditioning - Courts 3 to 5	62,855	62,700	(155)	100.2%	Minor overspend to be adjusted for at the Third Budget Review.
	Hectorville Sports & Community Club Redevelopment-PPE(New)	11,139	0	(11,139)	100%	Purchase of 3 new fridges for the Hectorville Sports & Community Club. This will be adjusted for at the Third Budget Review.
	Relocation of WWI Monument	560	0	(560)	100%	Council resolution 19 January 2021 to allocate \$15,900 to move the WWI memorial from Magill Road to the Gums Reserve. This is offset with income of \$10,000, resulting in a net cost to Council of \$5,900. This will be adjusted for at the Third Budget Review.

